WEST MIDLANDS FIRE AND RESCUE AUTHORITY 25 JUNE 2012

1. **GOVERNANCE OF THE AUTHORITY 2012/2013**

Report of the Clerk and Monitoring Officer.

RECOMMENDED

- 1.1 THAT the constitution and terms of reference of committees and panels, as set out in Appendices 1and 2, be approved;
- 1.2 THAT member role descriptions as set out in Appendix 3 be approved;
- 1.3 THAT the calendar of meetings for 2012/2013 as set out in Appendix 4 be approved;
- 1.4 THAT the Members' Allowances Scheme for 2012/13 as set out in Appendix 5 be approved.
- 1.5 THAT there will be no increase in members' allowances in 2012/13 by way of indexing or otherwise;
- 1.6 THAT in the light of the current financial situation no action be taken for the time being with regard to convening an independent remumeration panel to review the members' allowances scheme and that the situation be reviewed in 12 months' time.
- 1.7 THAT financial provision in the region of £10k be made available from existing resources for the purpose of buying in additional support in connection with scrutiny reviews as and when required.
- 1.8 THAT the Clerk be authorised to make any necessary consequential amendments to other constitutional documents in the light of decisions made with regard to governance arrangements for 2012/13.

2. PURPOSE OF REPORT

This report is submitted for the Authority to determine its governance arrangements for 2012/13.

3. **BACKGROUND**

- 3.1 The Authority's political governance arrangements ensure adherence to the following principles:-
 - to be best placed to respond to a range of internal and external issues, to deliver on its commitment to value for money and other key objectives in the Authority's strategic planning document, known as 'The Plan'; and
 - decision making processes that are open, transparent, accountable and inclusive in line with government expectations on strengthening local democracy.
- 3.2 A diagram showing the proposed governance structure for 2012/13 is set out at Appendix 1. More information about proposed changes to the governance arrangements is set out below.

Scrutiny Committee

3.3 In line with the principles set out above, the scrutiny function has been carried out to date through the Policy Planning Forum, the activities of Lead Members and the work of the Audit and Performance Management Committee. The latest draft of the Fire National Framework which has recently been the subject of consultation includes the following references to scrutiny:

'Scrutiny arrangements transparent to communities

The fire and rescue authority must hold their Chief Fire Officer/Chief Executive to account for the delivery of the fire and rescue service.

Fire and rescue authorities must have arrangements in place to ensure that their decisions are open to scrutiny.

Opening up decision making to challenge enhances local governance and accountability. Fire and rescue authorities need to satisfy themselves that the arrangements they put in place provide the level of scrutiny their communities expect. Many authorities already have a number of processes in place for scrutiny. Some allow for the separation of powers within the authority to allow members to have independent oversight. Processes used in the delivery of some local services include inviting members of the upper tier authorities in the areas in

which they operate to sit on a scrutiny panel; or, by inviting other locally elected members to sit on a scrutiny panel.'

- 3.4 The establishment of a scrutiny function will support the Authority in achieving its strategic objectives and ensure that its policy and budgetary framework is followed and developed to reflect the changing needs and demands in meeting its statutory obligations. It will capitalise on the excellent work already put in place by lead members in their respective portfolio areas. Working with other members through a Committee will provide scrutiny members with a peer support network which will give them encouragement in their role.
- 3.5 The main purposes of scrutiny is to:
 - i) inform policy development
 - ii) hold officers and the Service to account
 - iii) conduct reviews into specific issues.
- 3.6 A fundamental principle of scrutiny is that it should be member-led. There may however be occasions where officers wish to engage with the Authority using a process that provides effective challenge and offers a vehicle for meaningful engagement and scrutiny can provide this challenge and thus contribute to policy development. If it is conducted efficiently, effectively and in an enquiring manner, rather than in an adversarial and inquisitorial manner, scrutiny can yield a number of benefits including:-
 - Complementing the strategic and policy formulation and development work of the Authority and Service.
 - Developing the skills of members to enable them to investigate below the surface of policies, strategies and processes.
 - Providing a useful oversight and an element of 'challenge' to performance improvement processes and continuous improvement.
 - Encouraging public involvement in the policy process.
 - Supporting the development of an environment that stimulates a more reflective, evaluative and evidence based culture within the Authority and Service.

Principles of Scrutiny

3.7 For scrutiny to be effective it is acknowledged that both members and officers should be committed to the process, and that an element of constructive challenge must exist. However, a balance must be maintained to ensure that the process of scrutiny does not create an

- environment or atmosphere which in itself becomes prohibitive to the full co-operation and participation of all involved.
- 3.8 Scrutiny members should carry out their work in an open and fair manner. Everyone who takes part in the scrutiny process will be expected to treat others with respect and to listen to things which others wish to say.

The proposal

- 3.9 It is therefore proposed to establish a Scrutiny Committee in 2012/13 to comprise 8 members with the terms of reference set out in Appendix 2. The Committee would take on the performance management functions carried out last year by the Audit and Performance Management Committee and would also scrutinise HR matters, equality and diversity and health and safety across the service.
- 3.10 It is also proposed that the Scrutiny Committee will carry out a minimum of two reviews each year, selected by the Committee. Recommendations from these reviews would be considered by the Executive Committee. The Scrutiny Committee may wish to source external support to assist with certain aspects of these reviews such as benchmarking and evidence collection and financial provision in the region of £10k can be made available from existing resources to buy in such external support.

Appointments Committee

3.11 The Authority appointed a Principal Officers Staffing Committee in 2011/12. Its terms of reference were extended by the Authority at its meeting on 13 February 2012 to deal with appeals against dismissal or other disciplinary action in respect of third-tier principal officers. It is proposed to revert to the former title of Appointments Committee in 2012/13. The Committee comprises sufficient members to allow each constituent Authority to be represented. The arrangements for the Committee are working satisfactorily and it is not proposed to make any further changes.

Appeals Committee

3.12 The Appeals Committee operates as a quasi-judicial body in determining appeals relating to pensions and superannuation matters. The Committee also has a function to decide on disputes under national conditions of service for uniformed and non-uniformed

personnel. This is no longer considered relevant as the Joint Consultative Panel has a role to consider disputes regarding failures to consult or negotiate on changes to conditions of service. It is therefore proposed to delete this function from the terms of reference for the Appeals Committee.

Audit Committee

- 3.13 The Authority established an Audit Committee in September 2007. The Committee includes one independent member. The Committee's terms of reference are broadly based on guidance from the Chartered Institute of Public Finance and Accountancy (CIPFA).
- 3.14 The Committee's remit was expanded in 2010/11 to take on performance management functions. However, it is suggested that performance management sits more appropriately with the Scrutiny Committee and therefore revised terms of reference for a re-named Audit Committee are attached as part of Appendix 2.
- 3.15 There is currently a Government consultation underway on the future of local public audit but the outcome of the consultation is not yet known. The Audit Committee will be kept abreast of developments on the issue and reports will be submitted to the Authority as required.

Executive Committee

- 3.16 The Executive Committee arrangements are working effectively and have provided for speedy decision making on key issues.
- 3.17 All members of the Authority are entitled to attend the Executive Committee and receive the full agenda for the meeting. All members are involved in the discussion of key issues to be considered by the Executive Committee via the Policy Planning Forum.
- 3.18 Lead members previously reported regularly to Executive Committee on matters within their portfolio and their activities in pursuance of corporate aims and objectives. Their monitoring role will now be carried out by the Scrutiny Committee. The Executive Committee will receive review reports from the Scrutiny Committee and its terms of reference as set out in Appendix 2 have been amended to reflect this arrangement.
- 3.19 Member development was previously overseen by a lead member and a member working group. The Authority has already resolved not to pursue the West Midlands Member Development Charter. It is

proposed to discontinue lead member roles in 2012/13 and it is also proposed to disestablish the Member Development Working Group. Member development still needs to be part of mainstream organisational development activities and officers have a programme of work to take this area forward. Oversight of this function has been included within the terms of reference of the Executive Committee to ensure that the momentum of work in this area is not lost.

Policy Planning Forum

- 3.20 The Policy Planning Forum has been a successful feature of the Authority's governance arrangements over the past few years. It is recognised as a particularly effective way of engaging members and officers in key discussions on major issues faced by the Authority. The Forum operates in a less formal setting than full Authority meetings. The Forum is not a decision making body.
- 3.21 All members of the Authority are involved in the Policy Planning Forum and it is recommended that the existing arrangements should continue. Specific reference has been included in its terms of reference to its function as a training mechanism for members.

Joint Consultative Panel

3.22 The Authority at its meeting on 13 February 2012 approved a revised constitution for the Joint Consultative Panel which is reproduced in Appendix 2.

Standards Committee

- 3.23 Under the provisions of the Local Government Act 2000, the Authority has previously established a Standards Committee. The local standards regime has been amended by the provisions of the Localism Act 2011 and the arrangements come fully into force on 1 July 2012. A separate report is included on the agenda for this meeting on this matter.
- 3.24 Terms of reference for the Standards Committee are therefore not included in this report.

Member Development Working Group

3.25 It is proposed to dis-establish this Working Group and to include member development in the terms of reference of the Executive Committee, as indicated in paragraph 3.19 above.

Member role descriptions

3.26 The adoption of member role descriptions helps to define key roles and responsibilities and assists with any future reviews of remuneration. Portfolios for the Chair and Vice Chair of the Authority and the Scrutiny Committee are set out in Appendix 3, together with a role description for members of the Joint Consultative Panel.

Programme of Meetings

3.27 A proposed programme of meetings for 2012/2013 is attached as Appendix 4.

Standing Orders of the Authority

3.28 It is not proposed to make any changes to the Authority's Standing Orders at this time apart from consequential amendments arising from matters referred to in this report and any changes necessary as a result of changes to the standards framework.

Members' Allowances Scheme

- 3.29 In accordance with Regulation 10 of the Local Authorities (Members' Allowances) (England) Regulations 2003 (the Regulations), the Authority is required to make and approve a scheme of the payments of members' allowances each year.
- 3.30 Travel expenses are currently paid to elected members and independent members in respect of 'approved duties' as set out in Schedule 2 to the scheme. Additional provision is included to cover official duties carried out by members holding a special responsibility allowance. In the light of the decision of the Authority at its meeting on 16 April 2012 to rationalise allowances paid to officers, it is proposed in future only to pay travelling allowances to elected members in respect of travel for approved duties outside the West Midlands County area. Co-opted and independent members would not be affected by the proposed change.

- 3.31 The current scheme provides for an increase in members' allowances with effect from 1st April in 2009, 2010 and 2011, in line with agreed pay awards to NJC Local Government Services. The Regulations provide that the authority must not rely on indexing for longer than a period of four years before seeking a further recommendation from the independent remuneration panel (IRP) on the application of an index to its scheme.
- 3.32 There was no pay award to NJC and Local Government Services in 2010/11 or 2011/12 and members' allowances were not therefore increased. The scheme does not allow for indexing beyond 1 April 2011 and in any event there will be no local government pay award in 2012/13. The IRP met last during 2007/08 and the Authority considered its report and adopted a revised members' allowances scheme in June 2008. Arrangements would normally have been put in train at this time for a further review by the IRP for implementation with effect from 1 April 2013, but in view of the current financial climate it is proposed to defer any action on a review of the scheme and to review the situation in 12 months' time. Members' allowances will not therefore increase by indexing or by any other means.
- 3.33 The Localism Act 2011 introduces a new local standards framework and replaces independent members of the Standards Committee with an 'independent person'. It is proposed to pay an allowance to the independent person of £500 per annum. This was the rate paid to the previous Independent Chair of the Standards Committee. The independent person will also be able to claim travel and subsistence allowances as appropriate. It is proposed to invite the existing independent members of the Standards Committee to stay on as advisers to the Committee.
- 3.34 The amendments in respect of travel allowances have been incorporated into the Members' Allowances Scheme attached as Appendix 4 to this report, together with a revised schedule of special responsibility allowances to take account of changes to the Authority's governance and a minor change with regard to withholding of allowances in respect of members subject to sanctions in respect of a failure to comply with the Code of Conduct. It is no longer possible to withhold a member's basis allowance as a sanction because of the changes introduced by the Localism Act 2011.

4. **EQUALITY IMPACT ASSESSMENT**

4.1 In preparing this report, an initial Equality Impact Assessment is not required and has not been carried out.

5. **LEGAL IMPLICATIONS**

5.1 This report invites the Authority to determine its decision making and governance arrangements for the coming year taking into account the relevant provisions of the Local Government Act, 1972 and the Local Government and Housing Act 1989.

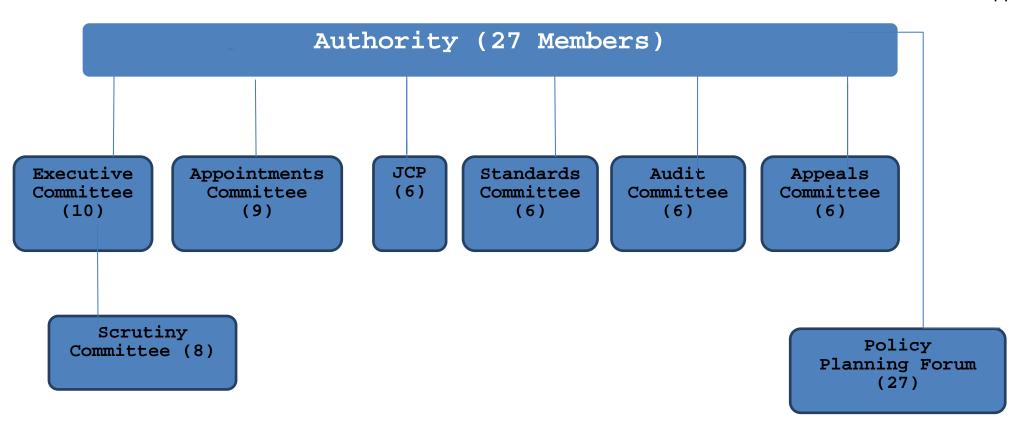
6. FINANCIAL IMPLICATIONS

- 6.1 Provision is made in the Authority's budget to meet costs associated with the operation of the Authority's decision making structures and the payment of members' allowances.
- 6.2 Changes to special responsibility allowances made as a result of the proposals not to appoint lead members and to introduce a scrutiny committee will produce a saving of at least £4,150. Additional savings will accrue in year as members can only claim one special responsibility allowance.
- 6.3 Financial provision in the region of £10k can be made available from existing resources for the purpose of buying in additional support in connection with scrutiny reviews.

BACKGROUND PAPERS

None

NEERAJ SHARMA CLERK AND MONITORING OFFICER



Committees, Panels and Forums Terms of Reference 2012/2013

Executive Committee

To deal with all matters of an urgent nature which, in the opinion of the Clerk/Monitoring Officer, cannot reasonably be delayed until the next ordinary meeting of the Authority or appropriate committee.

To approve the Service's strategic planning document 'The Plan' on behalf of the Authority.

To approve any matters arising from the outcomes of the Integrated Risk Management process.

To deal with matters that can be dealt with locally as part of the modernisation agenda.

To consider recommendations from the Scrutiny Committee in respect of completed reviews and to respond to the Scrutiny Committee on what action it proposes to take.

In connection with collaborative work between this Authority and the Stoke on Trent and Staffordshire Fire and Rescue Authority, to oversee progress and receive regular reports from the Fire Control Project Governance Board and to make recommendations to the Authority as necessary on the implementation of joint arrangements for delivering control services.

To approve the procurement process in respect of tenders where the estimated value exceeds £100,000.

To approve the award of contracts valued in excess of £100,000 where it is proposed to accept a tender other than the most economically advantageous (highest score) or lowest price; or the value of the contract exceeds the identified funding provisions; or where the Committee/Authority has indicated at pre-tender stage that it reserves the right to approve the award of a particular contract.

To receive reports on the financial and other benefits arising from contracts let by way of negotiation where the estimated value of the contract exceeds £100,000, prior to the award of the contract.

To monitor retrospectively twice yearly the award of all contracts in excess of £100,000 and in particular those to which an exemption to the Procurement Procedures has been approved.

To monitor retrospectively the award of contracts valued over £30,000 but less than £100,000 where a tender other than the most economically advantageous (highest score) or lowest price has been accepted, or where the contract has been extended and this was not an option at the time of the award of the contract.

To approve arrangements for partnership working, funding and/or goods, works or services provided freely from external sources, including external funding agreements, above £100,000 in value.

To deal with matters relating to the Members' Allowances Scheme.

To oversee member development activities including the identification of members' learning and development needs, the annual programme of development activities and the identification of resources to deliver an effective member development programme.

To consider and make recommendations to the Authority on the conditions of service and salary of the posts of Chief Fire Officer, Deputy Chief Fire Officer and Assistant Chief Fire Officers and non-uniformed Directors.

To receive regular updates from Lead Members with regard to current issues affecting his/her portfolio and his/her activities in pursuance of corporate aims and objectives.

To deal with any other matters referred to it by the Authority.

To submit its minutes to the Authority.

Scrutiny Committee

To carry out a minimum of two scrutiny reviews per annum selected by the Committee. Such reviews will be member-led and evidence based, and will produce SMART (specific, measurable, attainable, realistic and timely) recommendations to the Executive Committee.

To track and monitor the implementation of review recommendations that are accepted by the Executive Committee.

To summon any officer or member of the Authority to give account in respect of reviews or any other relevant matter.

To manage, in consultation with the Director of Resources, a specific budget for the purpose of buying in any necessary external advice and support in connection with the reviews.

To receive and scrutinise performance information including progress against the IRMP and 'The Plan', the Service's objectives and performance indicators and review performance targets.

To have responsibility for scrutiny of equality and diversity throughout the West Midlands Fire Service and to review policies and monitor performance in relation thereto.

To monitor and scrutinise as appropriate the Authority's HR policies.

To monitor and scrutinise sickness levels, promotion policies and employee exit information.

To receive information and statistics on grievance monitoring and to report outcomes to the Joint Consultative Panel.

To ensure that the Authority is meeting its duties under Health & Safety and environmental and other legislation.

To deal with any matters referred to it by the Authority or Executive Committee, the Chief Fire Officer, Clerk and Monitoring Officer or Treasurer, not within its work programme.

To refer any matter for consideration by the Authority, another Committee or an officer where considered appropriate.

To submit its minutes and an Annual Report to the Authority.

In order to allow for separation of the scrutiny and decision making functions, members of the Scrutiny Committee shall not sit on the Executive Committee.

The Committee will sit in public with minimum exceptions.

Audit Committee

Audit Activity

To approve the internal audit strategy.

To consider the Audit Services annual report and opinion, and a summary of internal audit activity and the level of assurance it gives over the Authority's governance, risk management and internal control arrangements.

To consider any summaries of internal audit activity and specific internal audit reports requested by the Committee.

To consider reports dealing with the management and performance of Audit Services where necessary.

To consider reports from Audit Services on the timeliness of management responses to internal audit reports and on agreed recommendations not implemented within a reasonable timescale where necessary.

To consider specific reports as agreed with the external auditor and the report to those charged with governance where necessary.

To comment on the scope and depth of external audit work and to ensure it gives value for money.

To liaise with the Audit Commission over the appointment of the Authority's external auditor.

To consider specific reports in terms of data quality including assessments by the external auditors.

Regulatory Framework

To maintain an overview of contract procedure rules and financial regulations.

To monitor the effective development and operation of risk management and corporate governance in the Authority.

To consider the Authority's arrangements for corporate governance and recommending necessary actions to ensure compliance with best practice.

To oversee the production of the and to recommend its adoption.

Authority's Governance Statement

To monitor Authority policies on 'Raising Concerns at Work', the anti-fraud and anti-corruption strategy and the Authority's complaints process.

To consider the Authority's compliance with its own and other published standards and controls.

Accounts

To review the annual statement of accounts, and specifically, consider whether appropriate accounting policies have been followed and whether there are concerns arising from the financial statements or from the audit that need to be brought to the attention of the Authority.

To consider the external auditor's report to those charged with governance on issues arising from the audit of the accounts.

To scrutinise and review treasury management arrangements.

Performance

To ensure that performance is actively monitored and reported upon.

To support continuous improvement in service delivery and the implementation of best practice through the application of Authority policy and all relevant legislation, regulations, directives and statutory requirements affecting the work of the Authority:

- that activity is delivering performance outcomes and that targets and measures are aligned to the strategic direction of the Brigade; and
- that all issues relating to performance management arising from internal and external reviews and audits of service provision are considered and that recommendations are being progressed as appropriate.

To consider the link between cost and performance by receiving budget monitoring information alongside performance reports.

To receive monitoring reports on the progress against the Service's objectives.

To receive monitoring reports on the Service's performance against its

indicator targets.

Generally

To review any issue referred to it by the Chief Fire Officer, Clerk or Treasurer, or any Authority body.

To refer matters for consideration by the Authority, another Committee or an officer where considered appropriate.

To deal with any other matters referred to it by the Authority.

To meet at least quarterly.

To submit its minutes and Annual Report to the Authority.

Appointments Committee

To make the appointments of the Chief Fire Officer, Deputy Chief Fire Officer, Assistant Chief Fire Officers and non-uniformed Directors.

To consider and make a recommendation to the Authority on the dismissal or other disciplinary action in respect of the Chief Fire Officer.

To hear and decide upon appeals by the Deputy Chief Fire Officer, an Assistant Chief Fire Officer, Director of Corporate Services, Director of Human Resources or Director of Finance and Procurement against dismissal or other disciplinary action.

To shortlist and interview candidates for appointment as independent Members of the Standards Committee, and to make a recommendation to the Authority as to the person/s to be appointed.

To submit its minutes to the Authority.

Appeals Committee

To hear and decide upon:-

- Disputes under the national conditions of service for uniformed and non-uniformed personnel.
- Appeals under the Firefighters Pensions Scheme, New Firefighters Pensions Scheme and the Firefighters Compensation Scheme.
- Appeals under the Local Government Superannuation Regulations.

To submit its minutes to the Authority.

Policy Planning Forum

To provide for the consideration of key policy areas affecting the Authority and service delivery.

To act as a training facility for Members and support Member development.

To submit its notes to the Authority.

Standards Committee

See separate report.

Joint Consultative Panel

1. TITLE

The Panel shall be called the 'West Midlands Fire Service Joint Consultative Panel' (JCP)

REPRESENTATION

The Panel shall comprise of elected members of the West Midlands Fire and Rescue Authority and recognised elected officials of the Trade Unions/Representative Bodies as follows: JCP

6 employers and

5 employee side*

2 Fire Brigades' Union

1 Fire Officers' Association

1 UNISON

1 APFO

All elected members shall retire annually and shall be eligible for reappointment.

The attendance of additional persons by invitation in an advisory capacity only shall be permitted provided that prior agreement is obtained from both sides represented on the Panel.

If a member of the Panel ceases to be a member or an employee of the Service he or she shall immediately cease to be a member of the Panel. Any vacancy amongst the employers shall be filled by the Authority. Any vacancy amongst the employees shall be filled by the employee organisations concerned.

MEETINGS OF THE PANEL

The Clerk or their representative shall act as secretary to the Panel and be responsible for issuing the calling notices for all meetings and the minutes.

The Clerk shall liaise with the Director HR on the compilation of the agenda. The Director HR will consult with the Employees with regard to the business to be raised.

4. CHAIR

The Chair and Vice Chair of the JCP meeting will be appointed by the Authority. In the absence of the Chair and Vice Chair, a Chair for the

^{*} subject to having a locally appointed/elected representative

Meeting shall be elected by elected members.

the Employers from amongst the

OFFICERS

The Clerk, Treasurer and Chief Fire Officer shall be entitled to attend all meetings of the Panel and shall be allowed to nominate any officers to attend as may be appropriate to the business to be discussed.

6. FUNCTIONS

The functions of the Panel shall be:

- To establish regular methods of consultation between the Authority and its employees and to consider and make recommendations to the Authority or the Chief Fire Officer as appropriate on any problems which may arise.
- To consider and make recommendations to the Authority or the Chief Fire Officer, as appropriate, on any relevant matter referred to it by the Service or by the relevant employee organisations.
- To consider and make recommendations to the Authority or the Chief Fire Officer, as appropriate, on the application of the terms and conditions of service for employees.
- To consider and make recommendations to the Authority or the Chief Fire Officer, as appropriate, on matters referred to it by the Joint Consultative Committee, including failure to consult and failure to agree as defined in Paragraph 8 E and F of the constitution of the Joint Consultative Committee.
- To discharge such other functions as are specifically assigned to it.
- In appropriate circumstances, to refer any question coming before it to the National Joint Council for consideration and advice where such action is deemed advisable; to inform the National Joint Council or any other appropriate body concerned of any recommendations of the Panel which appear to be of more than local interest provided that any such action shall be by way of a recommendation to the Authority or the Chief Fire Officer, as appropriate, prior to its submission.

The panel shall operate within approved Authority policy and in accordance with the overall aims and objectives of the Authority, including the Employee Relations Framework, NJC Protocol for good industrial relations and elected members code of conduct. The Panel shall not take any action inconsistent with the decisions of any national or regional negotiating body or committee dealing with conditions or service of employees of the Authority.

RULES AND REGULATIONS

That the Joint Consultative Panel (JCP) agenda items are reviewed by the Chair of the Joint Consultative Panel in consultation with the Director of Human Resources or his representative prior to finalising the agenda.

That the Elected Member group of the Joint Consultative Panel (JCP), after due consideration, make recommendations back to the Service or the Fire Authority as appropriate.

Provision for four Panel meetings per year shall be made by the Authority. Special meetings shall only be called with the prior approval of the Chair and Vice-Chair and the lead representative of the employee organisation(s) involved.

The matters to be discussed at any meeting of the Panel shall be included in the agenda for the meeting. No other matters shall be raised.

The quorum of the Panel shall be one third of the total number of representatives appointed by each side subject to each Trade Union/Representative Body being represented, however, where the Panel is considering business relating specifically to one Trade Union/Representative Body, the quorum of the employees' side shall be one third of the total number of representatives appointed by each side, with no requirement for each Trade Union/Representative Body to be represented, provided that the relevant Trade Union/Representative Body is represented.

In the event of:

- (a) The Panel being unable to arrive at an agreement; or
- (b) The Authority or the Chief Fire officer, as appropriate, disagreeing with the recommendations of the Panel the matters in dispute shall be referred to:
 - (a) The National Joint Council Joint Secretaries and/or
 - (b) ACAS and/or
 - (c) The National Joint Council Technical Advisory Panel

The panel is a discussion forum with a view to reaching a consensus. It will support and govern the principles set down in the 'Working Together' A Joint Protocol for Good Industrial Relations in the Fire and Rescue Service' document.

All sides to the Panel accept that agreements reached by them shall be binding in honour only, all parties expressly agreeing that joint decisions as to recommendations are not intended to constitute legally enforceable agreements between them until such recommendations are approved by the Authority or Chief Fire Officer as appropriate.

All parties agree, nevertheless, to use their best endeavours to ensure that the spirit and intention of the agreements on recommendations reached at meetings of the Panel are honoured at all times.

The notes of the Panel shall be submitted to the Authority.

MEMBER ROLE DESCRIPTIONS 2012/2013

Chair of the Authority

To provide overall political leadership and strategic policy direction to the Authority.

To ensure continuous improvement in service delivery and the implementation of best practice through the application of Authority policy and all relevant legislation, regulations, directives and statutory requirements affecting the work of the Authority.

To chair the Executive and Appointments Committees and any other meetings as required by the Authority;

To serve as a representative on other bodies as nominated by the Authority.

To represent the Authority at any meetings as may be required from time to time in connection with the work of the Authority at local, regional, national or international level.

To take overall political responsibility within the Authority for:

- Corporate Planning, the Corporate Strategy and the Annual Service Plan;
- Policy and budgetary strategy formulation;
- Modernisation issues;
- Local, regional, national and international issues;
- Health and Safety;
- Implementing E-Governance (IEG) and the Freedom of Information Act 2000;
- Corporate Risk Management and the Integrated Risk Management Plan;
- Procurement:
- Press and media relations and the promotion of the image of the Authority;
- Civic and ceremonial issues:
- Equality and Diversity;
- Sustainability;

 Any other initiatives as from time to time may be adopted by or imposed on the Authority.

To oversee the efficient and effective conduct of business within the Authority and to work with other Elected Members on issues that cut across or fall within the terms of reference or portfolios of other Members, Committees or Panels.

To ensure the proper implementation of decisions of the Authority and its Committees and to ensure that due consideration is given to any recommendations arising from those Committees.

To ensure the involvement of local people and communities in the decision making processes of the Authority, as necessary.

To champion the promotion and maintenance of high standards of conduct throughout the Authority.

To undertake his/her duties in accordance with the Authority's Code of Conduct and any other policies, procedures or protocols which may be adopted by the Authority from time to time.

Vice-Chair of the Authority

To support and assist the Chair of the Authority to provide overall political leadership and strategic policy direction to the Authority.

To support continuous improvement in service delivery and the implementation of best practice through the application of Authority policy and all relevant legislation, regulations, directives and statutory requirements affecting the work of the Authority.

To Chair the Authority, relevant Committees or other meetings as may be required, in the absence or inability to act of the Chair of the Authority;

To serve as a representative on other bodies as nominated by the Authority.

To represent the Authority at any meetings as required from time to time in connection with the work of the Authority at local, regional, national or international level.

To support and assist the Chair of the Authority to fulfil his/her overall political management responsibilities within the Authority for:

- Corporate Planning, the Corporate Strategy and the Annual Service Plan;
- Policy and budgetary strategy formulation;
- Modernisation issues;
- Local, regional, national and international issues;
- Health and Safety;
- Implementing E-Governance (IEG) and the Freedom of Information Act 2000;
- Risk Management and the Integrated Risk Management Plan;
- Procurement;
- Press and media relations and the promotion of the image of the Authority;
- Civic and ceremonial issues:
- Equality and Diversity;
- Sustainability;
- Any other initiatives as from time to time may be adopted by or imposed on the Authority.

To take lead responsibility on any specific initiatives that may be required from time to time by the Authority, the Chair of the Authority or one of its Committees or Panels.

To assist and support the Chair in the efficient and effective conduct of business within the Authority and to work with other Elected Members on issues that cut across or fall within the terms of reference or portfolios of other Members, Committees or Panels.

To assist in ensuring the proper implementation of decisions of the Authority and its Committees and to ensure that due consideration is given to any recommendations arising from those Committees.

To assist in ensuring the involvement of local people and communities in the decision-making processes of the Authority, as necessary.

To undertake his/her duties in accordance with the Authority's Code of Conduct and any other policies, procedures or protocols which may be adopted by the Authority from time to time.

Chair of the Scrutiny Committee

To lead the work of the Committee, in conjunction with the Vice-Chair.

To agree with the Committee at the start of each year a programme of reviews.

To maintain the independence of the Committee and ensure that scrutiny develops as an open and transparent process.

To chair meetings of the Committee, ensuring that topics for review are properly scoped and that reviews are completed within agreed timescales.

To ensure that scrutiny is carried out on a non-party political basis and that all members of the Committee participate in the work of the Committee.

To ensure that recommendations from the Committee are evidence based and objective, and based on SMART principles (specific, measurable, attainable, realistic and timely).

To present the outcomes and recommendations of reviews to the Executive Committee of the Authority.

To oversee the implementation of recommendations that are accepted by the Executive Committee.

To ensure that members of the Committee have access to training and development on the principles of good scrutiny, equalities and diversity and relevant human resources issues.

To ensure that the Committee acts as a 'critical friend' to non-scrutiny members and officers of the Authority.

To have responsibility, in consultation with the Director of Resources, for the Committee's scrutiny budget.

Vice-Chair of the Scrutiny Committee

To chair the Committee in the absence of the Chair.

To represent the Chair in her/his absence at other Authority meetings.

To support the Chair in review meetings by assisting in the development of appropriate evidence-based recommendations.

Responsibilities of Elected Members of the Joint Consultative Panel

1. Background

West Midlands Fire and Rescue Authority is a statutory body that has a legal duty to provide services as defined by the Fire and Rescue Services Act 2004 and the Civil Contingencies Act 2004 through West Midlands Fire Service (WMFS).

The Fire Authority is the employer for WMFS and the supervisory body which ensures that WMFS performs efficiently and in the best interest of the public and community it serves.

In order to have in place a formal consultation mechanism, WMFS in consultation with the Trade Unions/Representative Bodies has developed the Employee Relations Framework. Included within the policy is a constitution for a Joint Consultative Committee and a re-established Joint Consultative Panel.

The Employee Relations Framework has been based on the Joint Protocol published by the National Joint Council (NJC), the model procedure in the Grey Book and guidelines produced by ACAS. It has been jointly agreed and will govern the relationship between WMFS and its recognised Trade Unions/Representative Bodies. It is not legally binding, but relies on all parties to work within a spirit of co-operation.

The Joint Consultative Committee (JCC) meetings between managers and Trades Union Officials will take place initially monthly but depending on the needs of the organisation this may be reviewed. This will support the employee involvement process but it does not detract from a manager's responsibility to make decisions. It defines the process for getting employees views prior to decisions being made.

The Joint Consultative Panel provides an opportunity for employee representatives and the employing Authority to comment on matters relating to the conditions of employment of employees of the Service. It also provides a forum for discussion to assist in the consultation process.

2. Purpose

The Joint Consultative Panel provides a means where elected members of WMFRA, Principal Officers of WMFS and Trade Union/ Representative Body representatives who are representatives of WMFS employees, come together on a regular basis to discuss issues of mutual concern. This panel may have items referred to it from the Joint Consultative Committee as part

of the negotiation or consultation process. However, a majority of the items considered will be for consultation.

This panel will consider and make recommendations on:-

- any relevant matter referred to it by the Service or by the relevant employee organisations.
- any Employee Relation issues which may arise. (In these circumstances the issue must have been considered at Joint Consultative Committee and if there is an outstanding dispute, as per the Terms of Reference, the dispute may be registered with the organisation).
- the application of the terms and conditions of service for employees.

The Joint Consultative Panel supports and governs the principles set out in the "Working Together" A Joint Protocol for Good Industrial Relations in the Fire and Rescue Service document.

The National Joint Council (NJC) recognises that Fire and Rescue Service managers and Trade Union representatives must work together for the benefit of the service, its employees, and local communities. WMFS supports the application of these principles for recognised Representative Bodies.

The principles within the Working Together document identify the need for joint commitment from Trade Union Officials and the organisation by defining how the individual representatives will engage and work together to the success of the business.

3. Consultation

Consultation: For the benefit of this process consultation (as defined in the Employee Relations Framework) goes beyond communication and involves managers actively seeking and then taking account of, the views of employees' representatives before making a decision. Managers are obliged to seek acceptable solutions to problems through a genuine exchange of views and information. The responsibility for decisions remains at all times with the employer and does not remove the right of managers to manage and make the final decision. Managers must be aware of the need to consult and Trade Union/ Representative Body representatives must be aware of the need to respond.

Items may be referred to the Joint Consultative Panel as 'a failure to consult'. The Joint Consultative Panel needs only to consider if appropriate consultation has taken place and not what the outcome of the consultation should be.

The Trades Union will be responsible for identifying where they believe the lack of consultation has taken place. The HR Director or his delegated representative will provide an audit trail demonstrating the consultation that has taken place and its appropriateness. It is important to stress that a 'failure to consult' should not be considered by the Joint Consultative Panel if it is clear that a consultation process has been used but the Trades Union/ Representative Bodies have chosen not to attend or did not send a deputy.

Negotiation

Negotiation: For the benefit of this process negotiation is defined in the Employee Relations Framework as the process by which employers and Trade Union/ Representative Body representatives seek to reach agreement through collective bargaining. It requires an agreement to be reached. Collective bargaining is the process by which employers and recognised Trade Unions/Representative Bodies seek to reach agreement on issues such as pay and terms and conditions of employment.

5. Process for Failure to Consult

In the case of consultation, if Trade Union/ Representative Body representatives believe there has not been appropriate consultation they can refer the matter to the Joint Consultative Panel. However, in doing so Trade Unions/Representative Bodies must clearly demonstrate how they have worked with the Service to try and resolve the dispute prior to referral to the Joint Consultative Panel. The recommendation of the Joint Consultative Panel will only relate to whether appropriate consultation has taken place.

The information relating to the 'Failure to Consult' will be distributed to Joint Consultative Panel members prior to the meeting. The Trade Union/Representative Body representative will present the reasons why they have raised the dispute and the management representative will clarify the consultation process used.

Deliberation will take place, see section 7. The process for consultation is defined within the Employee Relations Framework.

6. Process for Failure to Agree

In cases of negotiation items will be referred to the Joint Consultative Panel if the Joint Consultative Committee has failed to reach an agreement. However, in doing so Trade Unions/Representative Bodies must clearly demonstrate how they have worked with the Service to try and resolve the dispute prior to referral to the Joint Consultative Panel. In this situation the Joint Consultative Panel will need to consider the 'failure to agree' and make a recommendation which would be considered by the Authority or Chief Fire

contractual.

The information relating to the 'Failure to Agree' will be distributed to Joint Consultative Panel members prior to the meeting. The Trade Union/Representative Body representative will present the reasons why they have raised the dispute and the management representative will be given the opportunity to clarify why it was necessary to make that decision taking into consideration the needs of the organisation to provide a quality service as efficiently and effectively as possible contributing to making the community safer.

7. The Elected Member group will adjourn to consider the presentations made. If further information is required both parties will be called back to the Elected Member group even if the query relates to one side.

The Elected Member group will then give their decision on their recommendation back to the Service.

The Elected Members may be assisted by a Technical Advisor. The advisor and the representative from the Clerk to the Authority will adjourn with the panel. The Technical Advisor and Clerk are not part of the decision making process. Their role is to give advice on the Service's policy, process or interpretation of legislation

The presenter of the management case must not be the advisor to the panel.

8. <u>Declaration of Interests</u>

Pecuniary and other interests should be declared at the beginning of each meeting under 'Declaration of interests'. Where a member has a personal interest in the outcome of any item referred to the Joint Consultative Panel they should declare this at the beginning of the meeting under the standing item on the agenda.

9. Confidentiality

Elected members are bound by the Model Code of Conduct. This Code of Conduct should be considered prior to any discussions or conversations with Trades Union representative outside of the Joint Consultative Panel. Confidentiality should be maintained at all times.

10. <u>Decision Making</u>

The General Principles underlying with the Code of Conduct outline the considerations for elected members the when making decisions. Elected members should consider carefully how their decisions might affect the community, service and other stakeholders/partners. Members should strive to operate as a team in which constructive working relationships are actively promoted.

11. General

Elected members have a responsibility to actively promote good employment relations and lead by example through their actions and conduct. Individual Fire Authority Members will actively promote good employment relations through their own actions and behaviours in accordance with the members' code of conduct and the Services core values in respect of their communications with the Trade Unions/ Representative Bodies.

APPENDIX 4

WEST MIDLANDS FIRE AND RESCUE AUTHORITY CALENDAR OF MEETINGS 2012/13

Date	Time	Meeting	
2012			
Monday 25 June	11.00 am	Authority [Annual Meeting]	
		[political groups at 10 am]	
	2.00 pm	New member induction [part 2]	
Monday 16 July	10.00 am	Executive Committee	
	to follow	Policy Planning Forum	
	to follow	Scrutiny Committee	
Monday 10 September	10.00 am	Executive Committee	
	10.30 am	Policy Planning Forum	
	To follow	Chair's agenda meeting	
	1.30 pm	Audit Committee	
	1.30 pm	Scrutiny Committee	
Monday 24 September	11 am	Authority	
		[political groups at 10 am]	
	to follow	Joint Consultative Panel	
		[pre meeting tbc]	
Monday 15 October	10.00 am	Executive Committee	
	10.30 am	Policy Planning Forum	
	1.30 pm	Audit Committee	
Monday 5 November	10.00 am	Executive Committee	
	10.30 am	Policy Planning Forum	
	To follow	Chair's agenda meeting	
	1.30 pm	Joint Consultative Panel	
		[pre meeting 1 pm]	
	1.30 pm	Scrutiny Committee	
Monday 26 November	11 am	Authority	
		[political groups at 10 am]	
	To follow	Audit Committee -	
		self-assessment exercise	
Monday 10 December	10.00 am	Executive Committee	
	10.30 am	Policy Planning Forum	

2013			
Monday 7 January	10.00 am	Executive Committee	
	10.30 am	Policy Planning Forum	
	1.30 pm	Audit Committee	
Monday 21 January	10.00 am	Executive Committee	
		[non domestic ratepayers	
		consultation meeting]	
	10.30 am	Policy Planning Forum	
	To follow	Chair's agenda meeting	
	1.30 pm	Scrutiny Committee	
Monday 18 February	11 am	Authority [budget and precept	
		setting]	
		[political groups at 10 am]	
	to follow	Joint Consultative Panel	
		[pre meeting tbc]	
Monday 25 March	10.00 am	Executive Committee	
	10.30 am	Policy Planning Forum	
	To follow	Chair's Agenda Meeting	
	1.30 pm	Audit Committee	
	1.30 pm	Scrutiny Committee	
Monday 15 April	11.00 am	Authority	
		[political groups at 10 am]	
	To follow	Joint Consultative Panel	
		[pre meeting tbc]	
Monday 10 June	10.00 am	Executive Committee	
	10.30 am	Policy Planning Forum	
	To follow	Chair's agenda meeting	
	1.30 pm	Audit Committee	
Manaday 47 b	1.30 pm	Scrutiny Committee	
Monday 17 June	All day	Induction day for new members	
NEW MUNICIPAL YEAR	11.00 am	7.	
Monday 24 June		[political groups at 10 am]	

The Standards, Appointments and Appeals Committees will meet as and when required.

APPENDIX 5

West Midlands Fire and Rescue Authority

Members' Allowances Scheme

The West Midlands Fire and Rescue Authority, in exercise of the powers conferred by the Local Authorities (Members' Allowances) (England) Regulations 2003 hereby makes the following scheme: –

- 1. This scheme may be cited as the West Midlands Fire and Rescue Authority Members' Allowances Scheme, and shall have effect for the period from 23rd June 2008 until 31st March 2009 and in subsequent years from 1st April to 31st March.
- 2. In this scheme: -

'Councillor' means a member of the West Midlands Fire and Rescue Authority who is appointed by the City Councils of Birmingham, Coventry and Wolverhampton and the Metropolitan Borough Councils of Dudley, Sandwell, Solihull and Walsall;

'Independent Member' means a person who is not a member of the Authority but who is a member of a Committee or Sub-Committee of the Authority.

'Year' means the 12 months ending with 31st March.

3. Basic Allowance and Co-optees Allowance

Subject to paragraph 6, for each year:-

- (i) a basic allowance of £3,500.00 shall be paid to each Councillor;
- (ii) a co-optee's allowance of £500 shall be paid to the Independent Person appointed in relation to standards matters;
- (iii) a co-optee's allowance of £350 shall be paid to each independent member.

4. Special Responsibility Allowances

- (i) For each year a Special Responsibility Allowance shall be paid to those Councillors who hold the special responsibilities in relation to the Authority that are specified in schedule 1 to this scheme;
- (ii) Subject to paragraph 6, the amount of each such allowance shall be the amount specified against that special responsibility in that schedule;
- (iii) Where a Councillor holds more than one position for which a Special Responsibility Allowance is payable, only one such allowance shall be paid to the Councillor concerned.

5. **Dependants' Carers' Allowance**

- 5.1 A Dependants' Carers' Allowance is payable to those elected members and independent members who incur expenditure for the care of their children or other dependants whilst undertaking particular approved duties as set out in paragraph 3 of this Scheme.
- 5.2 The amount of the dependants' carers' allowances payable in respect of approved duties will be the actual costs incurred up to a total annual maximum amount of 10% of elected members' basic allowance.

6. **Renunciation**

A Councillor or an independent member may, by notice in writing given to the Clerk, elect to forego any part of his/her entitlement to an allowance under this scheme.

7. Part Year Entitlement

Basic Allowance and Co-optees Allowance

Where the term of office of a member begins or ends otherwise than at the beginning or end of a year, his/her entitlement shall be to payment of such part of the basic allowance as bears to the whole the same proportion as the number of days during which his/her term of office as a member subsists bears to the number of days in that year.

Special Responsibility Allowance

Where a member does not have throughout the whole of a year any such special responsibilities as entitle him/her to a special responsibility allowance, his/her entitlement shall be to payment of such part of the special responsibility allowance as bears to the whole the same proportion as the number of days during which he/she has such special responsibilities bears to the number of days in that year.

Backdating

Where an amendment to this scheme is made which affects an allowance payable for the year in which the amendment is made, the entitlement of a member to such allowance, as amended, may at the discretion of the Authority, be backdated to apply with effect from the beginning of the year in which the amendment is made.

8. Subsistence Allowances

Members of the Authority and independent members may claim subsistence allowances in connection with or relating to the duties set out in Schedule 2 to this scheme.

Lead members [as identified in Schedule 1] may claim subsistence allowance for attendance at meetings and events in pursuance of their official duties outside of

the West Midlands but within the

UK.

Members shall only claim allowances for actual expenditure reasonably incurred in connection with approved duties.

Members must submit receipts to substantiate all claims for subsistence allowances.

For approved duties the following rates apply:-

- (i) Breakfast allowance (more than 4 hours away from normal place of residence before 11.00 am) £4.92
- (ii) Lunch allowance (more than 4 hours away from normal place of residence including the lunchtime between 12 noon and 2.00 pm) £6.77
- (iii) Tea allowance (more than 4 hours away from normal place of residence including the period 3.00 pm to 6.00 pm) £2.67
- (iv) Evening meal allowance (more than 4 hours away from normal place of residence ending after 7.00 pm) £8.38

The rates set out above shall be reduced by an appropriate amount in respect of any meal provided free of charge by the Authority.

Members who undertake duties involving an overnight stay should, wherever possible, ensure that their accommodation is pre-booked by officers in accordance with the Authority's normal administrative arrangements. If members book their own accommodation, this is subject to a maximum level of reimbursement as specified below:-

Allowance for absence overnight from the usual place of residence £79.82 per night

Allowance for such absence in London £91.04 per night

9. Travelling Allowances

Elected members of the Authority may claim travel allowances only in respect of 'approved duties' [as set out in Schedule 2 to this scheme] which involve travel outside the West Midlands but within the UK. Members holding a special responsibility allowance may claim travel allowance for attendance at meetings and events in pursuance of their official duties outside the West Midlands but within the UK.

Independent members may claim travelling allowances in respect of costs incurred in connection with or relating to the duties set out in Schedule 2 to this scheme.

Members of the Authority and independent members may claim travelling allowances in respect of costs incurred in connection with or relating to the duties set out in Schedule 2 to this scheme.

Lead members [as identified in Schedule 1] may claim travel allowance for attendance at meetings and events in pursuance of their official duties outside of the West Midlands but within the UK.

Motor Mileage Allowances

The rates for motor cars are as follows:-Not exceeding 999cc – 34.6 pence per mile 1000 - 1199cc – 39.5 pence per mile Over 1199cc – 48.5 pence per mile

Passenger Supplement - for passengers (not exceeding 4), a supplement of 3.0 pence per mile is payable for the first passenger and 2.0 pence per mile for the second and subsequent passengers.

Claims for journeys undertaken by motor car may include any reasonable car parking fees and congestion charges if applicable.

Public Transport

The actual cost of public transport used by members will be reimbursed by the Authority where such costs are reasonably and necessarily incurred in connection with approved duties. Receipts will be required to substantiate such claims based on the actual expenditure incurred.

Members who travel outside the West Midlands in connection with approved duties by rail, ship or air shall be required to have their travel arrangements pre-booked by officers under the Authority's normal administrative arrangements. The Clerk, in consultation with the Chair of the Authority, may authorise exceptions to this in cases where it is considered beneficial to the Authority for members to make their own transport arrangements. As a general rule, for members travelling by rail, standard class tickets should be purchased. Receipts will be required to substantiate any such claims based on the actual expenditure incurred.

<u>Taxis</u>

Taxi fares (plus a reasonable gratuity) will be reimbursed only if the taxi was used in a case of urgency, or if there was no public transport reasonably available, or if taxi use was justified by the nature of the business on which the member was engaged.

10. Indexation of Allowances

The rates of allowances will be increased with effect from 1st April 2009, 2010, 2011 in line with the agreed pay awards to NJC Local Government Services.

11. Withholding and Reclaiming of Allowances

The Standards Committee of the Authority can withhold all or part of a special responsibility allowance payable to a member in respect of responsibilities or duties from which the member is suspended or partially suspended in accordance with arrangements made by the Authority under Section 28 of the Localism Act 2011 under which decisions on allegations of a failure to comply with the Member Code of Conduct.

Where payment of any allowance has already been made in respect of any period during which a member:-

- is suspended or partially suspended from his or her responsibilities or duties as a member of the Authority in accordance with arrangements made under Section 28 of the Localism Act 2011;
- (b) ceases to be a member of the Authority; or
- (c) is in any other way not entitled to receive the allowance in respect of that period;

the Standards Committee may require that such part of the allowance as relates to any such period be repaid to the Authority.

12. Claims and Payments

- (i) All claims for travelling and subsistence allowances under this scheme shall be made within **three months** of the date of the approved duty in respect of which the entitlement to the allowance arises. Payment of late claims may only be made if the Clerk, in consultation with the Chair of the Authority, is satisfied that the lateness of the claim is justified.
- (ii) Any claims for travelling and subsistence allowances shall be signed by the Councillor claiming the allowance and shall include a statement that where the member is also a member of another authority, that member may not receive allowances from more than one authority in respect of the same duties.
- (iii) In certain cases, where overpayments have been made to any individual to which this scheme relates, the Authority may require repayment of the overpayment.
- (iv) In regard to the payment of basic and special responsibility allowances, payments shall be made as follows: –

(a) **Basic Allowance**

In instalments of one-twelfth of annual amount due, payable on the 25th day of the month (or nearest working day);

(b) Special Responsibility Allowance

In instalments of one-twelfth of the amount specified in this scheme on the 25th day of each month (or nearest working day) (except where specified otherwise in Schedule 1)

Schedule 1

WEST MIDLANDS FIRE AND RESCUE AUTHORITY

Schedule of Special Responsibility Allowances 2012/2013

Responsibility	SRA (£)
Chair	24,500
Vice-Chair	12,250
Leader of Principal Opposition Group	7,350
Executive Committee Member	4,900
Scrutiny Committee Chair	8,575
Scrutiny Committee Vice Chair	6,575
Scrutiny Committee Member	4,900*
Joint Consultative Panel Chair	8,575
Joint Consultative Panel Vice Chair	3,975
Appeals Committee Chair	4,900
Appeals Committee Vice Chair	2,450
Audit Committee Chair	8,575
Audit Committee Vice-Chair	3,975
Elected Member Basic Allowance	3,500
Co-optees allowances	
Independent Person - Standards Committee	500
Independent Members	350

Schedule 2

Approved Duties

The following are "approved duties" in connection with the payment of travelling and subsistence allowances:

- 1) A meeting of the Authority or of any Committee or Sub-Committee of the Authority.
- 2) A meeting of any other body to which the Authority or any Committee or Sub-Committee of the Authority makes appointments, or nominations, or any Committee or Sub-Committee of such a body.
- 3) Any other meeting, the holding of which is authorised in advance by the Authority, or a Committee or Sub–Committee of the Authority, or a joint Committee of the Authority or one or more other Committees or a Sub-Committee of such a joint Committee provided that members of at least two political groups have been invited to attend.
- 4) A meeting of any association of authorities of which the Authority is a member.
- 5) Attendance as an appointed representative of the Authority, or of a Committee or Sub-Committee, at a conference, seminar or authorised meeting or visit or at any other meeting authorised by the Authority.