

West Midlands Fire and Rescue Authority

Collaboration and Transformation Committee

You are summoned to attend the meeting of Collaboration and Transformation Committee to be held on Monday, 06 September 2021 at 10:30

**At Fire Service Headquarters, 99 Vauxhall Road, Nechells, Birmingham B7 4HW
and digitally via Microsoft Teams**

for the purpose of transacting the following business:

Agenda – Public Session

- 1 To receive apologies for absence (if any)
- 2 Declarations of interests
- 3 Minutes of the Collaboration and Transformation Committee held on 27 January 2020 **5 - 8**
- 4 Collaboration and Transformation - Review of Committee Terms of Reference, Strategic Definition and Framework **9 - 12**

Appendix A - Collaboration and Transformation Committee - Terms of Reference 2021 **13 - 14**

Appendix B - Collaboration and Transformation - Developing Strategic Direction **15 - 24**
- 5 Collaboration and Income Generation [Verbal Discussion item].

Distribution:

Nicolas Barlow - Member, Jasbinder Dehar - Chair of the Collaboration and Transformation Committee, Simon Foster - Police and Crime Commissioner, Peter Hogarth - Member, Zafar Iqbal - Member, Mary Locke - Member, Catherine Miks - Member, Kirat Singh - Vice Chair of Collaboration and Transformation Committee

This meeting of the West Midlands Fire and Rescue Authority will be held at Fire Service Headquarters. However, please note that although the meeting will be open to the public, there will be limited capacity due to ongoing social distancing measures.

The meeting will also be held digitally via Microsoft Teams allowing observers to access remotely. To access the meeting, please contact a member of the Strategic Hub, West Midlands Fire Service, who will be able to provide login details (please note that Microsoft Teams is not required to join a meeting) or provide guidance if you wish to attend in person at HQ.

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Agenda prepared by Kirsty Tuffin

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This agenda and supporting documents are also available electronically on the

[West Midlands Fire Service Committee Management Information System](#)