

### Corporate Risk Assurance Map - Summary

Outcome of risk realisation		Control Owner	Direction of travel	Overall confidence	Likelihood	Impact	Risk Score
1	The Fire Authority would be unable to maintain the positive engagement of its employees, resulting in an inability to deliver its key priorities and objectives.	Director HR	↔		3	3	9
2	The Fire Authority would be unable to maintain an effective ICT provision (excluding mobilising and communications), resulting in significant disruption to the organisation's ICT functionality	Director Resources	↔		3	3	9
3	N/A						
4	The Fire Authority would be unable to ensure that proper controls are established whilst working in partnership with other agencies/groups, resulting in a significant impact upon the organisation's financial standing, reputation and ability to deliver key objectives	Director Operations	↔		3	2	6
5	The Fire Authority would be unable to deliver the core objectives of preventing, protecting and responding effectively as a result of extensive disruption to normal working methods	Director TOpS	↔		3	3	9
6	The Fire Authority would be unable to ensure that operational incidents are dealt with safely and effectively using appropriate levels of resources and personnel	Director TOpS	↔		2	4	8
7	The Fire Authority would be unable to deliver the core objectives of preventing, protecting and responding effectively as a result of insufficient or ineffective key assets such as buildings and vehicles	Director Resources	↔		2	3	6
8	The Fire Authority would be unable to deliver the core objectives of preventing, protecting and responding effectively due to a lack of funding or the misuse of funds, e.g. fraudulent activity	Director Resources	↔		3	3	9
9	The Fire Authority would be unable to deliver the core objectives of preventing, protecting and responding effectively as a result of insufficient or ineffective employees	Director HR	↔		3	3	9
10	The Fire Authority would be unable to manage its responsibilities under the Regulatory Reform (Fire Safety) Order and associated legislation resulting in a decline in non-domestic fire safety standards or legal action being taken against the Authority	Director TOpS	↔		3	2	6
11	The Fire Authority would be unable to maintain its command and control function, resulting in an inability to receive, process and respond to emergency calls effectively	Director Tops	↔		2	4	8
12	N/A						
13	The Fire Authority suffers a significant health, safety or environmental failure, resulting in legal challenge and/or litigation	Director TOpS	↔		2	3	6

An overall 'confidence' judgement has not been provided for this reporting quarter. In order for Risk Owners to provide a 'confidence' judgement for each corporate risk control environment, each control owner needs to have provided a red, amber, green (RAG) assurance opinion as to the effectiveness of each individual control measure. Currently, Control Owners are working towards providing these individual opinions and it is intended that this work will be completed by January 2013 enabling at this point for a 'confidence' opinion to be given.

