

# **WEST MIDLANDS FIRE AND RESCUE AUTHORITY**



## **Financial Statements & Notes to the Accounts**

**2019/2020**

***(Unaudited – 26 June 2020)***

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Report on the Audit of the Financial Statements

Independent auditor's report to the members of West Midlands Fire and Rescue Authority

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Report on the Audit of the Financial Statements

# NARRATIVE REPORT BY THE TREASURER

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## 1. Introduction

The West Midlands Fire Service (WMFS) covers an area approaching 92,000 hectares (350 sq. miles) and provides a fire and rescue service to a population of approximately 3 million people living in a million dwellings. It covers the cities of Birmingham, Coventry and Wolverhampton and the Metropolitan Boroughs of Dudley, Sandwell, Solihull and Walsall.

WMFS is accountable to the public via the West Midlands Fire and Rescue Authority (WMFRA), made up of 15 Councillors representing the local authorities. They are also joined by West Midlands Police and Crime Commissioner and two co-opted Members. Headed by the Chair of the Fire Authority they set the direction for the Service in the best interests of the community. The Service is managed directly by four Brigade Managers – the Chief Fire Officer (CFO), Deputy CFO and two Assistant CFO's.

The Service's activities are governed by the Home Office and legislative responsibilities are set out in the Fire and Rescue Services Act 2004 and the Fire and Rescue National Framework for England.

WMFS works towards 'Making the West Midlands Safer, Stronger and Healthier'. The CFO together with the Strategic Enabling Team (SET) and Authority work towards achieving three priorities:

Prevention: Making safer, healthier communities.

- The number of people killed or seriously injured by fire-related incidents will reduce as we focus with our partners, on reducing the risks faced by the most vulnerable people in our communities.
- The safety, health and wellbeing of the people in our communities who are most at risk from fire will be improved by our targeted prevention activities.
- Arson-related incidents will fall, supporting safer and stronger communities, as a result of our partnership work.
- Fewer people will be killed or seriously injured on West Midlands roads and we will keep our transport networks moving, as we work with partners in support of the West Midlands Regional Road Safety Strategy.

Protection: Protecting life and property to make businesses stronger and communities safer.

- Life and property will be protected by ensuring that high-risk buildings and vulnerable businesses comply with fire safety legislation, which we will enforce if necessary.
- Community safety will be improved through our work with the owners and managers of tall buildings to ensure the new Fire Safety Bill and supporting Fire Safety Guidance is understood and implemented.

- Prosperity and economic growth will be enhanced by educating and supporting businesses.
- we will collaborate with other regulators and partner agencies to support major developments and events.
- Disruption caused to businesses and WMFS by unnecessary fire alarms will be reduced through the enhanced role of our Business Support Vehicles and our work to manage alarm signals more effectively and efficiently.

Response: Dealing excellently with emergency incidents.

- Through risk management, we will attend the most serious emergency incidents in high-risk areas within five minutes to save life, protect homes and businesses, the environment and our transport networks.
- Risk to life and property will be reduced through our commitment to operational excellence and to providing an assertive, effective and safe emergency response to all incidents.
- Appropriate rescue operations will be led and coordinated by WMFS and we will work collaboratively with other agencies to deliver an excellent response in line with public expectations.
- Our specialist response teams will deliver National Resilience arrangements for responding to local, national and international major incidents, new risks (including weather) and humanitarian situations.

We deliver our priorities with effective delivery through collaboration outcomes:

People – We will create an inclusive workforce by:

- Engaging with employees to create a culture in which everyone can feel valued by developing ways of working together which support and engage employees in responding to the changing environment in which we work, both internally and externally.
- Promoting awareness, good practice and proactive support around health and wellbeing among our employees.
- Enabling personal development opportunities which support their ability to be highly effective and competent in the delivery of excellent services to our communities.
- Using 'positive action' to attract, recruit, retain and support progression for individuals with protected characteristics, to reflect the communities we serve.

Digital transformation – We will enhance and transform services to our communities, underpinning them with innovative and digital solutions, with a commitment to:

- Researching and developing the latest technologies that complement assertive, effective and safe firefighting.
- A digital culture with systems and processes that enables our workforce to work efficiently and effectively.
- Using accurate and timely information which provide assurance and intelligence for evidence-based decisions.
- Reducing community risk through a cost-effective mobile workforce and sharing data reliably and securely with our partners.

Value for Money – Working closely with our partner organisations is key to delivering our services effectively and efficiently. We will ensure that:

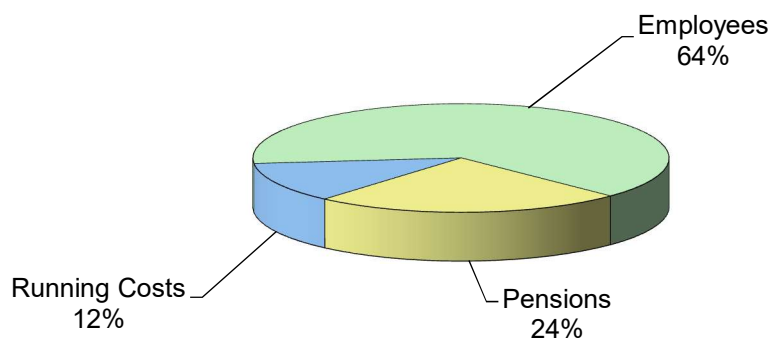
- The funding we get from the Government will be used to support our Service Delivery Model (SDM), which focuses on public safety and vulnerability.
- Our services and priorities will be delivered using the most appropriate management of resources and assets.
- We identify and deliver opportunities for efficiency and collaboration which support the delivery of our strategy and safety of the most vulnerable people in our communities.

Further information can be found on our website [www.wmfs.net](http://www.wmfs.net)

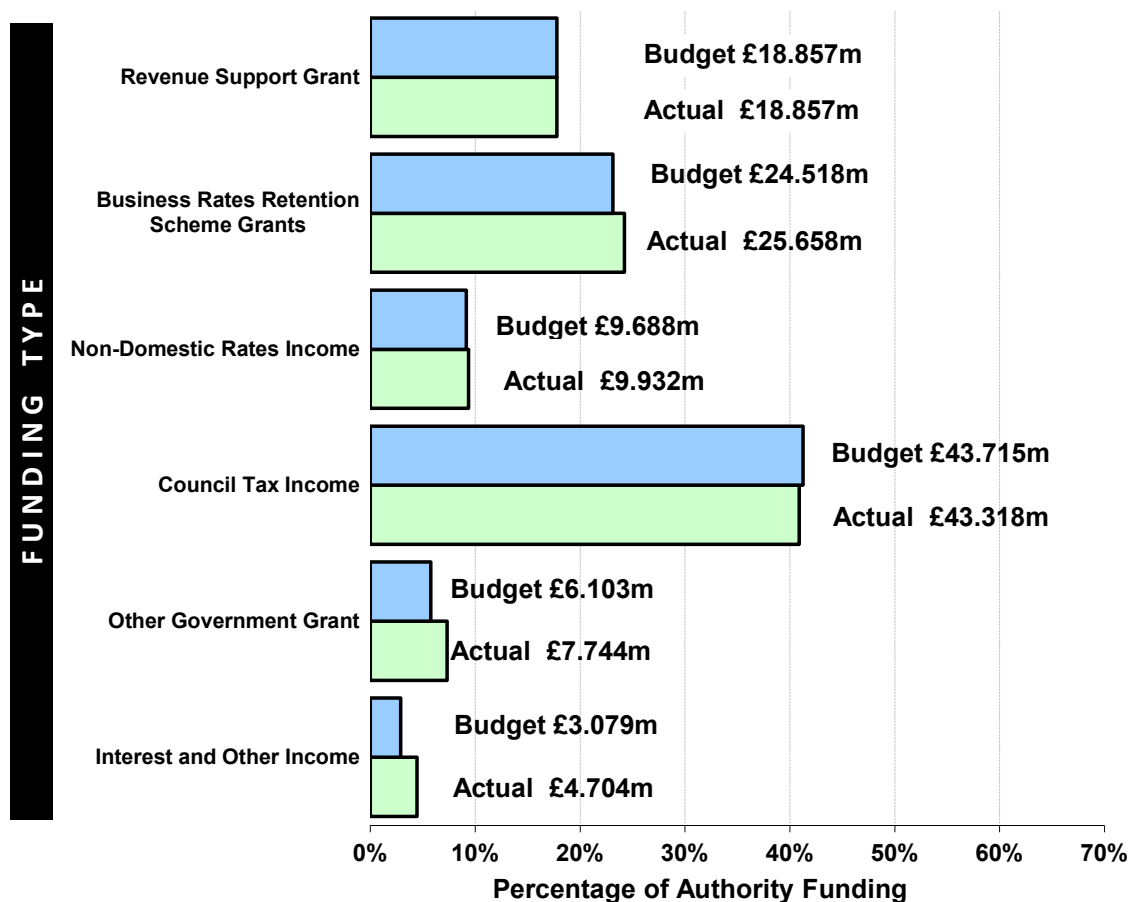
2. This narrative report provides a brief explanation of the financial aspects of the Authority's activities and draws attention to the main characteristics of the Authority's financial position.
3. The Authority's accounts for the financial year 2019/2020 are set out on the following pages and consist of:
  - The Comprehensive Income and Expenditure Statement (CIES), the Authority's main revenue account, covering income and expenditure on all services.
  - The Movement in Reserves Statement (MIRS), which shows the movement in the year on the different reserves held by the Authority.
  - The Balance Sheet, which sets out the financial position of the Authority at 31<sup>st</sup> March 2020.
  - The Cash Flow Statement, showing movements in cash and cash equivalents during the year and the cash position at the year-end.
  - The Pension Fund Account, which summarises the movements relating to the firefighters' pension schemes (FPS).

The accounts are supported by notes to the core financial statements.

4. The accounting policies adopted by the Authority comply with the relevant accounting standards except where indicated in notes to the accounts.
5. After statutory adjustments, such as the removal of depreciation and impairments and applying International Accounting Standard Nineteen (IAS19) entries in relation to pension costs, the CIES for the Authority shows a deficit on provision of services of £77.808m and an overall surplus of £100.790m.
6. The total expenditure of the Authority in 2019/20 was £188.021m. The types of costs incurred were:



7. The total income of the Authority to fund expenditure in 2019/20 was £110.213m, which came from:



8. In 2019/20 the Authority spent £5.283m on capital projects, the largest of these being £2.324m on the redevelopment of Aston Fire Station and £1.691m on Vehicle Replacements. The total expenditure on capital schemes was financed by a combination of Capital Grants and Direct Revenue Financing. Note 33 provides details of capital expenditure and capital financing.
9. In 2019/20 appropriations of £3.243m were made from earmarked general fund reserves and £1.091m from un-earmarked general fund reserves.
10. The Authority, at its February 2019 meeting authorised the limit for external debt at £40m and the statutory limit for external debt at £44m. As at 31<sup>st</sup> March 2020, the Authority's actual long-term principal borrowing was £33.675m and short-term principal borrowing was £2.022m as per Note 18.3.
11. The 2019/20 accounts include the impact of IAS19. The effects of IAS19 are shown within the CIES and Balance Sheet. There is no effect on council tax from the implementation of this standard. The figures disclosed represent a snapshot in time. The accounts show that there is a significant shortfall between the forecast cost of pensions and the current level of assets built up in the pension fund. The Government Actuaries Department (GAD) review the defined benefit arrangements and appropriate levels of employer & employee contributions.

## 12. **Financial Outlook**

On 20 December 2019, the Secretary of State for Ministry of Housing, Communities and Local Government (MHCLG) announced the provisional settlement for 2020/21 at £52.896m, a Consumer Price Index increase of approximately 1.6% (£0.848m) compared to the core funding allocation in 2019/20. The Government also proposed a Council Tax referendum threshold of 2% for Fire and Rescue Authorities. On 6 February 2020, MHCLG confirmed the Authority's 2020/21 total core funding.

The Authority set its 2020/21 budget on 17<sup>th</sup> February 2020, setting a council tax requirement of £44.485m which resulted in a council tax increase of (1.99%), £1.21 at Band D.

The Corporate Risk Register has identified a number of major risks that would seriously affect the Authority's ability to carry out its functions. The very nature of the risks have made it extremely difficult to quantify any funding impact that would arise were the risk to materialise and in the short term would result in a demand on the Authority's General Balances.

As part of the budget report approved by the Authority on 18 February 2019, a forecast was made regarding the next three financial years (2020/21 to 2022/23). At the time of setting the budget and the forecast for future years, there was no clarity regarding provisional Government funding from 2020/21 onwards. As a consequence, a year on year core funding reduction of 2% was assumed in the forecasts for 2020/21 onwards.

The settlement for 2020/21 has indicated Core Funding at the same level as 2019/20, increased by the Consumer Price Index of approximately 1.6%. Compared to the core funding assumptions original made in the budget report

referred to above, this results in core funding being circa £2 million higher than anticipated.

The funding settlement is a one year only arrangement. Whilst there have been indications that some public sector services may continue to receive growth when the anticipated Comprehensive Spending Review process is clarified (circa October/November 2020), potentially for a three or four year funding settlement period, some Services, including the Fire Service, may still face ongoing core funding reductions.

In addition, there are ongoing budget uncertainties, particularly Firefighter pension related issues, that have significant funding implications but at this stage still remain unclear in terms of ongoing cost and whether those costs will need to be found by Fire and Rescue Authorities and/or by Government funding.

Therefore, whilst the position in 2020/21 is more favourable than predicted in the February 2019 budget report (circa £2 million), a high level of caution still needs to be applied to future financial years as the funding position remains volatile for the Fire sector.

The WMFRA agreed that the circa £2 million improved funding position in 2020/21 is utilised as follows:

- Reduce the scale of savings required from the ongoing flexible appliance availability process from a target saving of £3.8 million to £2.8 million. This arrangement was introduced part way through 2018/19 and specifically was highlighted as a requirement when setting the 2019/20 budget with a required saving from this arrangement of £3.8 million. At that stage, the ongoing use and required saving level of £3.8 million was built into the medium-term financial forecast.
- It had been indicated in the February 2019 budget report that in order to set a balanced budget in 2020/2021, the use of £0.750 million General Balances would be required. This use of General Balances can now be deferred.
- Invest £0.250 million in digital services to enhance future operational capability.

The Business Rates Retention Scheme was introduced in April 2013 and provides a direct link between business rates growth and the amount of money local authorities have to spend on local people and services. The Fair Funding Review will affect how funding is allocated and redistributed between local authorities.

### 13. **Covid-19**

To enable decision making in the light of the Covid-19 pandemic, from 18 March 2020, the Strategic Enabling Team (SET) formally met as the Business Continuity Management Team, meeting three times a week. The service instigated business continuity plans, in readiness for the virus's potential to affect the activities that could be delivered by firefighters and support staff. An agreement was reached nationally to enable firefighters to support the coordinated efforts of the pandemic and staff volunteers were available to support when required.

The Covid-19 pandemic impacted at the very end of the 2019/20 financial year and therefore the full impact of this is not reflected in this statement of accounts. However, the Authority are expecting significant challenges in the year ahead as it deals with the on-going crisis. To help respond to Covid-19 pressures, the Authority received from the MHCLG on 27 March 2020, a cash advance to assist with cashflow of £2.3m. This payment relates to the section 31 business rates relief grant for 2020/21. To support Covid-19 funding, two separate allocations amounting to £2.8m have been made by the MHCLG to the Authority. The first, issued on 20 March 2020 for £0.6m and the second, issued on 28 April 2020 for £2.2m.

#### **14. Public Service Pensions – McCloud and Sargeant Judgements**

The McCloud and Sargeant judgements concern the introduction of career average revalued earnings pension schemes to replace the former final salary based pension schemes as part of the Hutton recommendation to reform public service pension schemes.

There was protection provided for older members under each scheme. The McCloud and Sargeant judgements have upheld the claimants' cases that the method of implementation of the new schemes discriminated against younger members. The government was refused leave to appeal the McCloud and Sargeant Judgements on 27 June 2019. This means that the various parties return to the respective employment tribunals to formulate a remedy which will resolve the age discrimination of the pension changes. Note 6 provides further details.

#### **15. West Midlands Combined Authority**

For the Order to be laid enabling changes to the Authority's governance arrangements, the Home Office required consent from all the seven West Midlands Local Authorities. However, as a number of Local Authorities did not provide their consent to the Home Office, this effectively meant that the laying of the Order in Parliament on 5 June 2019 was unable to proceed.

#### **16. Performance Indicators (PI)**

The Authority has an established Scrutiny Committee whose role is to scrutinise performance information including progress made against the 'The Plan'.

The setting of targets against operational and other performance indicators enables the Service to identify key areas for improvement which contribute to making the West Midlands safer, stronger and healthier. During 2019/20 the Scrutiny Committee received quarterly updates of the organisation's performance.

The five-minute attendance standard lies at the heart of the SDM which shows how staff based mainly at fire stations deliver the three strategic objectives of prevention, protection and response.

A summary of the performance indicators for prevention, protection and response is provided below and further details of Authority's performance monitoring through the Scrutiny Committee can be found at <https://wmfs.cmis.uk.com/cm5/>.


<b>Key:</b>
<b>Blue</b>
<b>Green</b>
<b>Red</b>

**Over performance against the tolerance levels**





**Performance is within the tolerance levels**






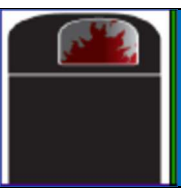

**Under performance against the tolerance levels**

## Response



<b>PI 1</b>		<b>The Risk Based Attendance Standard</b> Target: under 5 minutes Actual: 4 minutes 41 seconds
Attendance times for Category 2,3 & 4 incidents remain well within target: <ul style="list-style-type: none"> <li>• Category 2: 5 minutes 9 seconds (target: under 7 minutes)</li> <li>• Category 3: 4 minutes 46 seconds (target: under 10 minutes)</li> <li>• Category 4: 6 minutes 18 seconds (target: under 20 minutes)</li> </ul>		

## Prevention

<b>PI 2</b>		<b>The Number of Accidental Dwelling Fires</b> Annual Forecast: 1611 (tolerance 1530 – 1643) Actual for year: 1600
<b>PI 3</b>		<b>Injuries from Accidental Fires at Dwellings (taken to hospital for treatment)</b> Annual Forecast: 49 (tolerance 39 – 54) Actual for year: 51
<b>PI 4</b>		<b>Number of Deaths from Accidental Fires at Dwellings</b> Annual Forecast: Not applicable Actual for year: 14
<b>PI 5</b>		<b>Percentage of Safe &amp; Well Visits Referred by our Partners</b> Annual Forecast: 40.0% Actual for year: 34.5%

PI 6		<b>Number of Safe and Well points achieved by the Brigade</b> Annual Forecast: 259,680 Actual for year: 230,233
PI 7		<b>Number of People Killed or Seriously Injured (KSI) in Road Traffic Collisions</b> Annual Forecast: Not applicable Actual for year: 727
PI 8		<b>Number of Deliberate Dwelling Fires</b> Annual Forecast: 209 (Tolerance 188 – 220) Actual for year: 206
PI 9		<b>Number of Deliberate Fires in Non-domestic Premises</b> Annual Forecast: 162 (Tolerance 146 – 170) Actual for year: 130
PI 10		<b>Number of Deliberate Vehicle Fires</b> Annual Forecast: 806 (Tolerance 725 – 846) Actual for year: 694
PI 11		<b>Number of Deliberate Rubbish Fires</b> Annual Forecast: 1687 (Tolerance 1603 – 1721) Actual for year: 1515
PI 12		<b>Number of Deliberate Fires in Derelict Buildings</b> Annual Forecast: 99 (Tolerance 89 – 104) Actual for year: 131

## Protection

PI 13		<b>Number of Accidental Fires in Non-domestic Premises</b> Annual Forecast: 430 (Tolerance 387 – 452) Actual for year: 435
PI 14	 Fire alarm	<b>Number of False Alarm Calls due to Fire Alarm Equipment in Dwellings and Non-domestic Premises</b> Annual Forecast: 5430 (Tolerance 5349 – 5744) Actual for year: 5925

17. Further information about the accounts is available from:

Finance Manager,  
West Midlands Fire Service Headquarters,  
99 Vauxhall Road,  
Birmingham. B7 4HW.

Telephone : 0121-380-6920  
or E-Mail : [kal.shoker@wmfs.net](mailto:kal.shoker@wmfs.net)

18. Interested members of the public also have the right to inspect the accounts before the Audit is completed. The availability of the accounts for inspection is advertised on the Authority's website.

## **STATEMENT OF RESPONSIBILITIES FOR THE STATEMENT OF ACCOUNTS**

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### ***The Authority's Responsibilities***

The Authority is required to:

- (i) make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Authority, that officer is the Treasurer.
- (ii) manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- (iii) approve the statement of accounts.

### ***The Treasurer's Responsibilities***

The Treasurer is responsible for the preparation of the Authority's statement of accounts in accordance with proper practices as set out in the C.I.P.F.A. / L.A.S.A.A.C. Code of Practice on Local Authority Accounting in the United Kingdom (the Code).

In preparing this statement of accounts, the Treasurer has:

- (i) selected suitable accounting policies and then applied them consistently
- (ii) made judgements and estimates that were reasonable and prudent
- (iii) complied with the local authority Code.

The Treasurer has also:

- (iv) kept proper accounting records which were up to date.
- (v) taken reasonable steps for the prevention and detection of fraud and other irregularities.

I certify that this statement of accounts gives a true and fair view of the financial position and expenditure and income of the WMFRA for the year ending 31 March 2020.



Mike Griffiths, C.P.F.A  
Treasurer

Date: 26 June 2020

## **STATEMENT OF APPROVAL FOR THE STATEMENT OF ACCOUNTS**

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The statement of accounts for the year 1<sup>st</sup> April 2019 to 31<sup>st</sup> March 2020 was approved by the WMFRA Audit and Risk Committee on 27 July 2020.

Cllr Catherine Miks  
Chair of the Audit and Risk Committee

Date: 27 July 2020

## COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

This shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with statutory requirements; this may be different from the accounting cost. The taxation position is shown in both the MIRS and the Expenditure Funding Analysis (EFA).

2018/2019 Restated				2019/2020		
Gross Exp. £000	Gross Income £000	Net Exp. £000		Gross Exp. £000	Gross Income £000	Net Exp. £000
1,133	-	1,133	Democratic Representation & Brigade Managers	1,603	-	1,603
76,322	(11)	76,311	Corporate Charges	12,058	(5,734)	6,324
1,726	(119)	1,607	Strategy & Organisational Intelligence	1,798	(86)	1,712
830	(17)	813	Communications	931	(53)	878
9,369	(1,535)	7,834	Finance & Resources	9,342	(1,117)	8,225
6,430	(170)	6,260	Digital & Data	6,378	(298)	6,080
1,080	(288)	792	People Services	1,131	(254)	877
5,616	(7)	5,609	Training, Health & Wellbeing	6,882	(205)	6,677
3,382	(496)	2,886	Prevention, Preparedness & Response	3,816	(511)	3,305
5,714	(966)	4,748	Protection & Organisational Assurance	8,147	(740)	7,407
77,123	(2,492)	74,631	Command Delivery, Fire Control & Workforce Planning	89,506	(2,376)	87,130
188,725	(6,101)	182,624	Cost of Services	141,592	(11,374)	130,218
411	(90)	321	Other Operating Expenditure (Note 13)	329	(54)	275
44,304	(436)	43,868	Financing and investment income & expenditure (Note 14)	46,100	(426)	45,674
		(97,692)	Taxation and non-specific grant income (Note 15)			(98,359)
		129,121	(Surplus)/Deficit on Provision of Services			77,808
20,311	(5,529)	14,782	Surplus or deficit on revaluation of Property, Vehicles, Plant and Equipment assets (Note 12.1)	5,897	(9,380)	(3,483)
		6,143	Re-measurements of the net defined benefit liability/(asset)			(175,115)
		20,925	Other Comprehensive Income and Expenditure			(178,598)
		150,046	Total Comprehensive Income and Expenditure			(100,790)

## MOVEMENT IN RESERVES STATEMENT

This shows the movement in the year on the different reserves held by the Authority, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and other 'unusable reserves'. The Statement shows how the movements in year of the Authority's reserves are broken down between gains and losses incurred in accordance with generally accepted accounting practices and the statutory amounts required to return to the amounts chargeable to council tax for the year. The Net Increase/Decrease line shows the statutory General Fund Balance movements in the year following those adjustments.

	Un-earmarked General Fund Reserves £000	Earmarked General Fund Reserves £000	General Fund Balance £000	Capital Receipts Reserve £000	Capital Grants Unapplied Account £000	Total Usable Reserves £000	Unusable Reserves £000	Total Authority Reserves £000
Balance at 31 March 2018	(8,390)	(38,984)	(47,374)	(2,192)	(461)	(50,027)	1,562,191	1,512,164
Movement in Reserves During 2018/19								
Total Comprehensive Income and Expenditure *	129,121	-	129,121	-	-	129,121	20,925	150,046
Adjustments between accounting basis and funding basis under regulations (Note 10)	(122,041)	-	(122,041)	(57)	304	(121,794)	121,794	-
Net (Increase)/Decrease before Transfers to Earmarked Reserves	7,080	-	7,080	(57)	304	7,327	142,719	150,046
Transfers to/from Earmarked Reserves (Note 11)	(5,604)	5,604	-	-	-	-	-	-
(Increase)/Decrease in 2018/19	1,476	5,604	7,080	(57)	304	7,327	142,719	150,046
Balance at 31 March 2019	(6,914)	(33,380)	(40,294)	(2,249)	(157)	(42,700)	1,704,910	1,662,210
Movement in Reserves During 2019/20								
Total Comprehensive Income and Expenditure *	77,808	-	77,808	-	-	77,808	(178,598)	(100,790)
Adjustments between accounting basis and funding basis under regulations (Note 10)	(73,474)	-	(73,474)	-	83	(73,391)	73,391	-
Net (Increase)/Decrease before Transfers to Earmarked Reserves	4,334	-	4,334	-	83	4,417	(105,207)	(100,790)
Transfers to/from Earmarked Reserves (Note 11)	(3,243)	3,243	-	-	-	-	-	-
(Increase)/Decrease in 2019/20	1,091	3,243	4,334	-	83	4,417	(105,207)	(100,790)
Balance at 31 March 2020	(5,823)	(30,137)	(35,960)	(2,249)	(74)	(38,283)	1,599,703	1,561,420

- \* The total comprehensive income and expenditure is now shown as one line on the basis that the columnar analysis of the usable and unusable reserves automatically separates the movements between the surplus and deficit on the provision of services and other comprehensive income and expenditure.

## BALANCE SHEET

The Balance Sheet shows the value as at the Balance Sheet date of the assets and liabilities recognised by the Authority. The net assets of the Authority (assets less liabilities) are matched by the reserves held by the Authority. Reserves are reported in two categories. The first category of reserves are usable reserves, i.e. those reserves that the Authority may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use. The second category of reserves is those that the Authority is not able to use to provide services. This category of reserves includes reserves that hold unrealised gains and losses, where amounts would only become available to provide services if the assets are sold and reserves that hold timing differences shown in the MIRS line 'Adjustments between accounting basis and funding basis under regulations'.

31 March 2019 £000		Note	31 March 2020 £000
131,195	Property, Vehicles, Plant & Equipment	16	135,389
66	Heritage Assets		66
143	Intangible Assets	17	112
131,404	Long Term Assets		135,567
688	Inventories	19	689
16,861	Short Term Debtors	20	14,660
40,302	Cash and Cash Equivalents	21	45,097
57,851	Current Assets		60,446
(455)	Short Term Borrowing	18	(2,172)
(9,739)	Short Term Creditors	22	(11,798)
-	Grant Receipts in Advance – Revenue	32	(2,311)
(10,194)	Current Liabilities		(16,281)
(426)	Provisions	23	(664)
(35,697)	Long Term Borrowing	18	(33,675)
(1,805,148)	Other Long Term Liabilities	34	(1,706,813)
(1,841,271)	Long Term Liabilities		(1,741,152)
(1,662,210)	Net Assets		(1,561,420)
(42,700)	Usable Reserves		(38,283)
1,704,910	Unusable Reserves	12	1,599,703
1,662,210	Total Reserves		1,561,420



Mike Griffiths, C.P.F.A  
Treasurer

Date: 26 June 2020

## CASH FLOW STATEMENT

The Cash Flow Statement shows the changes in cash and cash equivalents of the Authority during the reporting period. The statement shows how the Authority generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Authority are funded by way of taxation and grant income or from the recipients of services provided by the Authority. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Authority's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the Authority.

<b>2018/2019 £000</b>		<b>2019/2020 £000</b>
<b>129,121</b>	<b>Net (surplus) or deficit on the provision of services</b>	<b>77,808</b>
<b>(128,612)</b>	<b>Adjustments to net surplus or deficit on the provision of services for non-cash movements (Note 24.2)</b>	<b>(87,945)</b>
<b>82</b>	<b>Adjustments for items included in the net surplus or deficit on the provision of services that are investing and financing activities (Note 24.3)</b>	<b>50</b>
<b>591</b>	<b>Net cash flows from Operating Activities</b>	<b>(10,087)</b>
<b>9,125</b>	<b>Investing Activities (Note 25)</b>	<b>4,987</b>
<b>1,361</b>	<b>Financing Activities (Note 26)</b>	<b>305</b>
<b>11,077</b>	<b>Net (increase)/decrease in cash and cash equivalents</b>	<b>(4,795)</b>
<b>51,379</b>	<b>Cash and cash equivalents at the beginning of the reporting period</b>	<b>40,302</b>
<b>40,302</b>	<b>Cash and cash equivalents at the end of the reporting period (Note 21)</b>	<b>45,097</b>

# **NOTES TO THE CORE FINANCIAL STATEMENTS**

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## **1. ACCOUNTING POLICIES**

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### **1.1. General Principles**

The Statement of Accounts summarises the Authority's transactions for the 2019/20 financial year and its position as at the year-end, 31<sup>st</sup> March 2020. The Authority is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2015, which require the Accounts to be prepared in accordance with proper accounting practices.

It has been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2019/20, supported by International Financial Reporting Standards (IFRS) and statutory guidance issued under the Local Government Act 2003.

The accounting convention adopted in the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

The Statement of Accounts has been prepared on a going concern basis. The Authority's Auditors, Grant Thornton UK LLP, have reported that they are satisfied with the Management's assessment that the going concern basis was appropriate for the 2019/20 financial statements and the Treasurer expectations is that this will continue for the foreseeable future. Using reserves the Authority has a balanced budget for the Medium Term Financial Plan period and robust and deliverable plans for a balanced budget going forward.

### **1.2. Accruals of Income and Expenditure**

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Revenue from contracts with service recipients, whether for services or the provision of goods, is recognised when or as the goods or services are transferred to the service recipient in accordance with the performance obligations in the contract.
- Supplies are recorded as expenditure when they are consumed — where there is a gap between the date supplies are received and their consumption, they are carried as inventories on the Balance Sheet.
- Expenses in relation to services received are recorded as expenditure when the services are received rather than when payments are made.
- Interest receivable on investments and payable on borrowings is accounted for respectively as Income and Expenditure.

- Where income and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.
- Accruals of Income and expenditure are subject to a de minimis level of £1,000.

### **1.3. Cash and Cash Equivalents**

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in a specified period; no more than three months or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Authority's cash management.

### **1.4. Prior Period Adjustments, Changes in Accounting Policies and Estimates and Errors**

Prior period adjustments may arise because of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Authority's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

### **1.5. Charges to Revenue for Non-Current Assets**

Services and support services are debited with the following amounts to record the cost of holding non-current assets during the year:

- Depreciation attributable to the assets used by the relevant service.
- Revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off.
- Amortisation of intangible assets attributable to the service.

The Authority is not required to raise council tax to fund depreciation, revaluation and impairment losses or amortisation. However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement equal to an amount calculated on a prudent basis determined by the Authority in accordance with statutory guidance within England.

Depreciation, revaluation and impairment losses and amortisation are therefore replaced by the contribution in the General Fund Balance, by way of an adjusting Minimum Revenue Provision (MRP) transaction with the Capital Adjustment Account in the MIRS for the difference between the two.

## **1.6. Council Tax and Non-domestic Rates (NDR)**

Billing authorities act as agents, collecting council tax and NDR on behalf of the major preceptors. Under the legislative framework for the Collection Fund, billing authorities, major preceptors and central government share proportionately the risks and rewards that the amount of council tax and NDR collected could be less or more than predicted.

The council tax and NDR included in the CIES is the Authority's share of accrued income for the year. Regulations determine the amount of council tax and NDR that must be included in the Authority's General Fund. The difference between the income included in the CIES and the amount required by regulation to be credited to the General Fund is taken to the Collection Fund Adjustment Account and included as a reconciling item in the MIRS. The effect on the Surplus or Deficit on the Provision of Services for the year 2019/20 in the CIES is a deficit of £0.564m which is also reflected in the MIRS.

The Balance Sheet includes the Authority's share of the year end balances in respect of council tax and NDR relating to arrears, impairment allowances for doubtful debts, overpayments and prepayments and appeals.

Where debtor balances for the above are identified as impaired because of a likelihood arising from a past event that payments due under the statutory arrangements will not be made (fixed or determinable payments), the asset is written down and a charge made to the Collection Fund. The impairment loss is measured as the difference between the carrying amount and the revised future cash flows.

## **1.7. Employee Benefits**

### **1.7.1 Benefits Payable during Employment**

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits (e.g. cars) for current employees and are recognised as an expense for services in the year in which employees render service to the Authority. An accrual is made for the cost of holiday entitlements (or any form of leave, e.g. time off in lieu) earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to Surplus or Deficit on the Provision of Services but then reversed out through the MIRS so that holiday entitlements are charged to revenue in the financial year in which the holiday absence occurs.

### **1.7.2 Termination Benefits**

Termination benefits are amounts payable as a result of a decision by the Authority to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy in exchange for those benefits and are charged on an accruals basis to the appropriate service segment or, where applicable, to a corporate service segment at the earlier of when the Authority can no longer withdraw the offer of those benefits or when the Authority recognises costs for a restructuring.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund balance to be charged with the amount payable by the Authority to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the MIRS, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

### **1.7.3 Post Employment Benefits**

Employees of the Authority are members of four separate pension schemes:

- Uniformed Firefighters – Original (1992) Scheme

This is an unfunded scheme, which is administered by the Authority in accordance with the MHCLG regulations. For such schemes, as there are no investment assets, IAS19 requires recognition of the liability and pension reserve in the Balance Sheet and transactions in the CIES for movements in the liability and reserve. The pension costs that are charged to the Authority's accounts in respect of these employees are equal to the contributions paid to the pension fund for these employees. The scheme was only open to those firefighters in the scheme as at 31<sup>st</sup> March 2006 and the employer's contribution is higher than for the new firefighters' pension scheme. All contributions are made into a pension fund and equally the payments to pensioners are paid out of the same fund. This is then balanced by a contribution to or from the fund by the Government each year.

- Uniformed Firefighters – (2006) Scheme

On 1<sup>st</sup> April 2006 a new firefighters' pension scheme was established for new firefighters, retained firefighters and for uniformed employees carrying out operational duties in the old pension scheme who wished to transfer to the new scheme. This scheme is an unfunded scheme and operates in the same way as the old scheme except for the reduced level of contribution from employees and employers which reflects the different conditions and benefits of the new scheme. All contributions are made into a pension fund and equally the payments to pensioners are paid out of the same fund. This is then balanced by a contribution to or from the fund by the Government each year.

On 1<sup>st</sup> April 2015 a new modified section was established for employees who were employed as retained firefighters between 1<sup>st</sup> April 2000 and 5<sup>th</sup> April 2006.

- Uniformed Firefighters – (2015) Scheme

On 1<sup>st</sup> April 2015 a new firefighters' pension scheme was established. This scheme is a career average revalued earnings scheme for members starting after the 1<sup>st</sup> April 2015. Members of the 1992 and 2006 final salary schemes moved into this scheme, unless protection applied. This scheme is an unfunded scheme. All contributions are made into a pension fund and equally the payments to pensioners are paid out of the same fund. This is then balanced by a contribution to or from the fund by the Government each year.

The combined pension fund for uniformed firefighters as at 31<sup>st</sup> March 2020 had a net deficit value of £1,664.6m.

- The Local Government Pension Scheme (LGPS)

Other employees, subject to certain qualifying criteria, are eligible to join the LGPS, administered by Wolverhampton City Council. The pension costs that are charged to the Authority's accounts, £2.542m in 2019/20 in respect of these employees, are equal to the contributions paid to the funded pension scheme for these employees. Further costs arise in respect of certain pensions paid to retired employees on an unfunded basis. The scheme is, however, funded.

These schemes provide defined benefits to members (retirement lump sums and pensions), which are earned as employees work for the Authority.

These schemes are accounted for as defined benefits schemes:

- The liabilities of the West Midlands Metropolitan Authorities Pension Fund (WMMAPF) and the liabilities of the Firefighters Pension Schemes attributable to the Authority are included in the Balance Sheet on an actuarial basis using the projected unit method — i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc. and estimates of projected earnings for current employees.
- Liabilities are discounted to their value at current prices, using a discount rate of 2.25% for the FPS and 2.35% for the LGPS.
- The assets of WMMAPF attributable to the Authority are included in the Balance Sheet at their fair value:
  - quoted securities — current bid price
  - unquoted securities — professional estimate
  - unitised securities — current bid price
  - property — market value.

- The change in the net pensions liability is analysed into the following components:
  - Service cost comprising:
    - Current service cost - the increase in liabilities because of years of service earned this year — allocated in the CIES to the services for which the employees worked.
    - Past service cost — the increase in liabilities because of a scheme amendment or curtailment whose effect relates to years of service earned in earlier years — debited to the Surplus or Deficit on the Provision of Services in the CIES within the corporate charges Service line.
    - Net interest on the net defined benefit liability (asset), i.e. net interest expense for the Authority — the change during the period in the net defined benefit liability (asset) that arises from the passage of time charged to the Financing and Investment Income and Expenditure line of the CIES – this is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability (asset) at the beginning of the period – taking into account any changes in the net defined benefit liability (asset) during the period as a result of contribution and benefit payments.
  - Remeasurements comprising:
    - The return on plan assets — excluding amounts included in net interest on the net defined benefit liability (asset) – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure.
    - Changes in demographic and financial assumptions — changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions — charged to the Pensions Reserve as Other Comprehensive Income and Expenditure.
  - Contributions paid to the Pension Fund — cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense.

In relation to retirement benefits, statutory provisions require the General Fund balance to be charged with the amount payable by the Authority to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the MIRS, this means that there are transfers to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits based on cash flows rather than as benefits are earned by employees.

The top up grant is accounted for as a remeasurement of the net defined benefit liability.

#### **1.7.4 Discretionary Benefits**

The Authority also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise because of an award to any member of staff are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the LGPS.

### **1.8. Events after the Reporting Period**

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- Those that provide evidence of conditions that existed at the end of the reporting period — the Statement of Accounts is adjusted to reflect such events.
- Those that are indicative of conditions that arose after the reporting period — the Statement of Accounts is not adjusted to reflect such events but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

### **1.9. Financial Instruments**

#### **1.9.1 Financial Liabilities**

The Authority has its own portfolio of loans payable directly to the Public Works Loan Board (PWLB); these are initially measured at fair value and carried at their amortised cost except for Other Local Authority debt inherited from the former West Midlands County Council (WMCC) which is held at historic cost. Annual charges are made to the CIES based on the carrying value of the liability multiplied by the effective rate of interest for the instrument.

Debt inherited from the former WMCC is managed by Dudley MBC and redeemed over a period of 40 years from 1<sup>st</sup> April 1986. Annual charges to the CIES for interest payable were charged on this debt in 2019/20 at a rate of 5.6%.

Creditors are carried on the balance sheet at amortised cost.

#### **1.9.2 Financial Assets**

Financial assets are classified based on a classification and measurement approach that reflects the business model for holding the financial assets and their cashflow characteristics. There are three main classes of financial assets measured at:

- Amortised cost
- Fair value through profit or loss, and
- Fair value through other comprehensive income

The authority's business model is to hold investments to collect contractual cash flows. Financial assets are therefore classified as amortised cost, except for those whose contractual payments are not solely payment of principal and interest i.e. where the cash flows do not take the form of a basic debt instrument.

Financial assets measured at amortised cost are recognised on the Balance Sheet when the authority becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost.

Debtors are carried on the balance sheet at amortised cost.

Any gains and losses that arise on the derecognition of the asset are credited or debited to the Financing and Investment Income and Expenditure line in the CIES.

### **1.9.3 Fair Value Measurement**

IFRS 13 requires that local authorities measure some of their non-financial and some of their financial instruments at fair value.

The objective of the fair value approach is to estimate the price at which an orderly transaction to sell an asset or transfer a liability would take place between market participants at the measurement date. The measurement assumes that the transaction takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, the most advantageous market.

The Authority measures fair value using the same assumptions that market participants would use when pricing an asset or liability assuming that they will act in their own economic best interest.

For non-financial assets the Authority considers the participant's ability to generate economic benefits by using the asset in its highest and best use.

When determining fair value the Authority's valuers use techniques that are appropriate in the circumstances and for which sufficient data is available maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

These inputs are categorised within the fair value hierarchy as follows:

- Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities that the authority can assess at the measurement date.
- Level 2 – inputs other than quoted prices included in level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 – unobservable inputs for the asset or liability.

## **1.10. Government Grants and Contributions**

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the Authority when there is reasonable assurance that:

- the Authority will comply with the conditions attached to the payments, and
- the grants or contributions will be received.

Amounts recognised as due to the Authority are not credited to the CIES until conditions attached to the grant or contribution has been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset in the form of the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as Receipts in Advance. When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-Specific Grant Income (non-ringfenced revenue grants and all capital grants) in the CIES.

Where capital grants are credited to the CIES, they are reversed out of the General Fund Balance in the MIRS. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital Expenditure.

## **1.11. Intangible Assets**

Expenditure on non-monetary assets that do not have physical substance but are controlled by the Authority as a result of past events (e.g. software licences) is capitalised when it is expected that future economic benefits or service potential will flow from the intangible asset to the Authority.

Internally generated assets are capitalised where it is demonstrable that the project is technically feasible and is intended to be completed (with adequate resources being available) and the Authority will be able to generate future economic benefits or deliver service potential by being able to sell or use the asset. Expenditure is capitalised where it can be measured reliably as attributable to the asset and is restricted to that incurred during the development phase (research expenditure cannot be capitalised).

Expenditure on the development of websites is not capitalised if the website is solely or primarily intended to promote or advertise the Authority's goods or services.

Intangible assets are measured initially at cost. Amounts are only revalued where the fair value of the assets held by the Authority can be determined by reference to an active market. In practice, no intangible asset held by the Authority meets this criterion, and they are therefore carried at amortised cost. The depreciable amount of an intangible asset is amortised over its useful life to the relevant service line(s) in the Comprehensive Income and Expenditure Statement. An asset is tested for impairment whenever there is an indication that the asset might be impaired — any losses recognised are posted to the

relevant service line(s) in the Comprehensive Income and Expenditure Statement. Any gain or loss arising on the disposal or abandonment of an intangible asset is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement.

Where expenditure on intangible assets qualifies as capital expenditure for statutory purposes, amortisation, impairment losses and disposal gains and losses are not permitted to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

Software licences are depreciated on a straight line basis over a period of five years.

## **1.12. Inventories**

Inventories are included in the Balance Sheet at the latest price. This does not comply with the standard which requires the lower of cost and net realisable value. The total value of stocks held is approximately £0.689m (2018/19 £0.688m) and therefore any difference in accounting treatment will not materially affect the reasonableness of the figures disclosed within the accounts.

## **1.13. Overheads and Support Services**

The costs of overheads and support services are charged to service segments in accordance with the Authority's arrangements for accountability and financial performance.

The costs of support services provided to the Authority by Sandwell MBC have been recharged in accordance with Service Level Agreements. These specify the level of service to be provided and the charge.

## **1.14. Property, Vehicles, Plant and Equipment**

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as property, vehicles, plant and equipment.

### **1.14.1 Recognition**

Expenditure on the acquisition, creation or enhancement of property, vehicles, plant and equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Authority and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance) is charged as an expense when it is incurred.

Expenditure along with associated grant income on non-current assets are capitalised subject to a de minimis level of £10,000.

### 1.14.2 Measurement

Assets are initially measured at cost, comprising:

- The purchase price.
- Any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.
- The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located.

The Authority does not capitalise borrowing costs incurred whilst assets are under construction.

The cost of assets acquired other than by purchase is deemed to be its fair value, unless the acquisition does not have commercial substance (i.e. it will not lead to a variation in the cash flows of the Authority). In the latter case, where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the Authority.

Donated assets are measured initially at fair value. The difference between fair value and any consideration paid is credited to the Taxation and Non-Specific Grant Income line of the CIES, unless the donation has been made conditionally. Until conditions are satisfied, the gain is held in the Donated Assets Account. Where gains are credited to the CIES, they are reversed out of the General Fund Balance to the Capital Adjustment Account in the MIRS.

Assets are then carried in the Balance Sheet using the following measurement bases:

- Infrastructure, community assets and assets under construction — held at historical cost.
- Residential Homes — the current value measurement base is fair value, estimated at highest and best use from a market participant's perspective. The Authority no longer provides residential homes to new tenants and any properties which become or are vacant, are held as surplus assets.
- All other assets — current value, determined on the basis of market value.

Where there is no market-based evidence of current value because of the specialist nature of an asset, depreciated replacement cost is used as an estimate of current value.

Where non-property assets that have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for current value.

Assets included in the Balance Sheet at current value are revalued annually to ensure that their carrying amount is not materially different from their current value at the year-end, but as a minimum every five years. If an event occurs, such as a dramatic fall in land and property prices, which mean the current values are no longer appropriate, the assets will be revalued again. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains.

Where decreases in value are identified, they are accounted for by:

- Where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains).
- Where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the corporate charges service line in the CIES.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

### **1.14.3 Impairment**

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for as follows:

- Where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains).
- Where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the corporate charges service line in the CIES.

Where an impairment loss is reversed subsequently, the reversal is credited to the corporate charges service line in the CIES, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

### **1.14.4 Depreciation**

Depreciation is provided for on all property, vehicles, plant and equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (i.e. freehold land) and assets that are not yet available for use (i.e. assets under construction).

The following depreciation policies have been adopted:

- Operational Vehicles - straight line over 10 years.
- Ancillary Vehicles - straight line over 5 years.
- Equipment - straight line over 5 years.
- All property assets have been depreciated in line with their life expectancies.
- Freehold land is not depreciated.
- No depreciation is accounted for in the year of acquisition but is accounted for in the year of disposal.

Wilks Head & Eve (WH&E), of 55 New Oxford Street, London, WC1A 1HB is a RICS (Royal Institution of Chartered Surveyors) Regulated Firm, are the Authority's valuers and were instructed to provide valuations for all land and property assets and recommend the appropriate life expectancies. A full valuation of all land and property assets was completed as at 31<sup>st</sup> March 2020. The Code requires that land and property assets must be revalued every five years as a minimum but must be revalued more regularly where a five year valuation is insufficient to keep pace with material changes in fair value.

WHE also provide valuations for splitting land and building assets into individual components. Where an asset has major components whose cost is significant in relation to the total cost of the item and which have differing estimated useful lives, these components are depreciated separately. The Authority has adopted this as the basis for depreciation from 1<sup>st</sup> April 2011.

Where an asset it is deemed to be material for component accounting purposes, i.e. valued in excess of £1m, the following individual components have been identified:

- Main structure
- Roof
- Heating and associated systems
- Tower and associated functions
- Electrical
- Lift
- External

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

#### **1.14.5 Non-Current Assets Held for Sale**

A non-current asset is classified as held for sale if its carrying amount will be recovered principally through a sale transaction rather than through continued use. The following criteria must be met before an asset can be classified as held for sale under this section of the Code:

- The asset must be available for immediate sale in its present condition.
- The sale must be highly probable; with an active programme to dispose of the asset.
- The asset must be actively marketed for sale at a price that is reasonable in relation to its current fair value
- The sale should be expected to complete within one year of the date of classification.

Assets Held for Sale are valued at the lower of their carrying amount and fair value (market value) less costs to sell at initial reclassification and at the end of each reporting date and are not subject to depreciation. Investment Properties that are to be disposed of are not reclassified as an Asset Held for Sale and remain as Investment Properties until disposed of, reclassified to short term investment properties where they are expected to be disposed of within a year of the balance sheet date.

## **1.15. Minimum Revenue Provision**

Under the Local Government Act 2003, the Authority is required to set aside an amount from revenue as a provision for debt repayment. This amount is known as the MRP.

The calculation is based on Asset Life Method, which is to make a provision over the estimated life of the asset for which borrowing was undertaken.

From 2015/16 onwards the proposed MRP policy was amended to an Annuity base.

The Treasurer has the discretion to make an additional provision.

## **1.16. Provisions and Contingent Liabilities**

### **1.16.1 Provisions**

Provisions are made where an event has taken place that gives the Authority a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the appropriate service line in the CIES in the year that the Authority becomes aware of the obligation and are measured at the best estimate at the Balance Sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year — where it becomes less than probable that a transfer of economic benefits will now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service.

Where some or all of the payment required to settle a provision is expected to be recovered from another party (e.g. from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received if the Authority settles the obligation.

### **1.16.2 Contingent Liabilities**

A contingent liability arises where an event has taken place that gives the Authority a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Authority. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

### **1.17. Reserves**

The Authority sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by transferring amounts out of the Un-earmarked General Fund Balance in the MIRS. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the CIES. The reserve is then transferred back into the Un-earmarked General Fund Balance in the MIRS so that there is no net charge against council tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, local taxation, retirement and employee benefits and do not represent usable resources for the Authority — these reserves are explained in the relevant policies.

### **1.18. Value Added Tax (VAT)**

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

### **1.19. Restated Figures**

For comparative purposes, 2018/2019 figures are provided.

The CIES cost of services, notes 7, 8 and 11 show 2018/19 restated figures for service expenditure and income as there are now eleven service areas which replace the former arrangement of service delivery, service support, corporate management and corporate charges.

### **1.20. Roundings**

Unless otherwise stated, the figures that follow have been rounded to the nearest £'000.

## **2. ACCOUNTING STANDARDS THAT HAVE BEEN ISSUED BUT HAVE NOT YET BEEN ADOPTED**

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The Code requires the disclosure of information relating to the impact of an accounting change that will be required by a new standard that has been issued but not yet adopted by the Authority.

The standards introduced in the 2020/21 Code that are relevant to the above are:-

- Amendments to IAS 28 Investments in Associates and Joint Ventures: Long-term Interests in Associates and Joint Ventures. This amendment clarifies that a company applies IFRS 9 Financial Instruments to long-term interests in an associate or joint venture that form part of the net investment in the associate of joint venture. This will have no impact on the 2020/21 Statement of Accounts.
- Annual Improvements to IFRS Standards 2015-2017 Cycle
- Amendments to IAS19 Employee benefits: Plan amendment, curtailment or settlement - This will require the remeasurement of net pension asset/liability following plan amendments, curtailments or settlements to be used to determine current service cost and net interest for the remainder of the year after the change to the plan. The updating of these assumptions only applies to changes from 1<sup>st</sup> April 2020.

The Code requires implementation from 1 April 2020 and there is therefore no impact on the 2019/20 Statement of Accounts.

The Authority has concluded that there will be no material impact upon the 2020/21 Statement of Accounts.

IFRS 16 Leases – This will require lessees to recognise most leases on their balance sheet as right of use assets with corresponding lease liabilities (there is recognition for low value and short-term leases). The Chartered Institute of Public Finance and Accountancy (CIPFA)/Local Authority (Scotland) Accounts Advisory Committee Local Authority Accounting Code Board has agreed to defer the implementation of IFRS 16 Leases to 1st April 2021.

### **3. CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES**

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In applying the accounting policies set out in the Accounts, the Authority has had to make certain judgments about complex transactions or those involving uncertainty about future events. The critical judgments made in the Statement of Accounts are:-

- Insurance – The Authority continues to operate a self-insure scheme for all of its property and vehicle assets.
- No Residual Value of Assets – The Authority assumes that the residual value of plant and equipment will be nil when they are de-commissioned, as the assets are held to provide a service rather than for resale at the end of their useful life. The Authority has determined that the amounts received when assets are decommissioned are negligible and depend on the market demand for the assets at time of disposal.
- Property valued at Current Value – The Authority has had all its land and property assets valued on the basis of current value as at 31<sup>st</sup> March 2020. The Code requires that land and property assets must be revalued every five years as a minimum but must be revalued more regularly where a five year valuation is insufficient to keep pace with material changes in fair value. In 2011 the Authority introduced component accounting to its land and property assets as part of its valuations.
- Government Funding - There remains a degree of uncertainty about future levels of core funding for local government. The funding settlement for 2020/2021 is a one year only arrangement. Whilst there have been indications that some public sector services may continue to receive growth when the anticipated Comprehensive Spending Review process is clarified (circa October/November 2020), potentially for a three or four year funding settlement period, some Services, including the Fire Service, may still face ongoing core funding reductions. In addition, there are ongoing budget uncertainties, particularly Firefighter pension related issues, that have significant funding implications but at this stage still remain unclear in terms of ongoing cost and whether those costs will need to be found by Fire and Rescue Authorities and/or by Government funding. The Authority has however determined that the level of uncertainty is not yet sufficient to indicate that the assets of the Authority may be significantly impaired because of a need to close facilities and reduce levels of service provision.

## **4. ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY**

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The Statement of Accounts contains estimated figures that are based on assumptions made by the Authority about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the Authority's Balance Sheet at 31<sup>st</sup> March 2020 for which there is a risk of a material adjustment in the following financial year are:

- Pensions Liability – Estimation of the net liability to pay pensions depends on several complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes to retirement age, mortality rates and expected return on pension fund assets. The Government Actuary's Department (GAD) and Barnett Waddingham provide the Authority with expert advice about the assumptions to be applied (Note 34).
- Property, Plant and Equipment – The Authority's assets are depreciated over the useful life assigned by the external valuer. Assumptions are made about the level of repairs and maintenance which could affect the useful lives assigned to assets.
- Provisions – The Authority has made an insurance provision for employee and public liability claims. The provision is based on the advice of the Authority's Risk Management advisor. However, the figure could increase or decrease based on the final settlement.

The ongoing impact of the Covid-19 pandemic has created uncertainty surrounding mortality rates and asset values.

## **5. MATERIAL ITEMS OF INCOME AND EXPENDITURE**

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### **5.1 WMMAPF – Employer Pension Contributions 2017/18 to 2019/20**

On 28 April 2017 the Authority made a payment of £7.9m to the WMMAPF in respect of pension contributions for the three years from 1<sup>st</sup> April 2017 to 31<sup>st</sup> March 2020. The full payment has been accounted for as a reduction in the Authority's net pension liability and accounting regulations require that only the amount due in relation to 2019/20 of £2.5m is recognised as a cost to the General Fund this year. Until 2019/20, there was a difference between the net pension liability and the pension reserve, equal to the amount that was paid in relation to future years.

## **6. EVENTS AFTER THE REPORTING PERIOD**

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### **6.1. WMMAPF – Employer Pension Contributions 2020/21 to 2022/23**

On 30 April 2020 the Authority made a payment of £7.9m to the West Midlands Pension Fund. This payment was based on Barnett Waddingham's Rates and Adjustments Certificate for the amounts due for Employer Pension Contributions 1<sup>st</sup> April 2020 to 31<sup>st</sup> March 2023. A saving of £0.5m was achieved by making a lump sum payment covering the three year period.

### **6.2 Taxation and Government Grants**

The Authority received the 2020/21 Fire Pensions Grant of £5.7m on 20 April 2020. Funding for future years will be considered as part of the Comprehensive Spending Review therefore it is not possible to confirm any grant from 2021/22 onwards.

To help respond to Covid-19 pressures and to support funding, the Authority received from MHCLG on 14 May 2020, a second tranche emergency government grant of £2.2m.

To drive improvement in fire and rescue services across the country and to support protection work in 2020/21, the Authority received notification from MHCLG that a government grant of £0.6m would be received. It should enable the Authority to have the technical expertise required to fulfil this function and ensure fire protection officers have the skills they need.

The move to 75% business rates retention and changes to how funding is distributed between local authorities under the fair funding review will not be implemented in April 2021 as originally planned.

The government will continue to work with local authorities on the best approach to 2021-22, including how to treat accumulated business rates growth and the approach to the 2021-22 local government finance settlement.

### **6.3 McCloud/Sargeant Judgement**

The timetable for changes to the legislation for each of the FPS and LGPS is uncertain. However, it is anticipated that proposals to provide a remedy for the uniformed firefighters may be drafted in the summer of 2020.

The Fire Brigades Union (FBU) on 24 April 2020 filed a court proceedings claim in conjunction with three other unions in the latest chapter of a lengthy battle over concerns of a breach of the pensions cost gap. The claim intends to force the government to lift the pause and improve employee benefits in line with the FBU's own regulations.

The main issues are:

- The FBU and other unions are challenging the “pause” to the implementation of the public sector pension scheme “cost control” exercise which would have triggered an improvement in some, mainly 2015 Scheme benefits or a reduction in employee contributions (or both), and
- the Government’s assertion that the continuation of this “pause” is appropriate while discussions on how to do address the McCloud discrimination continue.

## 7. EXPENDITURE AND FUNDING ANALYSIS

This shows how annual expenditure is used and funded from resources (government grants, council tax and business rates) by the Authority in comparison with those resources consumed or earned by the Authority in accordance with generally accepted accounting practices. It also shows how this expenditure is allocated for decision making purposes between the Authority's services. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the CIES.

2018/2019 Restated				2019/2020		
Net Expenditure Chargeable to the General Fund* £000	Adjustments Between Funding and Accounting Basis (Note 7.1) £000	Net Expenditure in the CIES £000		Net Expenditure Chargeable to the General Fund* £000	Adjustments Between Funding and Accounting Basis (Note 7.1) £000	Net Expenditure in the CIES £000
916	217	1,133	Democratic Representation & Brigade Managers	1,275	328	1,603
3,064	73,247	76,311	Corporate Charges	(2,613)	8,937	6,324
1,409	198	1,607	Strategy & Organisational Intelligence	1,463	249	1,712
720	93	813	Communications	756	122	878
7,130	704	7,834	Finance & Resources	7,485	740	8,225
5,922	338	6,260	Digital & Data	5,667	413	6,080
696	96	792	People Services	716	161	877
4,872	737	5,609	Training, Health & Wellbeing	5,350	1,327	6,677
2,511	375	2,886	Prevention, Preparedness & Response	2,721	584	3,305
3,877	871	4,748	Protection & Organisational Assurance	5,532	1,875	7,407
62,381	12,250	74,631	Command Delivery, Fire Control & Workforce Planning	67,067	20,063	87,130
93,498	89,126	182,624	Cost of Services	95,419	34,799	130,218
(86,418)	32,915	(53,503)	Other Income and Expenditure	(91,085)	38,675	(52,410)
7,080	122,041	129,121	(Surplus)/Deficit on Provision of Services	4,334	73,474	77,808
(47,374)			Opening General Fund Balance	(40,294)		
(40,294)			Closing General Fund Balance @ 31 March	(35,960)		

\* As reported to the SET.

## 7.1 Adjustments between funding and accounting

<b>2018/2019 Restated</b>	<b>Adjustments for capital purposes (Note 7.2)</b>	<b>Net change for the pension adjustments (Note 7.3)</b>	<b>Other statutory differences (Note 7.4)</b>	<b>Total Adjustments</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Democratic Representation & Brigade Managers	-	206	11	217
Corporate Charges	6,614	66,633	-	73,247
Strategy & Organisational Intelligence	-	206	(8)	198
Communications	-	89	4	93
Finance & Resources	-	726	(22)	704
Digital & Data	-	337	1	338
People Services	-	97	(1)	96
Training, Health & Wellbeing	-	745	(8)	737
Prevention, Preparedness & Response	-	397	(22)	375
Protection & Organisational Assurance	-	872	(1)	871
Command Delivery, Fire Control & Workforce Planning	-	12,509	(259)	12,250
<b>Cost of Services</b>	<b>6,614</b>	<b>82,817</b>	<b>(305)</b>	<b>89,126</b>
Other Income and Expenditure	(9,299)	42,335	(121)	32,915
<b>Total</b>	<b>(2,685)</b>	<b>125,152</b>	<b>(426)</b>	<b>122,041</b>

<b>2019/2020</b>	<b>Adjustments for capital purposes (Note 7.2)</b>	<b>Net change for the pension adjustments (Note 7.3)</b>	<b>Other statutory differences (Note 7.4)</b>	<b>Total Adjustments</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Democratic Representation & Brigade Managers		346	(18)	328
Corporate Charges	4,586	4,351	-	8,937
Strategy & Organisational Intelligence		245	4	249
Communications		126	(4)	122
Finance & Resources		741	(1)	740
Digital & Data		428	(15)	413
People Services		150	11	161
Training, Health & Wellbeing		1,243	84	1,327
Prevention, Preparedness & Response		561	23	584
Protection & Organisational Assurance		1,770	105	1,875
Command Delivery, Fire Control & Workforce Planning		20,100	(37)	20,063
<b>Cost of Services</b>	<b>4,586</b>	<b>30,061</b>	<b>152</b>	<b>34,799</b>
Other Income and Expenditure	(6,067)	44,178	564	38,675
<b>Total</b>	<b>(1,481)</b>	<b>74,239</b>	<b>716</b>	<b>73,474</b>

## **7.2 Adjustments for capital purposes**

This column adds in depreciation and impairment and revaluation gains and losses in the corporate charges services line, and within other income and expenditure:

- Other operating expenditure – adjusts for capital disposals with a transfer of income on disposal of assets and the amounts written off for those assets.
- Financing and investment income and expenditure – the statutory charges for capital financing i.e. MRP and other revenue contributions are deducted from other income and expenditure as these are not chargeable under generally accepted accounting practices.
- Taxation and non-specific grant income and expenditure – capital grants are adjusted for income not chargeable under generally accepted accounting practices. The taxation and non-specific grant income line is credited with capital grants receivable in the year without conditions or for which conditions were satisfied in the year.

## **7.3 Net change for the pension adjustments**

Net change for the removal of pension contributions and the addition of IAS19 Employee Benefits pension related expenditure and income:

- For services this represents the removal of the employer pension contributions made by the Authority as allowed by statute and the replacement with current service costs and past service costs.
- For financing and investment income and expenditure – the net interest on the defined benefit liability is charged to the CIES.

## **7.4 Other statutory differences**

Other statutory differences between amounts debited/credited to the CIES and amounts payable/receivable to be recognised under statute:

- For services this represents the impact of accruals for accumulating compensated absences.
- The adjustment under other income and expenditure for taxation and non-specific grant income represents the difference between what is chargeable under statutory regulations for council tax and non-domestic rates that was projected to be received at the start of the year and the income recognised under generally accepted accounting practices in the Code. This is a timing difference as any difference will be brought forward in future Surpluses or Deficits on the Collection Fund.

## 8. PRIOR PERIOD RESTATEMENTS

### Prior Period Restatement of Service Expenditure and Income

The Code requires that the Authority shows its expenditure and income on a service basis. There are now eleven service areas which replace the former arrangement of service delivery, service support, corporate management and corporate charges. This note sets out how the net expenditure and income has been restated.

Service	As reported CIES 2018/19 £000	Adjustments £000	2018/19 Restated £000	Service
Corporate Management	3,316	(2,184)	1,132	Democratic Representation & Brigade Managers
Corporate Charges	76,365	(54)	76,311	Corporate Charges
Service Support	22,955	(21,348)	1,607	Strategy & Organisational Intelligence
		813	813	Communications
		7,834	7,834	Finance & Resources
		6,260	6,260	Digital & Data
		792	792	People Services
		5,609	5,609	Training, Health & Wellbeing
Service Delivery	79,988	(77,101)	2,887	Prevention, Preparedness & Response
		4,748	4,748	Protection & Organisational Assurance
		74,631	74,631	Command Delivery, Fire Control & Workforce Planning
Net Expenditure	182,624	-	182,624	

Service	As reported CIES 2018/19 £000	Adjustments £000	2018/19 Restated £000	Service
Corporate Management	3,513	(2,380)	1,133	Democratic Representation & Brigade Managers
Corporate Charges	76,376	(54)	76,322	Corporate Charges
Service Support	25,496	(23,770)	1,726	Strategy & Organisational Intelligence
		830	830	Communications
		9,369	9,369	Finance & Resources
		6,430	6,430	Digital & Data
		1,080	1,080	People Services
		5,616	5,616	Training, Health & Wellbeing
Service Delivery	83,340	(79,958)	3,382	Prevention, Preparedness & Response
		5,714	5,714	Protection & Organisational Assurance
		77,123	77,123	Command Delivery, Fire Control & Workforce Planning
<b>Gross Expenditure</b>	<b>188,725</b>	<b>-</b>	<b>188,725</b>	
Corporate Management	(197)	197	-	Democratic Representation & Brigade Managers
Corporate Charges	(11)	-	(11)	Corporate Charges
Service Support	(2,541)	2,422	(119)	Strategy & Organisational Intelligence
		(17)	(17)	Communications
		(1,535)	(1,535)	Finance & Resources
		(170)	(170)	Digital & Data
		(288)	(288)	People Services
		(7)	(7)	Training, Health & Wellbeing
Service Delivery	(3,352)	2,856	(496)	Prevention, Preparedness & Response
		(966)	(966)	Protection & Organisational Assurance
		(2,492)	(2,492)	Command Delivery, Fire Control & Workforce Planning
<b>Gross Income</b>	<b>(6,101)</b>	<b>-</b>	<b>(6,101)</b>	

## 9. EXPENDITURE AND INCOME ANALYSED BY NATURE

9.1 The Authority's expenditure and income is analysed as follows:

2018/2019 £000		2019/2020 £000
	<b>Expenditure</b>	
167,244	Employee expenses	120,885
14,869	Other services expenses	16,121
6,613	Depreciation, amortisation and impairment	4,586
42,335	Pensions interest cost and expected return on pension assets	44,178
1,969	Interest payments	1,922
410	Other operating expenditure	329
233,440	<b>Total Expenditure</b>	<b>188,021</b>
	<b>Income</b>	
(4,620)	Fees, charges and other service income	(4,224)
(436)	Interest and investment income	(426)
(41,883)	Council tax income	(43,318)
(9,867)	Non-domestic rates income from West Midlands Local Authorities	(9,932)
(47,423)	Government grants and contributions	(52,259)
(90)	Disposal of non-current assets	(54)
(104,319)	<b>Total Income</b>	<b>(110,213)</b>
129,121	<b>(Surplus)/Deficit on the provision of services</b>	<b>77,808</b>

## 9.2 Revenue from contracts with service recipients

The Authority recognises revenue from contracts with service recipients in accordance with the provisions of IFRS 15 Revenue from Contracts with Customers as reflected in the Code of Practice. Revenue is recognised in the financial year that services are provided in accordance with the performance obligations of the contract.

Amounts included in the CIES for contracts with service recipients:

	2018/2019 £000	2019/2020 £000
<b>Revenue from contracts with service recipients:</b>		
<b>Service Delivery – provision of Fire Control</b>	<b>964</b>	<b>996</b>
<b>Total included in CIES</b>	<b>964</b>	<b>996</b>

Amounts included in the Balance Sheet for contracts with service recipients:

	2018/2019 £000	2019/2020 £000
<b>Receivables included in short term debtors</b>	-	-
<b>Payables included in short term creditors</b>	(7)	-
<b>Total Included in Net Assets</b>	<b>(7)</b>	<b>-</b>

The value of revenue that is expected to be recognised in the future related to performance obligations that are unsatisfied at the end of the year is:

	2018/2019 £000	2019/2020 £000
<b>Not Later than one year</b>	<b>996</b>	<b>1,016</b>
<b>Later than one year</b>	<b>1,016</b>	<b>1,036</b>
<b>Amounts of transaction price fully unsatisfied</b>	<b>2,012</b>	<b>2,052</b>

Revenue relates to the recovery of 30% of the total running costs of the Fire Control function. The performance obligations of the contract are met when the services are rendered. An invoice is raised for a fixed amount each month for the service in the month that the service is provided and adjusted at year end for variations.

## **10. ADJUSTMENTS BETWEEN ACCOUNTING BASIS AND FUNDING BASIS UNDER REGULATIONS**

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This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Authority in the year in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the Authority to meet future capital and revenue expenditure.

The following sets out a description of the reserves that the adjustments are made against.

### **General Fund Balance**

The General Fund is the statutory fund into which all the receipts of an authority are required to be paid and out of which all liabilities of the authority are to be met, except to the extent that statutory rules might provide otherwise. These rules can also specify the financial year in which liabilities and payments should impact on the General Fund Balance, which is not necessarily in accordance with proper accounting practice. The General Fund Balance therefore summarises the resources that the Authority is statutorily empowered to spend on its services or on capital investment (or the deficit of resources that the Authority is required to recover) at the end of the financial year.

### **Capital Receipts Reserve**

The Capital Receipts Reserve holds the proceeds from the disposal of land or other assets, which are restricted by statute from being used other than to fund new capital expenditure or to be set aside to finance historical capital expenditure. The balance on the reserve shows the resources that have yet to be applied for these purposes at the year-end.

### **Capital Grants Unapplied**

The Capital Grants Unapplied Account (Reserve) holds the grants and contributions received towards capital projects for which the Authority has met the conditions that would otherwise require repayment of the monies but which have yet to be applied to meet expenditure. The balance is restricted by grant terms as to the capital expenditure against which it can be applied and/or the financial year in which this can take place.

2018/2019	Usable Reserves		
	General Fund Balance	Capital Receipts Reserve	Capital Grants Unapplied
<b>Adjustments to Revenue Resources</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Amounts by which income and expenditure included in the CIES are different from revenue for the year calculated in accordance with statutory requirements:			
Pension costs transferred to/(from) the Pensions Reserve	(125,152)	-	-
Council tax and NDR transfers to/(from) Collection Fund Adjustment Account	121	-	-
Holiday pay transferred to the Accumulated Absences Reserve	305	-	-
Reversal of entries included in the Surplus or Deficit on the Provision of Services in relation to capital expenditure (these items are charged to the Capital Adjustment Account)	(6,355)	-	-
<b>Total Adjustments to Revenue Resources</b>	<b>(131,081)</b>	<b>-</b>	<b>-</b>
<b>Adjustments between Revenue and Capital Resources</b>			
Transfer of non-current asset sale proceeds from revenue to the Capital Receipts Reserve	57	(57)	-
Statutory provision for the repayment of debt (transfer from the Capital Adjustment Account)	834	-	-
Capital expenditure financed from revenue balances (transfer to the Capital Adjustment Account)	8,149	-	-
<b>Total Adjustments between Revenue and Capital Resources</b>	<b>9,040</b>	<b>(57)</b>	<b>-</b>
<b>Adjustments to Capital Resources</b>			
Use of the Capital Receipts Reserve to finance capital expenditure	-	-	-
Application of capital grants to finance capital expenditure	-	-	304
<b>Total Adjustments to Capital Resources</b>	<b>-</b>	<b>-</b>	<b>304</b>
<b>Total Adjustments</b>	<b>(122,041)</b>	<b>(57)</b>	<b>304</b>

2019/2020	Usable Reserves		
	General Fund Balance	Capital Receipts Reserve	Capital Grants Unapplied
Adjustments to Revenue Resources	£000	£000	£000
Amounts by which income and expenditure included in the CIES are different from revenue for the year calculated in accordance with statutory requirements:			
Pension costs transferred to/(from) the Pensions Reserve	(74,239)	-	-
Council tax and NDR transfers to/(from) Collection Fund Adjustment Account	(564)	-	-
Holiday pay transferred to the Accumulated Absences Reserve	(152)	-	-
Reversal of entries included in the Surplus or Deficit on the Provision of Services in relation to capital expenditure (these items are charged to the Capital Adjustment Account)	(4,603)	-	-
<b>Total Adjustments to Revenue Resources</b>	<b>(79,558)</b>	<b>-</b>	<b>-</b>
<b>Adjustments between Revenue and Capital Resources</b>			
Transfer of non-current asset sale proceeds from revenue to the Capital Receipts Reserve	-	-	-
Statutory provision for the repayment of debt (transfer from the Capital Adjustment Account)	884	-	-
Capital expenditure financed from revenue balances (transfer to the Capital Adjustment Account)	5,200	-	-
<b>Total Adjustments between Revenue and Capital Resources</b>	<b>6,084</b>	<b>-</b>	<b>-</b>
<b>Adjustments to Capital Resources</b>			
Use of the Capital Receipts Reserve to finance capital expenditure	-	-	-
Application of capital grants to finance capital expenditure	-	-	83
<b>Total Adjustments to Capital Resources</b>	<b>-</b>	<b>-</b>	<b>83</b>
<b>Total Adjustments</b>	<b>(73,474)</b>	<b>-</b>	<b>83</b>

## 11. MOVEMENTS IN EARMARKED RESERVES

This note sets out the amounts set aside within the General Fund Balance for earmarked reserves to provide financing for future expenditure plans and the amounts posted back from earmarked reserves to meet General Fund expenditure in both 2018/19 and 2019/20.

General Fund:	Balance at 31 <sup>st</sup> March 2018 (R) £000	Transfers out 2018/19 (R) £000	Transfers in 2018/19 (R) £000	Balance at 31 <sup>st</sup> March 2019 (R) £000	Transfers out 2019/20 £000	Transfers in 2019/20 £000	Balance at 31 <sup>st</sup> March 2020 £000
<b>Capital</b>							
Capital Program Shortfall	10,951	206	1,384	12,129	1,034	2,784	13,879
Fire Station Investment	9,069	5,051	-	4,018	3,253	-	765
Occupational Health Relocation	-	-	200	200	124	-	76
<b>Insurance</b>							
Insurance Reserve	7,188	67	67	7,188	245	-	6,943
<b>Strategy &amp; Organisational Intel.</b>							
Project Management/Support	266	145	54	175	165	97	107
Organisational Intel.	-	-	63	63	63	73	73
New Risks	35	25	50	60	19	-	41
<b>Communications</b>							
Community Engagement	26	24	35	37	63	173	147
Communications/Media Events	16	11	26	31	43	19	7
<b>Finance &amp; Resources</b>							
Property Maintenance	1,210	176	22	1,056	188	12	880
Procurement of Operational Equip.	218	121	-	97	97	66	66
Loss of Use Recovery	50	-	27	77	68	57	66
Project Management/Support	23	43	20	-	25	39	14
Other	2,257	1,662	111	706	708	2	-
<b>Digital &amp; Data</b>							
Enterprise Resource Planning (ERP)	29	3	2,000	2,026	184	61	1,903
ESMCP-Local Transition	1,916	351	85	1,650	660	331	1,321
Other IT Equip. & System Upgrades	1,230	1083	218	365	357	346	354
Incident Reporting System (IRS)	-	-	200	200	-	-	200
Staffing	75	41	118	152	145	145	152
Office 365 Development	30	-	150	180	40	-	140
Enabling Future Technology	316	159	145	302	178	-	124
Management of Information	98	68	-	30	30	-	-
Vision 4 Data Cleansing	45	31	-	14	14	-	-
Firelink Grant	278	278	341	341	341	-	-
<b>People Services</b>							
Safeguarding Arrangements	-	-	-	-	-	56	56
<b>Training, Health &amp; Wellbeing</b>							
Staff Training & Development	449	558	266	157	345	313	125
Health & Wellbeing	1,213	1,208	206	211	124	14	101
Training Equipment/Facilities	136	56	42	122	107	-	15
<b>Prevention, Preparedness &amp; Response</b>							
Project Management/Support	-	-	-	-	135	643	508
COVID 19 Funding	-	-	-	-	-	459	459
Community Partnerships	456	198	93	351	235	99	215
Community Safety	-	2	90	88	101	113	100
Education Materials/Facilities	65	33	24	56	33	2	25
Youth Services	-	86	86	-	94	104	10

<b>General Fund: (Continued)</b>	<b>Balance at 31<sup>st</sup> March 2018 (R) £000</b>	<b>Transfers out 2018/19 (R) £000</b>	<b>Transfers in 2018/19 (R) £000</b>	<b>Balance at 31<sup>st</sup> March 2019 (R) £000</b>	<b>Transfers out 2019/20 £000</b>	<b>Transfers in 2019/20 £000</b>	<b>Balance at 31<sup>st</sup> March 2020 £000</b>
<b>Protection &amp; Organisational Assurance</b>							
SSRI/RIDGE	-	-	-	-	-	400	400
Project Management/Support	95	173	90	12	100	185	97
Legal Services	96	81	130	145	55	-	90
Fire Safety	25	25	43	43	79	59	23
Trauma Care Training	-	-	10	10	10	-	-
<b>Command Delivery, Fire Control &amp; WP</b>							
Tech Rescue	823	193	144	774	624	260	410
Command Delivery	300	604	618	314	626	557	245
<b>TOTAL</b>	<b>38,984</b>	<b>12,762</b>	<b>7,158</b>	<b>33,380</b>	<b>10,712</b>	<b>7,469</b>	<b>30,137</b>

Further information on the Reserves Strategy can be found at  
<https://www.wmfs.net/about-us/openness/documents/>

## 12. UNUSABLE RESERVES

31 March 2019 £000		31 March 2020 £000
(42,683)	Revaluation Reserve	(45,321)
(60,284)	Capital Adjustment Account	(62,693)
1,807,689	Pensions Reserve	1,706,813
(801)	Collection Fund Adjustment Account	(237)
989	Accumulated Absences Account	1,141
1,704,910	Total Unusable Reserves	1,599,703

### 12.1 Revaluation Reserve

The Revaluation Reserve contains the gains made by the Authority arising from increases in the value of its property, vehicles, plant, and intangible assets. The balance is reduced when assets with accumulated gains are:

- revalued downwards or impaired and the gains are lost,
- used in the provision of services and the gains are consumed through depreciation, or
- disposed of and the gains are realised.

2018/2019 £000		2019/2020 £000
(58,720)	Balance 1 April	(42,683)
(5,529)	Upward revaluation of assets	(9,380)
20,311	Downward revaluation of assets and impairment losses not charged to the Surplus/Deficit on the Provision of Services	5,897
(43,938)	Surplus or deficit on revaluation of non-current assets not posted to the Surplus or Deficit on the Provision of Services	(46,166)
1,255	Amount written off to the Capital Adjustment Account	845
(42,683)	Balance 31 March	(45,321)

### 12.2 Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or additions to those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or subsequent costs as depreciation, impairment losses and amortisations are charged to the CIES (with reconciling postings from the Revaluation Reserve to convert current and fair value figures to a historical cost basis). The Account is credited with the amounts set aside by the Authority as finance for the costs of acquisition, construction and subsequent costs.

The Account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the Authority.

The note below provides details of the source of all the transactions posted to the Account, apart from those involving the Revaluation Reserve.

2018/2019 £000		2019/2020 £000
(56,096)	<b>Balance 1 April</b>	(60,284)
	<b>Reversal of items relating to capital expenditure debited or credited to the CIES:</b>	
4,565	<b>Charges for depreciation and impairment of non-current assets</b>	4,152
2,044	<b>Revaluation losses on Property, Vehicles, Plant and current assets</b>	403
4	<b>Amortisation of intangible assets</b>	31
97	<b>Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the CIES</b>	17
(49,386)		(55,681)
(1,255)	<b>Adjusting amounts written out of the Revaluation Reserve</b>	(845)
(50,641)	<b>Net written out amount of the cost of non-current assets consumed in the year</b>	(56,526)
	<b>Capital financing applied in the year:</b>	
-	<b>Use of the Capital Receipts Reserve to finance new capital expenditure</b>	-
(356)	<b>Capital grants and contributions credited to the CIES that have been applied to capital financing</b>	-
(304)	<b>Application of grants to capital financing from the Capital Grants Unapplied Account</b>	(83)
(834)	<b>Statutory provision for the financing of capital investment charged against the General Fund</b>	(884)
(8,149)	<b>Capital expenditure charged against the General Fund and HRA balances</b>	(5,200)
(60,284)	<b>Balance 31 March</b>	(62,693)

### 12.3 Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions. The Authority accounts for post-employment benefits in the CIES as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Authority makes employer's contributions to the pension fund or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Authority has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

2018/2019 £000		2019/2020 £000
1,676,394	Balance 1 April	1,807,689
6,143	Re-measurements of the net defined benefit liability/(asset)	(175,115)
136,584	Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the CIES	91,471
(11,432)	Employer's pensions contributions and direct payments to pensioners payable in the year	(17,232)
1,807,689	Balance 31 March	1,706,813

### 12.4 Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of council tax and NDR in the CIES as it falls due from council tax payers and business rates payers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund. The balance at the 31 March 2020 is (£0.237m) and was (£0.801m) as at 31 March 2019.

## 12.5 Accumulated Absences Account

The Accumulated Absences Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year, e.g. annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Account.

2018/2019			2019/2020	
£000	£000		£000	£000
	1,294	Balance 1 April		989
(1,294)		Settlement or cancellation of accrual made at the end of the preceding year	(989)	
989		Amounts accrued at the end of the current year	1,141	
	(305)	Amount by which officer remuneration charged to the CIES on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements		152
	989	Balance 31 March		1,141

## 13. OTHER OPERATING EXPENDITURE

2018/2019 £000		2019/2020 £000
7	(Gains)/losses on the disposal of non-current assets	(37)
314	Levies	312
321	Total	275

#### **14. FINANCING AND INVESTMENT INCOME AND EXPENDITURE**

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<b>2018/2019</b>		<b>2019/2020</b>
<b>£000</b>		<b>£000</b>
<b>1,969</b>	<b>Interest payable and similar charges</b>	<b>1,922</b>
<b>42,335</b>	<b>Net interest on the net defined benefit liability/(asset)</b>	<b>44,178</b>
<b>(436)</b>	<b>Interest receivable and similar income</b>	<b>(426)</b>
<b>43,868</b>	<b>Total</b>	<b>45,674</b>

#### **15. TAXATION AND NON SPECIFIC GRANT INCOMES**

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<b>2018/2019</b>		<b>2019/2020</b>
<b>£000</b>		<b>£000</b>
<b>(41,883)</b>	<b>Council tax income</b>	<b>(43,318)</b>
<b>(9,867)</b>	<b>NDR income from West Midland Local Authorities</b>	<b>(9,932)</b>
<b>(20,582)</b>	<b>Revenue support grant</b>	<b>(18,857)</b>
<b>(25,004)</b>	<b>Business rates retention scheme grants</b>	<b>(25,658)</b>
<b>-</b>	<b>Covid-19 Emergency funding grant</b>	<b>(594)</b>
<b>(356)</b>	<b>Capital grants and contributions</b>	<b>-</b>
<b>(97,692)</b>	<b>Total</b>	<b>(98,359)</b>

## 16. PROPERTY, VEHICLES, PLANT AND EQUIPMENT

### 16.1 Comparative Movements in 2018/2019

2018/19	Other Land and Buildings	Vehicles, Plant, Furniture and Equipment	Surplus Assets	Assets Under Construction	Total Property, Vehicles, Plant and Equipment
Cost or Valuation	£000	£000	£000	£000	£000
At 1 April 2018	130,969	32,334	1,884	2,763	167,950
Additions	1,035	212	-	7,428	8,675
Revaluation increases/ (decreases) recognised in the Revaluation Reserve	(17,590)	-	94		(17,496)
Revaluation increases/ (decreases) recognised in the Surplus/Deficit on the Provision of Services	(2,055)	-	11		(2,044)
De-recognition – Disposals	-	(1,785)	(220)	-	(2,005)
Assets reclassified (to) / from Held for Sale	-	-	-	-	-
Other movements in cost or valuation	8,316	(383)	383	(8,316)	-
At 31 March 2019	120,675	30,378	2,152	1,875	155,080
Accumulated Depreciation and Impairment					
At 1 April 2018	-	23,722	220	-	23,942
Depreciation charge	2,688	1,851	26	-	4,565
Depreciation written out to the Revaluation Reserve	(2,688)	-	(26)	-	(2,714)
De-recognition – Disposals	-	(1,688)	(220)	-	(1,908)
De-recognition – Other	-	(383)	383	-	-
At 31 March 2019	-	23,502	383	-	23,885
<b>Net Book Value</b>					
At 31 March 2018	130,969	8,612	1,664	2,763	144,008
At 31 March 2019	120,675	6,876	1,769	1,875	131,195

## 16.2 Movements on Balances 2019/2020

2019/20	Other Land and Buildings	Vehicles, Plant, Furniture and Equipment	Surplus Assets	Assets Under Construction	Total Property, Vehicles, Plant and Equipment
Cost or Valuation	£000	£000	£000	£000	£000
At 1 April 2019	120,675	30,378	2,152	1,875	155,080
Additions	2,916	482	-	1,885	5,283
Revaluation increases/ (decreases) recognised in the Revaluation Reserve	1,031	-	31	-	1,062
Revaluation increases/ (decreases) recognised in the Surplus/Deficit on the Provision of Services	(403)	-	-	-	(403)
De-recognition – Disposals	-	(1,482)	(46)	-	(1,528)
Assets reclassified (to) / from Held for Sale	-	-	-	-	-
Other movements in cost or valuation	-	1,420	985	(2,405)	-
At 31 March 2020	124,219	30,798	3,122	1,355	159,494
Accumulated Depreciation and Impairment					
At 1 April 2019	-	23,502	383	-	23,885
Depreciation charge	2,394	1,731	27	-	4,152
Depreciation written out to the Revaluation Reserve	(2,394)	-	(27)	-	(2,421)
De-recognition – Disposals	-	(1,465)	(46)	-	(1,511)
De-recognition – Other	-	(984)	984	-	-
At 31 March 2020	-	22,784	1,321	-	24,105
<b>Net Book Value</b>					
At 31 March 2019	120,675	6,876	1,769	1,875	131,195
At 31 March 2020	124,219	8,014	1,801	1,355	135,389

### 16.3 Depreciation

The depreciation rates used in the table above are consistent with those described in the accounting policies statement.

### 16.4 Capital Commitments

As at the 31<sup>st</sup> March 2020, the Authority approved capital expenditure in future years of £16.873m of which £1.5m has been contractually committed leaving £15.373m as the uncommitted sum which relates to expenditure on property, plant and equipment.

The largest of these contractual commitments represents:

	£000
• Vehicle Replacement Programme	816
• Command & Control – Network Upgrade	291

### 16.5 Revaluations

The Authority had all its property assets valued as at 31<sup>st</sup> March 2020 based on current value. The work was completed by qualified external valuers, WH&E. Valuations were carried out in accordance with the methodologies and bases for estimation set out in the Royal Institution of Chartered Surveyors (RICS) Professional Standards manual (The Red Book) and is International Valuation Standards compliant. The use of the manual means there is certainty with the valuation process.

Valuations of vehicles, plant, furniture and equipment are based on current prices where there is an active second-hand market or latest list prices adjusted for the condition of the asset.

## 17. INTANGIBLE ASSETS

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The movement on Intangible Asset balances during 2018/19 and 2019/20 is as follows:

	2018/19 Other Assets £000	2019/20 Other Assets £000
<b>Balance at start of year:</b>		
Gross carrying amounts	663	797
Accumulated amortisation	(650)	(654)
<b>Net carrying amount at end of year</b>	<b>13</b>	<b>143</b>
<b>Additions:</b>		
Purchases	134	-
Amortisation for the period	(4)	(31)
<b>Net carrying amount at end of year</b>	<b>143</b>	<b>112</b>
<b>Comprising of:</b>		
Gross carrying amounts	797	797
Accumulated amortisation	(654)	(685)
<b>Net carrying amount at end of year</b>	<b>143</b>	<b>112</b>

## 18. FINANCIAL INSTRUMENTS

### 18.1 Balance Sheet

The following categories of financial instrument are carried in the Balance Sheet:

Financial Assets	Non-Current				Current				Total	
	Investments		Debtors		Investments		Debtors			
	31-Mar	31-Mar	31-Mar	31-Mar	31-Mar	31-Mar	31-Mar	31-Mar	31-Mar	31-Mar
	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Amortised Cost	-	-	-	-	40,302	45,097	10,199	7,642	50,501	52,739
Total financial assets	-	-	-	-	40,302	45,097	10,199	7,642	50,501	52,739
Non-financial assets	-	-	-	-	-	-	6,662	7,018	6,662	7,018
Total	-	-	-	-	40,302	45,097	16,861	14,660	57,163	59,757

Financial Liabilities	Non-Current				Current				Total	
	Borrowings		Creditors		Borrowings		Creditors			
	31-Mar	31-Mar	31-Mar	31-Mar	31-Mar	31-Mar	31-Mar	31-Mar	31-Mar	31-Mar
	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Amortised Cost	(33,112)	(31,425)	-	-	(305)	(2,022)	(3,090)	(4,337)	(36,507)	(37,784)
Financial liabilities at historical cost	(2,585)	(2,250)	-	-	(150)	(150)	-	-	(2,735)	(2,400)
Total financial liabilities	(35,697)	(33,675)	-	-	(455)	(2,172)	(3,090)	(4,337)	(39,242)	(40,184)
Non-financial liabilities	-	-	-	-	-	-	(6,649)	(7,461)	(6,649)	(7,461)
Total	(35,697)	(33,675)	-	-	(455)	(2,172)	(9,739)	(11,798)	(45,891)	(47,645)

## 18.2 Income, Expense, Gains and Losses

	2018/19		2019/20	
	Surplus or Deficit on the Provision of Services £000	Other Comprehensive Income and Expenditure £000	Surplus or Deficit on the Provision of Services £000	Other Comprehensive Income and Expenditure £000
<b>Amortised Cost:</b>				
<b>(Gains)/Losses on de-recognition</b>	7	-	(37)	-
<b>Interest revenue</b>	(436)	-	(426)	-
<b>Interest expense</b>	1,969	-	1,922	-
<b>Total</b>	1,540	-	1,459	-

## 18.3 Loans Outstanding

The Authority has its own portfolio of loans payable directly to the PWLB. Loans are also outstanding to Dudley MBC, which represent the Authority's share of the outstanding loan debt of the WMCC abolished in 1986.

Under accounting requirements, the financial instruments shown in the balance sheet are shown at "amortised cost". This is the carrying amount and comprises the principal amount borrowed and adjusted for breakage costs or stepped interest loans (measured by an effective interest rate calculation) and includes accrued interest.

The amounts owing are as follows:

	2018/2019		2019/2020	
	Long-Term £000	Short-Term £000	Long-Term £000	Short-Term £000
<b>PWLB</b>	(33,112)	-	(31,425)	(1,687)
<b>Dudley MBC</b>	(2,585)	(305)	(2,250)	(335)
<b>Total Principal Amount</b>	(35,697)	(305)	(33,675)	(2,022)
<b>Plus Accrued Interest</b>	-	(150)	-	(150)
<b>Total Amortised Cost</b>	(35,697)	(455)	(33,675)	(2,172)

## 18.4 Fair Value Measurement

IFRS 13 requires that local authorities measure some of their financial instruments at fair value and to apply the relevant input levels of the fair value hierarchy that are detailed in 1.9.3 of the Authority's accounting policies.

### 18.4.1 Fair Value of Assets and Liabilities at Amortised Costs

Except for the financial liabilities and financial assets carried at fair value, all other financial liabilities and financial assets held by the authority are carried in the balance sheet at amortised cost. Their fair value can be assessed by calculating the present value of cash flows that will take place over the remaining life of the instruments, using the following assumptions:

- Actual ranges of interest rates at 31<sup>st</sup> March 2020 of 8.625% to 3.95% for loans from the PWLB;
- No early repayment or impairment is recognised;
- Where an instrument has a maturity of less than twelve months, the fair value is taken to be the principal outstanding or the billed amount.
- The fair value of trade and other receivables is taken to be the invoiced or billed amount.

### 18.4.2 Financial Liabilities

The fair values are as follows:

	2018/2019		2019/2020	
	Carry Amount £000	Fair Value £000	Carry Amount £000	Fair Value £000
<b>PWLB Short &amp; Long Term Loans</b>	<b>(33,112)</b>	<b>(61,368)</b>	<b>(33,112)</b>	<b>(66,870)</b>
<b>Dudley MBC (WMCC)</b>	<b>(2,890)</b>	<b>(2,890)</b>	<b>(2,585)</b>	<b>(2,585)</b>
<b>Total</b>	<b>(36,002)</b>	<b>(64,258)</b>	<b>(35,697)</b>	<b>(69,455)</b>

Overall, the fair value for 2018/2019 is greater than the carrying amount because the Authority's portfolio of loans includes several fixed rate loans where the interest rate payable is higher than the rates available for similar loans in the market at the balance sheet date.

The fair values for the financial liabilities have been determined by reference to the PWLB redemption rules and prevailing PWLB redemption rates as at each balance sheet date and include accrued interest. The fair value of WMCC debt is taken to be the same as the amount of principal outstanding.

### 18.4.3 Financial Assets

The carrying amount and the fair value of the Authority's financial assets are the same due to the short term nature of the transactions.

### 18.4.4 Fair Value Hierarchy for Financial Assets and Financial Liabilities

The fair value for financial liabilities and financial assets that are not measured at fair value included in Levels 2 in the table below have been arrived at using a discounted cash flow

analysis with the most significant inputs being the discount rate.

	Quoted prices in active markets for identical assets	Other significant observable inputs	Significant unobservable inputs	TOTAL 31 March 2019
	(Level 1) £000	(Level 2) £000	(Level 3) £000	£000
<b><u>FINANCIAL LIABILITIES</u></b>				
Loans	-	(64,258)	-	(64,258)
Plus Accrued Interest	-	(150)	-	(150)
Total Borrowing	-	(64,408)	-	(64,408)
Creditors	-	(3,090)	-	(3,090)
Total Financial Liabilities	-	(67,498)	-	(67,498)
<b><u>FINANCIAL ASSETS</u></b>				
Cash & Cash Equivalents	-	40,302	-	40,302
Total Investments	-	40,302	-	40,302
Debtors	-	10,199	-	10,199
Total Financial Assets	-	50,501	-	50,501

	Quoted prices in active markets for identical assets	Other significant observable inputs	Significant unobservable inputs	TOTAL 31 March 2020
	(Level 1) £000	(Level 2) £000	(Level 3) £000	£000
<b><u>FINANCIAL LIABILITIES</u></b>				
Loans	-	(69,455)	-	(69,455)
Plus Accrued Interest	-	(150)	-	(150)
Total Borrowing	-	(69,605)	-	(69,605)
Creditors	-	(4,337)	-	(4,337)
Total Financial Liabilities	-	(73,942)	-	(73,942)
<b><u>FINANCIAL ASSETS</u></b>				
Cash & Cash Equivalents	-	45,097	-	45,097
Total Investments	-	45,097	-	45,097
Debtors	-	7,642	-	7,642
Total Financial Assets	-	52,739	-	52,739

## 18.5 Nature and extent of risks arising from Financial Instruments

The Authority's activities expose it to a variety of financial risks:

Credit risk – the possibility that other parties might fail to pay amounts due to the Authority.

Liquidity risk – the possibility that the Authority might not have the funds available to meet its commitments to make payments.

Market risk – the possibility that financial loss might arise for the Authority because of changes in such measurements as interest rates.

### 18.5.1 Credit risk

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the Authority's customers.

The Authority does not generally allow credit for customers, such that £0.593m of the £14.660m Debtors balance is past its due date for payment. The past due amount can be analysed by age as follows:

	31 March 2019 £000	31 March 2020 £000
Less than three months	658	554
Three to six months	155	20
Six months to one year	19	13
More than one year	14	6
<b>Total</b>	<b>846</b>	<b>593</b>

### 18.5.2 Liquidity risk

As the Authority has ready access to borrowings, there is no significant risk that it will be unable to raise finance to meet its commitments under financial instruments.

All trade and other payables are due to be paid in less than one year.

### 18.5.3 Market risk

The Authority is exposed to risk in terms of its exposure to interest rate movements on its borrowings and investments.

During 2019/20, if interest rates on investments had been 0.25% lower with all other variables held constant, the impact on the CIES would be a fall in interest received of £0.122m (2018/2019 £0.136m). The impact of a 0.25% increase in interest rates would be the same but reversed, interest would increase by £0.122m (2018/2019 £0.136m).

The Authority's borrowing is at fixed rates, therefore there is little flexibility for any movement and impact on the CIES.

## 19. INVENTORIES

	General Stores		Mechanical Stocks		Heating Oil Petrol/ Diesel		Total	
	2018/19 £000	2019/20 £000	2018/19 £000	2019/20 £000	2018/19 £000	2019/20 £000	2018/19 £000	2019/20 £000
Balance outstanding at start of year	466	425	165	163	94	100	725	688
Purchases	895	578	385	320	592	576	1,872	1,474
Recognised as an expense in the year	(935)	(562)	(387)	(321)	(586)	(590)	(1,908)	(1,473)
Written off balances	(1)	-	-	-	-	-	(1)	-
Balance outstanding at year-end	425	441	163	162	100	86	688	689

Inventories are valued at the year end and included in the balance sheet at latest price.

## 20. SHORT TERM DEBTORS

31 March 2019 £000		31 March 2020 £000
	<b>Financial Instruments</b>	
8,625	Home Office - Pension Fund Top up Grant	6,267
836	Trade receivables	587
693	Accrued income	738
45	Other receivable amounts	50
10,199	<b>Total Financial Instruments</b>	<b>7,642</b>
	<b>Other Debtors</b>	
5,579	Collection Fund	5,703
788	Prepayments	838
295	Sandwell MBC – VAT	477
6,662	<b>Total Other Debtors</b>	<b>7,018</b>
16,861	<b>Total Debtors</b>	<b>14,660</b>

The past due but not impaired amount for local taxation (council tax and non-domestic rates) can be analysed by age as follows:

	31 March 2019 £000	31 March 2020 £000
Less than one year	2,034	2,190
One to two years	833	851
Two to six years	1,549	1,443
More than six years	362	444
<b>Total</b>	<b>4,778</b>	<b>4,928</b>

## 21. CASH AND CASH EQUIVALENTS

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The balance of Cash and Cash Equivalents is made up of the following elements:

31 March 2019 £000		31 March 2020 £000
10	Cash held by the Authority	10
(612)	Bank current account	(496)
40,904	Bank call account	45,583
40,302	<b>Total Cash and Cash Equivalents</b>	<b>45,097</b>

## 22. CREDITORS

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31 March 2019 £000		31 March 2020 £000
	<b>Creditors – Revenue</b>	
	<b>Financial Instruments</b>	
(2,261)	Other entities and individuals	(3,304)
(348)	Central government bodies	(205)
(107)	Other local authorities	(208)
(2,716)	<b>Total Financial Instruments</b>	<b>(3,717)</b>
	<b>Other Creditors</b>	
(4,779)	Collection fund	(5,467)
(1,819)	Her Majesty's Revenue and Customs	(1,942)
(51)	Deferred income	(52)
(6,649)	<b>Total Other Creditors</b>	<b>(7,461)</b>
(9,365)	<b>Total Creditors - Revenue</b>	<b>(11,178)</b>
	<b>Creditors – Capital</b>	
	<b>Financial Instruments</b>	
(374)	Other entities and individuals	(620)
(374)	<b>Total Creditors – Capital</b>	<b>(620)</b>
(9,739)	<b>Total Creditors</b>	<b>(11,798)</b>

## 23. PROVISIONS

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An insurance provision of (£0.664m) has been provided for previous years' employee and public liability claims, it is held in line with recommendations of the actuarial valuation. Whilst the Actuary can give advice about the total value of claims they are not able to confirm when these will be submitted.

## 24. CASH FLOW STATEMENT – OPERATING ACTIVITIES

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24.1 The cash flows for operating activities include the following items:

2018/2019 £000		2019/2020 £000
(251)	Interest received	(436)
1,995	Interest paid	1,922

24.2 The surplus or deficit on the provision of services has been adjusted for the following non-cash movements:

2018/2019 £000		2019/2020 £000
(4,565)	Depreciation	(4,152)
(2,044)	Impairment and downward valuations	(403)
(4)	Amortisation	(31)
(8)	(Increase)/decrease in impairment for doubtful debts	-
1,856	(Increase)/decrease in Creditors	(4,124)
3,770	Increase/(decrease) in Debtors	(2,200)
(37)	Increase/(decrease) in Inventories	-
(127,779)	Movement in pension liability	(76,780)
296	Contributions to Provisions	(238)
(97)	Carrying amount of non-current assets and non-current assets held for sale, sold or de-recognised	(17)
(128,612)	Net cash (inflows)/outflows from adjustments to net surplus or deficit on the provision of services for non-cash movements	(87,945)

- 24.3** The surplus or deficit on the provision of services has been adjusted for the following items that are investing and financing activities:

<b>2018/2019 £000</b>		<b>2019/2020 £000</b>
<b>57</b>	<b>Proceeds from the sale of property, vehicles, plant and equipment, investment property and intangible assets</b>	<b>50</b>
<b>25</b>	<b>Capital Grants credited to Surplus or Deficit on the provision of services</b>	<b>-</b>
<b>82</b>	<b>Net cash (inflows)/outflows from adjustments for items included in the net surplus or deficit on the provision of services that are investing and financing activities</b>	<b>50</b>

## **25. CASH FLOW STATEMENT - INVESTING ACTIVITIES**

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<b>2018/2019 £000</b>		<b>2019/2020 £000</b>
<b>9,207</b>	<b>Purchase of property, vehicles, plant and equipment, investment property and intangible assets</b>	<b>5,037</b>
<b>(57)</b>	<b>Proceeds from the sale of property, vehicles, plant and equipment, investment property and intangible assets</b>	<b>(50)</b>
<b>(25)</b>	<b>Capital Grants Received</b>	<b>-</b>
<b>9,125</b>	<b>Net cash (inflows)/outflows from investing activities</b>	<b>4,987</b>

## **26. CASH FLOW STATEMENT - FINANCING ACTIVITIES**

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<b>2018/2019 £000</b>		<b>2019/2020 £000</b>
<b>1,316</b>	<b>Repayments of short and long term borrowing</b>	<b>305</b>

## 27. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

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	31 March 2018 £000	Financing cash flows £000	Non-cash changes £000	31 March 2019 £000
Long term borrowings	(36,002)	-	305	(35,697)
Short term borrowings	(1,537)	1,361	(279)	(455)
Total liabilities from financing activities	(37,539)	1,361	26	(36,152)

	31 March 2019 £000	Financing cash flows £000	Non-cash changes £000	31 March 2020 £000
Long term borrowings	(35,697)	-	2,022	(33,675)
Short term borrowings	(455)	305	(2,022)	(2,172)
Total liabilities from financing activities	(36,152)	305	-	(35,847)

## 28. OFFICERS' REMUNERATION

The remuneration paid to the Authority's senior employees is as follows:

Total (Inc. pension) 2018/2019		Salary	Expenses Allowances	Total (excluding pension)	Pension	Total (including pension) 2019/2020
£		£	£	£	£	£
	<b>Senior Officer whose salary is £150,000 or more per year:</b>					
<b>209,642</b>	<b>CFO – Phil Loach</b>	<b>175,151</b>	<b>1,339</b>	<b>176,490</b>	<b>65,331</b>	<b>241,821</b>
	<b>Senior Officers' whose salary is less than £150,000 but equal or more than £50,000 per year:</b>					
<b>168,095</b>	<b>Deputy CFO - Director Service Support (Note 1)</b>	<b>35,597</b>	<b>352</b>	<b>35,949</b>	<b>13,278</b>	<b>49,227</b>
<b>-</b>	<b>Deputy CFO – Culture Programme (Note 2)</b>	<b>61,163</b>	<b>516</b>	<b>61,679</b>	<b>16,758</b>	<b>78,437</b>
<b>160,545</b>	<b>Assistant CFO – Process Programme</b>	<b>134,422</b>	<b>1,598</b>	<b>136,020</b>	<b>49,098</b>	<b>185,118</b>
<b>90,097</b>	<b>Assistant CFO – People Programme</b>	<b>130,006</b>	<b>1,339</b>	<b>131,345</b>	<b>25,668</b>	<b>157,013</b>
<b>121,605</b>	<b>Strategic Enabler of Finance and Resources</b>	<b>104,581</b>	<b>-</b>	<b>104,581</b>	<b>19,452</b>	<b>124,033</b>
<b>83,698</b>	<b>Strategic Enabler Culture (Temporary – Note 3)</b>	<b>96,010</b>	<b>1,123</b>	<b>97,133</b>	<b>17,416</b>	<b>114,549</b>
<b>69,107</b>	<b>Strategic Enabler Strategy and Organisational Intelligence</b>	<b>59,435</b>	<b>-</b>	<b>59,435</b>	<b>11,055</b>	<b>70,490</b>
<b>902,789</b>		<b>796,365</b>	<b>6,267</b>	<b>802,632</b>	<b>218,056</b>	<b>1,020,688</b>

Note 1 – Former Deputy CFO retired on 30 June 2019.

Note 2 – Deputy CFO appointment with effect from 4 November 2019.

Note 3 – Temporary promotion to Assistant CFO (22 July 2019 to 2 January 2020). Left the Authority on 2 February 2020.

The Authority's other employees receiving more than £50,000 remuneration for the year (excluding employer's pension contributions) were paid the following amounts:

Remuneration band	2018/19 Number of employees	2019/20 Number of employees
£ 50,000 to £ 54,999	37	27
£ 55,000 to £ 59,999	20	29
£ 60,000 to £ 64,999	19	14
£ 65,000 to £ 69,999	-	5
£ 70,000 to £ 74,999	4	3
£ 75,000 to £ 79,999	1	3
£ 80,000 to £ 84,999	-	1
<b>Total</b>	<b>81</b>	<b>82</b>

The table above excludes the senior officers who are reported separately.

The numbers of exit packages with total cost per band and total cost of the compulsory and other redundancies are set out in the table below:

(a)	(b)		(c)		(d)		(e)	
Exit package cost band (including special payments)	Number of compulsory redundancies		Number of other departures agreed		Total number of exit packages by cost band [(b) +(c)]		Total cost of exit packages in each band £	
	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20
£0 - £20,000	-	-	-	14	-	14	-	15,574
£20,001 - £40,000	-	-	1	-	1	-	36,563	-
£40,001 - £60,000	-	-	1	-	1	-	57,186	-
£60,001 - £80,000	-	-	-	-	-	-	-	-
£80,001 - £100,000	-	-	-	-	-	-	-	-
£100,001 - £150,000	-	-	-	-	-	-	-	-
£150,001 - £200,000	-	-	-	-	-	-	-	-
<b>Total</b>	-	-	2	14	2	14	93,749	15,574

The Authority agreed to terminate the contracts of 14 employees in 2019/20, incurring costs of £16k (£94k in 2018/19).

## 29. MEMBERS' ALLOWANCES

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The Authority paid the following amounts to Members of the Authority as allowances and expenses incurred during the year:

2018/2019 £000		2019/2020 £000
182	Allowances	168
9	Expenses	13
191	Total	181

## 30. EXTERNAL AUDIT COSTS

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Fees payable to the external auditor:

2018/2019 £000			2019/2020 £000
30	Grant Thornton UK LLP	Fees payable for the external planned audit work	36
-	Grant Thornton UK LLP	Additional 2018/19 audit fee paid in 2019/20	4
30		Total	40

## 31. RELATED PARTIES

The Authority is required to disclose material transactions with related parties - bodies or individuals that have the potential to control or influence the Authority or to be controlled or influenced by the Authority. Disclosure of these transactions allows readers to assess the extent to which the Authority might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Authority.

Letters have been sent to Brigade Managers, Statutory Officers and current and former Councillors asking them to identify whether they have any relationships with related parties. No members' of the Authority or Chief Officer or parties related to them have undertaken any disclosable related party transactions during the year.

The following material transactions with related parties took place during the year:

<b>2018/2019 £000</b>	<b>Related Party</b>	<b>Nature of Transaction</b>	<b>2019/2020 £000</b>
<b>20,582</b>	<b>Central Government</b>	<b>Revenue Support Grant</b>	<b>18,857</b>
<b>25,004</b>		<b>Business Rates Retention Scheme Grants</b>	<b>25,658</b>
<b>-</b>		<b>Pensions Grant</b>	<b>5,713</b>
<b>-</b>		<b>Covid-19 Emergency Funding Grant</b>	<b>594</b>
<b>356</b>		<b>Capital Grant</b>	<b>-</b>
<b>41,883</b>	<b>West Midland Local Authorities</b>	<b>Council Tax Income</b>	<b>43,318</b>
<b>9,867</b>		<b>NDR Income</b>	<b>9,932</b>

Grants received are set out in Note 32.

## 32. GRANT INCOME

**32.1** The Authority credited the following grants, contributions and donations to the CIES in 2019/2020:

	2018/2019 £000	2019/2020 £000
<i>Credited to Taxation and Non Specific Grant Income:</i>		
Revenue Support Grant	20,582	18,857
Business Rates Retention Scheme Grants	25,004	25,658
Covid-19 Emergency Funding Grant	-	594
Capital Grants and Contributions	356	-
<b>Total</b>	<b>45,942</b>	<b>45,109</b>
<i>Credited to Services:</i>		
Pensions Grant	-	5,713
New Dimension Training Crewing and Accommodation	820	877
Apprenticeship Levy	-	185
Fire Reduction Partnership	138	150
ESMCP WMFS Project Management	-	89
National Resilience	42	78
New Risks Section 29	82	49
New Burdens	8	8
Birmingham City Council Heritage	11	1
Fire Control Project	341	-
Home Office Surge Decontamination	30	-
CFOA Seconded Officer National Procurement	9	-
<b>Total</b>	<b>1,481</b>	<b>7,150</b>

### 32.2 Grants – Receipts in Advance

The Authority has received the following grant that has yet to be recognised as income as it has conditions attached to it that could require the monies to be returned to the giver. The balance at the year-end is as follows:

Current Liabilities	31 March 2019 £000	31 March 2020 £000
Grants - Receipts in Advance (Revenue Grants):		
Section 31 Business Rates Relief 2020/21	-	2,311

The section 31 business rates relief 2020/21 grant was received from MHCLG on 27 March 2020 to help the Authority respond to the Covid-19 pandemic pressures by assisting with cashflow. This grant as at the 31<sup>st</sup> March 2020 has been reflected as a Receipt in Advance.

### 33. CAPITAL EXPENDITURE AND CAPITAL FINANCING

The total amount of capital expenditure incurred in the year is shown in the table below, together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Authority, the expenditure results in an increase in the CFR, a measure of the capital expenditure incurred historically by the Authority that has yet to be financed. The movement in the CFR is analysed in the second part of this note.

	2018/2019 £000	2019/2020 £000
<i>Opening CFR</i>	37,977	37,143
<b>Capital investment:</b>		
Property, Vehicles, Plant and Equipment	8,809	5,283
<b>Sources of finance:</b>		
Capital Receipts	-	-
Government grants and other contributions	(660)	(83)
<b>Sums set aside from revenue:</b>		
Direct Revenue Contributions	(8,149)	(5,200)
MRP/the Statutory Repayment of Loans Fund Advances	(834)	(884)
<i>Closing CFR</i>	37,143	36,259

	2018/2019 £000	2019/2020 £000
<i>Movements in year</i>		
MRP/the Statutory Repayment of Loans Fund Advances	(834)	(884)
<i>Increase/(decrease) in CFR</i>	(834)	(884)

## **34. DEFINED BENEFIT PENSION SCHEMES**

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### **34.1 Participation in Pension Schemes**

As part of the terms and conditions of employment of its officers, the Authority makes contributions towards the cost of post-employment benefits. Although these benefits will not actually be payable until employees retire, the Authority has a commitment to make the payments (for those benefits) and to disclose them at the time that employees earn their future entitlement.

At the 31<sup>st</sup> March 2020 the Authority participated in four post-employment schemes:

- The WMMAPF for civilian and fire control employees, administered locally by Wolverhampton City Council — this is a funded defined benefit final salary scheme, meaning that the Authority and employees pay contributions into a fund, calculated at a level intended to balance the pension's liabilities with investment assets.
- The 1992, 2006 and 2015 FPS for fire officers — these are unfunded defined benefit arrangements, there are no investment assets built up to meet the pensions liabilities. Fund Accounts have been set up, into which the Authority and scheme members make contributions and pension payments are made from the fund.

### **34.2 Transactions Relating to Post-employment Benefits**

We recognise the cost of retirement benefits in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge we are required to make against council tax is based on the cash payable in the year, so the real cost of post-employment/retirement benefits is reversed out of the General Fund via the MIRS. The following transactions have been made in the CIES and the General Fund Balance via the MIRS during the year:

2018/2019	LGPS £000	Firefighters'				Total £000
		Pension Scheme 1992 £000	Pension Scheme 2006 £000	Pension Scheme 2015 £000	Compensation Scheme £000	
<b>CIES</b>						
<i>Cost of services:</i>						
Current service cost	4,298	6,280	160	14,080	310	25,128
Past service costs, including curtailments	1,428	60,150	7,490	10	-	69,078
Administration Expenses	43	-	-	-	-	43
Financing and Investment Income and Expenditure:						
Net interest expense	1,075	36,880	1,830	1,510	1,040	42,335
<b>Total post-employment benefits charged to the Surplus or Deficit on the Provision of Services</b>	<b>6,844</b>	<b>103,310</b>	<b>9,480</b>	<b>15,600</b>	<b>1,350</b>	<b>136,584</b>
<b>Other post-employment benefits charged to the CIES:</b>						
Remeasurement of the net defined benefit liability comprising:						
Changes in demographic assumptions	(8,054)	-	-	-	-	(8,054)
Changes in financial assumptions	6,952	39,250	3,900	3,800	830	54,732
Experience (gains) and losses	-	(3,850)	(1,480)	1,250	(310)	(4,390)
Return on fund assets in excess of interest	(1,118)	-	-	-	-	(1,118)
Other	-	(43,774)	21	8,726	-	(35,027)
<b>Total post-employment benefits charged to the CIES</b>	<b>4,624</b>	<b>94,936</b>	<b>11,921</b>	<b>29,376</b>	<b>1,870</b>	<b>142,727</b>
<b>MIRS</b>						
Reversal of net charges made to the Surplus or Deficit on the Provision of Services for post-employment benefits in accordance with the Code	(6,844)	(103,310)	(9,480)	(15,600)	(1,350)	(136,584)
<b>Actual amount charged against the General Fund Balance for Pensions in the year:</b>						
Employers' contributions payable to the scheme	2,740	2,336	51	4,616	-	9,743
Retirement benefits payable to pensioners	59	-	-	-	1,630	1,689

2019/2020	LGPS £000	Firefighters'				Total £000
		Pension Scheme 1992 £000	Pension Scheme 2006 £000	Pension Scheme 2015 £000	Compensation Scheme £000	
<b>CIES</b>						
<i>Cost of services:</i>						
Current service cost	4,769	4,430	100	30,900	590	40,789
Past service costs, including curtailments	-	6,360	-	80	-	6,440
Administration Expenses	64	-	-	-	-	64
Financing and Investment Income and Expenditure:						
Net interest expense	1,118	37,730	2,050	2,270	1,010	44,178
Total post-employment benefits charged to the Surplus or Deficit on the Provision of Services	5,951	48,520	2,150	33,250	1,600	91,471
Other post-employment benefits charged to the CIES:						
Remeasurement of the net defined benefit liability comprising:						
Changes in demographic assumptions	4,087	(46,720)	(2,800)	(3,380)	(1,510)	(50,323)
Changes in financial assumptions	(17,974)	(58,700)	(6,260)	(4,220)	(830)	(87,984)
Experience (gains) and losses	2,956	(12,160)	410	1,490	(20)	(7,324)
Return on fund assets in excess of interest	6,410	-	-	-	-	6,410
Other	(5,781)	(45,168)	88	14,967	-	(35,894)
Total post-employment benefits charged to the CIES	(4,351)	(114,228)	(6,412)	42,107	(760)	(83,644)
<b>MIRS</b>						
Reversal of net charges made to the Surplus or Deficit on the Provision of Services for post-employment benefits in accordance with the Code	(5,951)	(48,520)	(2,150)	(33,250)	(1,600)	(91,471)
Actual amount charged against the General Fund Balance for Pensions in the year:						
Employers' contributions payable to the scheme	2,542	2,482	88	10,437	-	15,549
Retirement benefits payable to pensioners	53	-	-	-	1,630	1,683

### 34.3 Pensions Assets and Liabilities Recognised in the Balance Sheet

The amount included in the balance sheet arising from the Authority's obligation in respect of its defined benefit plans is as follows:

<b>2018/2019</b>	<b>Funded liabilities: Local Government Pension Scheme £000</b>	<b>Unfunded liabilities: Local Government Pension Scheme £000</b>	<b>Unfunded liabilities: Firefighters' Pension Scheme 1992 £000</b>	<b>Unfunded liabilities: Firefighters' Pension Scheme 2006 £000</b>	<b>Unfunded liabilities: Firefighters' Pension Scheme 2015 £000</b>	<b>Unfunded liabilities: Firefighters' Compensation Scheme £000</b>	<b>Total £000</b>
<b>Present value of the defined benefit obligation</b>	<b>(145,513)</b>	<b>(633)</b>	<b>(1,558,510)</b>	<b>(83,630)</b>	<b>(74,820)</b>	<b>(41,590)</b>	<b>(1,904,696)</b>
<b>Fair value of plan assets</b>	<b>99,548</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>99,548</b>
<b>Net liability arising from defined benefit obligation</b>	<b>(45,965)</b>	<b>(633)</b>	<b>(1,558,510)</b>	<b>(83,630)</b>	<b>(74,820)</b>	<b>(41,590)</b>	<b>(1,805,148)</b>

<b>2019/2020</b>	<b>Funded liabilities: Local Government Pension Scheme £000</b>	<b>Unfunded liabilities: Local Government Pension Scheme £000</b>	<b>Unfunded liabilities: Firefighters' Pension Scheme 1992 £000</b>	<b>Unfunded liabilities: Firefighters' Pension Scheme 2006 £000</b>	<b>Unfunded liabilities: Firefighters' Pension Scheme 2015 £000</b>	<b>Unfunded liabilities: Firefighters' Compensation Scheme £000</b>	<b>Total £000</b>
<b>Present value of the defined benefit obligation</b>	<b>(140,350)</b>	<b>(632)</b>	<b>(1,441,800)</b>	<b>(77,130)</b>	<b>(106,490)</b>	<b>(39,200)</b>	<b>(1,805,602)</b>
<b>Fair value of plan assets</b>	<b>98,789</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>98,789</b>
<b>Net liability arising from defined benefit obligation</b>	<b>(41,561)</b>	<b>(632)</b>	<b>(1,441,800)</b>	<b>(77,130)</b>	<b>(106,490)</b>	<b>(39,200)</b>	<b>(1,706,813)</b>

#### 34.4 Reconciliation of the movements in the fair value of scheme (plan) assets:

<b>2018/2019</b>	<b>Funded assets: Local Government Pension Scheme £000</b>	<b>Unfunded assets: Local Government Pension Scheme £000</b>	<b>Unfunded assets: Firefighters' Pension Scheme 1992 £000</b>	<b>Unfunded assets: Firefighters' Pension Scheme 2006 £000</b>	<b>Unfunded assets: Firefighters' Pension Scheme 2015 £000</b>	<b>Unfunded assets: Firefighters' Compensation Scheme £000</b>	<b>Total £000</b>
Opening fair value of scheme assets	97,499	-	-	-	-	-	97,499
Interest income	2,467	-	-	-	-	-	2,467
Remeasurement gain/(loss):							
Return on assets less interest	1,118	-	-	-	-	-	1,118
Other	-	-	43,774	(21)	(8,726)	-	35,027
Contributions from Employer	113	59	2,336	51	4,616	1,630	8,805
Contributions from employees into the scheme	814	-	1,360	50	4,110	-	6,334
Benefits paid	(2,420)	(59)	(47,470)	(80)	-	(1,630)	(51,659)
Administration expenses	(43)	-	-	-	-	-	(43)
Closing fair value of scheme assets	99,548	-	-	-	-	-	99,548

<b>2019/2020</b>	<b>Funded assets: Local Government Pension Scheme £000</b>	<b>Unfunded assets: Local Government Pension Scheme £000</b>	<b>Unfunded assets: Firefighters' Pension Scheme 1992 £000</b>	<b>Unfunded assets: Firefighters' Pension Scheme 2006 £000</b>	<b>Unfunded assets: Firefighters' Pension Scheme 2015 £000</b>	<b>Unfunded assets: Firefighters' Compensation Scheme £000</b>	<b>Total £000</b>
Opening fair value of scheme assets	99,548	-	-	-	-	-	99,548
Interest income	2,360	-	-	-	-	-	2,360
Remeasurement gain/(loss):							
Return on assets less interest	(6,410)	-	-	-	-	-	(6,410)
Other	5,781	-	45,168	(88)	(14,967)	-	35,894
Contributions from Employer	1	53	2,482	88	10,437	1,630	14,691
Contributions from employees into the scheme	834	-	930	40	4,640	-	6,444
Benefits paid	(3,261)	(53)	(48,580)	(40)	(110)	(1,630)	(53,674)
Administration expenses	(64)	-	-	-	-	-	(64)
Closing fair value of scheme assets	98,789	-	-	-	-	-	98,789

### 34.5 Reconciliation of present value of the scheme liabilities (defined benefit obligation):

2018/2019	Funded liabilities: Local Government Pension Scheme £000	Unfunded liabilities: Local Government Pension Scheme £000	Unfunded liabilities: Firefighters' Pension Scheme 1992 £000	Unfunded liabilities: Firefighters' Pension Scheme 2006 £000	Unfunded liabilities: Firefighters' Pension Scheme 2015 £000	Unfunded liabilities: Firefighters' Compensation Scheme £000	Total £000
Opening balance at 1 April	(138,945)	(700)	(1,465,910)	(71,760)	(50,060)	(41,350)	(1,768,725)
Current service cost	(4,298)	-	(6,280)	(160)	(14,080)	(310)	(25,128)
Interest cost	(3,525)	(17)	(36,880)	(1,830)	(1,510)	(1,040)	(44,802)
Contributions from scheme participants	(814)	-	(1,360)	(50)	(4,110)	-	(6,334)
Remeasurement gains and (losses):							
Changes in demographic assumptions	8,016	38	-	-	-	-	8,054
Changes in financial assumptions	(6,939)	(13)	(39,250)	(3,900)	(3,800)	(830)	(54,732)
Experience gains/(losses)	-	-	3,850	1,480	(1,250)	310	4,390
Past service costs, including curtailments	(1,428)	-	(60,150)	(7,490)	(10)	-	(69,078)
Benefits paid	2,420	59	47,470	80	-	1,630	51,659
Closing balance at 31 March	(145,513)	(633)	(1,558,510)	(83,630)	(74,820)	(41,590)	(1,904,696)

<b>2019/2020</b>	<b>Funded liabilities: Local Government Pension Scheme</b>	<b>Unfunded liabilities: Local Government Pension Scheme</b>	<b>Unfunded liabilities: Firefighters' Pension Scheme 1992</b>	<b>Unfunded liabilities: Firefighters' Pension Scheme 2006</b>	<b>Unfunded liabilities: Firefighters' Pension Scheme 2015</b>	<b>Unfunded liabilities: Firefighters' Compensation Scheme</b>	<b>Total</b>
<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Opening balance at 1 April</b>	<b>(145,513)</b>	<b>(633)</b>	<b>(1,558,510)</b>	<b>(83,630)</b>	<b>(74,820)</b>	<b>(41,590)</b>	<b>(1,904,696)</b>
<b>Current service cost</b>	<b>(4,769)</b>	<b>-</b>	<b>(4,430)</b>	<b>(100)</b>	<b>(30,900)</b>	<b>(590)</b>	<b>(40,789)</b>
<b>Interest cost</b>	<b>(3,463)</b>	<b>(15)</b>	<b>(37,730)</b>	<b>(2,050)</b>	<b>(2,270)</b>	<b>(1,010)</b>	<b>(46,538)</b>
<b>Contributions from scheme participants</b>	<b>(834)</b>	<b>-</b>	<b>(930)</b>	<b>(40)</b>	<b>(4,640)</b>	<b>-</b>	<b>(6,444)</b>
<b>Remeasurement gains and (losses):</b>							
<b>Changes in demographic assumptions</b>	<b>(4,056)</b>	<b>(31)</b>	<b>46,720</b>	<b>2,800</b>	<b>3,380</b>	<b>1,510</b>	<b>50,323</b>
<b>Changes in financial assumptions</b>	<b>17,948</b>	<b>26</b>	<b>58,700</b>	<b>6,260</b>	<b>4,220</b>	<b>830</b>	<b>87,984</b>
<b>Experience gains/(losses)</b>	<b>(2,924)</b>	<b>(32)</b>	<b>12,160</b>	<b>(410)</b>	<b>(1,490)</b>	<b>20</b>	<b>7,324</b>
<b>Past service costs, including curtailments</b>	<b>-</b>	<b>-</b>	<b>(6,360)</b>	<b>-</b>	<b>(80)</b>	<b>-</b>	<b>(6,440)</b>
<b>Benefits paid</b>	<b>3,261</b>	<b>53</b>	<b>48,580</b>	<b>40</b>	<b>110</b>	<b>1,630</b>	<b>53,674</b>
<b>Closing balance at 31 March</b>	<b>(140,350)</b>	<b>(632)</b>	<b>(1,441,800)</b>	<b>(77,130)</b>	<b>(106,490)</b>	<b>(39,200)</b>	<b>(1,805,602)</b>

### 34.6 LGPS assets comprised:

Asset category	31 March 2019 £000	%	31 March 2020 £000	%
Equities	58,838	59	56,236	57
Gilts	9,563	10	11,482	12
Other bonds	3,836	4	4,128	4
Property	8,455	8	8,787	9
Cash	3,153	3	3,545	3
Other	15,703	16	14,611	15
<b>Total Assets</b>	<b>99,548</b>	<b>100</b>	<b>98,789</b>	<b>100</b>

### 34.7 Basis for Estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels, etc. The FPS have been assessed using an approach and model supplied by GAD and certified by them on 29 April 2020. The WMMAPF has been based on triennial actuarial valuations, the last review being 31 March 2019 and assessed by Barnett Waddingham. In calculating the IAS19 figures for the WMMAPF the actuary assumed an investment return of -4%.

The significant assumptions used by the actuary have been:

	LGPS		FPS	
	2018/2019	2019/2020	2018/2019	2019/2020
<b>Mortality assumptions:</b>				
<b>Longevity at 65 for current pensioners:</b>				
• Men	20.9	21.9	22.0	21.3
• Women	23.2	24.1	22.0	21.3
<b>Longevity at 65 for future pensioners:</b>				
• Men	22.6	23.8	23.9	23.0
• Women	25.0	26.0	23.9	23.0
<b>Rate of inflation CPI</b>	2.4%	1.85%	2.35%	2.00%
<b>Rate of increase in salaries</b>	3.9%*	2.85%	4.35%	4.00%
<b>Rate of increase in pensions</b>	2.4%	1.85%	2.35%	2.00%
<b>Rate for discounting scheme liabilities</b>	2.4%	2.35%	2.45%	2.25%

\* Allowed for short-term overlay from 31 March 2016 to 31 March 2020 for salaries to rise in line with CPI. This is consistent with the 2016 valuation of the Fund.

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analyses below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption analysed changes while all the other assumptions remain constant. The assumptions in longevity, for example, assume that life expectancy increases or decreases for men and women. In practice, this is unlikely to occur and changes in some of the assumptions may be interrelated. The estimations in the sensitivity analysis have followed the accounting policies for the schemes i.e. on an actuarial basis using the projected unit credit method. The methods and types of assumptions used in preparing the sensitivity analysis below did not change from those used in the previous period.

A sensitivity analysis for the WMMAPF as at 31 March 2020 is shown below:

Sensitivity analysis	£000	£000	£000
Adjustment to discount rate	+0.1%	0.0%	-0.1%
Present value of total obligation	(138,013)	(140,982)	(144,018)
Projected service cost	(4,428)	(4,541)	(4,657)
Adjustment to long term salary increase	+0.1%	0.0%	-0.1%
Present value of total obligation	(141,356)	(140,982)	(140,612)
Projected service cost	(4,543)	(4,541)	(4,539)
Adjustment to pension increases and deferred revaluation	+0.1%	0.0%	-0.1%
Present value of total obligation	(143,657)	(140,982)	(138,366)
Projected service cost	(4,655)	(4,541)	(4,429)
Adjustment to life expectancy assumptions	+1 Year	None	-1 Year
Present value of total obligation	(146,588)	(140,982)	(135,604)
Projected service cost	(4,689)	(4,541)	(4,397)

The tables below show the sensitivity of the defined benefit obligation to changes in the significant actuarial assumptions and the impact on the total liability as at 31 March 2020 for the FPS:

Firefighters' Pension Scheme 1992 Change in assumption*	Approximate % increase to Employer liability	Approximate effect on total liability £m
0.5% increase in real discount rate	-8.5%	123
0.5% increase in long term salaries rate	1.0%	(11)
0.5% increase in the pensions increase rate	7.0%	(102)
1 year increase in member life expectancy	3.0%	(45)

The weighted average duration of the defined benefit obligation for scheme members is approximately 18 years.

<b>Firefighters' Pension Scheme 2006 Change in assumption*</b>	<b>Approximate % increase to Employer liability</b>	<b>Approximate effect on total liability £m</b>
<b>0.5% increase in real discount rate</b>	<b>-17.0%</b>	<b>13</b>
<b>0.5% increase in salaries rate</b>	<b>7.5%</b>	<b>(6)</b>
<b>0.5% increase in the pensions increase rate</b>	<b>9.5%</b>	<b>(7)</b>
<b>1 year increase in member life expectancy</b>	<b>3.0%</b>	<b>(2)</b>

The weighted average duration of the defined benefit obligation for scheme members is approximately 38 years.

<b>Firefighters' Pension Scheme 2015 Change in assumption*</b>	<b>Approximate % increase to Employer liability</b>	<b>Approximate effect on total liability £m</b>
<b>0.5% increase in real discount rate</b>	<b>-16.5%</b>	<b>17</b>
<b>0.5% increase in salaries rate</b>	<b>7.5%</b>	<b>(8)</b>
<b>0.5% increase in the pensions increase rate</b>	<b>9.5%</b>	<b>(10)</b>
<b>1 year increase in member life expectancy</b>	<b>3.0%</b>	<b>(3)</b>

The weighted average duration of the defined benefit obligation for scheme members is approximately 36 years.

\* Opposite changes in the assumptions will produce approximately equal and opposite changes in the liability.

### **34.8 Impact on the Authority's Cash Flows**

The objective of the LGPS is to keep employers' contributions at as constant a rate as possible. The WMMAPF has agreed a strategy with the scheme's actuary to achieve a funding level of 100% by no more than 17 years with effect from the 2019 valuation.

The LGPS will need to take account of the national changes to the scheme under the Public Pensions Services Act 2013. Under the Act, the LGPS in England and Wales and the other main existing public service schemes may not provide benefits in relation to service after 31 March 2014. The Act provides for scheme regulations to be made within a common framework, to establish new career average revalued earnings scheme to pay pensions and other benefits to certain public servants.

The £7.9m payment to the WMMAPF in April 2020 for employer pension contributions for the LGPS, included payments for the 1st April 2020 to 31<sup>st</sup> March 2021 £2.66m, 1<sup>st</sup> April 2021 to 31<sup>st</sup> March 2022 £2.63m and 1<sup>st</sup> April 2022 to 31<sup>st</sup> March 2023 £2.61m.

On 28 February 2019, GAD published the final reports in relation to the 2016 valuation of the FPS. This included the scheme specific employer contribution rates for the period April 2019 to March 2023. Employer contribution rates increased significantly because of the valuation. To cover approximately 90% of the additional cost, a section 31 government grant of £5.7m was received in 2019/20. In a letter dated 6 February 2020, the Home Office confirmed that a section 31 government grant would be paid to the Authority at the same level in 2020/21 but gave no commitment for future years. Expected employers' contributions for the FPS in the year to 31 March 2021 are approximately £13m.

## **35. CONTINGENT LIABILITIES**

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### **35.1 Municipal Mutual Insurance Limited (MMI)**

MMI, through which the Authority had part of its insurance, ceased writing new insurance business in 1992 and is currently using its available resources to meet outstanding claims. MMI may not know the full extent of its liability claims as it may take several years for them to arise, however the Company has continued to settle claims in an orderly manner. To prevent the costs associated with an insolvent run off, the Company entered into a scheme of arrangement with its creditors. Following a Supreme Court judgement on 28<sup>th</sup> March 2012 which found against the Company, it is now highly likely that the scheme of arrangement will be triggered. Once the scheme is implemented, the Authority and others will be called upon to reimburse the company with a proportion (up to 100%) of its claims settled since 1<sup>st</sup> October 1993. The Contingent Liability is for approximately 50% (£2.060m). Payments of £0.402m (2013/14) & £0.268m (2016/17) have been made and an earmarked reserve is provided for £0.038m. The balance is held in the insurance earmarked reserve (£1.352m).

## PENSION FUND ACCOUNT

2018/2019 £000					2019/2020 £000			
1992	2006	Modified	2015		1992	2006	Modified	2015
				<b>Contributions Receivable</b>				
				<b>From Fire Authority</b>				
(2,066)	(29)	(22)	(4,596)	Contributions in relation to pensionable pay	(2,362)	(41)	(27)	(10,437)
(270)	-	-	(20)	Ill health retirements	(120)	(20)	-	-
(1,363)	(27)	(24)	(4,117)	From firefighters' contributions	(928)	(17)	(20)	(4,643)
				<b>Transfers in</b>				
-	-	-	(13)	Individual	(112)	-	-	(80)
				<b>Benefits Payable</b>				
39,341	20	7	-	Pensions	40,967	24	8	1
8,228	46	-	4	Commutations and lump sum retirement benefits	7,616	-	-	-
-	-	-	-	Lump sum death benefits	-	-	-	95
				<b>Payments to and on account of leavers</b>				
-	-	-	-	Individual transfers	-	5	-	14
43,870	10	(39)	(8,742)	Net amount payable for the year	45,061	(49)	(39)	(15,050)
(43,870)	(10)	39	8,742	Top up Grant payable by the Government	(45,061)	49	39	15,050
-	-	-	-		-	-	-	-

2018/2019 £000	NET ASSETS STATEMENT	2019/2020 £000
-	Commutations and lump sum retirement benefits	(100)
8,625	Top-up receivable from the Government	6,267
(8,625)	Amount owing to General Fund	(6,167)
-		-

## NOTES TO THE PENSION FUND ACCOUNT

The fund was established at 1<sup>st</sup> April 2006 under the Firefighters' Pension Scheme (Amendment) England Order 2006 and covered both the 1992 and 2006 FPS. From 1<sup>st</sup> April 2015, a new firefighters' pension scheme and a modified section in the 2006 scheme was established. The fund now includes the 1992, 2006 and 2015 schemes. Before 1<sup>st</sup> April 2006 the Authority was responsible for paying the pensions of its own former employees on a pay as you go basis. The FPS remain unfunded and consequently the fund has no investment assets. Benefits are funded by contributions from the Authority and employees and any difference between benefits payable and contributions receivable is met by top-up grant from the MHCLG.

Government funding by top-up grant is paid in two installments, 80% of the estimated annual amount is received in August of the relevant year with the balance paid once actual figures have been determined.

Employees' and employer's contribution levels are based on percentages of pensionable pay set nationally by the MHCLG and are subject to revaluation every four years' by GAD. The contribution rates for 2019/20 are shown in the tables below:

	1992 Scheme %	2006 Scheme %	Modified %
<b>Employer's</b>	<b>37.3</b>	<b>27.4</b>	<b>37.3</b>
<b>Employees' Pensionable pay band</b>			
Up to £15,609	11.0	8.5	11.0
> £15,609 to £21,852	12.2	9.4	12.2
> £21,852 to £31,218	14.2	10.4	14.2
> £31,218 to £41,624	14.7	10.9	14.7
> £41,624 to £52,030	15.2	11.2	15.2
> £52,030 to £62,436	15.5	11.3	15.5
> £62,436 to £104,060	16.0	11.7	16.0
> £104,060 to £124,872	16.5	12.1	16.5
> £124,872	17.0	12.5	17.0

	2015 Scheme %
<b>Employer's</b>	<b>28.8</b>
<b>Employees' Pensionable pay band</b>	
Up to £27,818	11.0
£27,819 to £51,515	12.9
£51,516 to £142,500	13.5
£142,501 or more	14.5

The fund is administered by the Authority and managed by the Strategic Enabler of Finance and Resources. Benefits are paid to retired officers, their survivors and others who are eligible for benefits under both the 1992, 2006 and 2015 FPS.

The fund is statutorily prevented from including interest on cashflows and administration expenses in the pension fund. These expenses are borne by the Authority in its main accounts.

The Net Assets Statement does not include liabilities to pay pensions and other benefits after the 31<sup>st</sup> March 2020. For further information on the liability to pay pensions see Note 34.

The account is prepared in accordance with the same code of practice and accounting policies as outlined in the Statement of Accounting Policies, with one exception that accounting for transfer values are on a cash basis rather than accruals basis.

## **ANNUAL GOVERNANCE STATEMENT**

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### **1. Scope of Responsibility**

- 1.1 West Midlands Fire and Rescue Authority is responsible for ensuring that its business is conducted in accordance with the law and proper standards, that public money is safeguarded and properly accounted for. The Authority also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.
- 1.2 In discharging this duty, the Authority is also responsible for putting in place proper arrangements for the governance of its affairs which facilitates the effective exercise of the Authority's functions and which includes arrangements for the management of risk.
- 1.3 The Authority has complied with the code of corporate governance which is consistent with the principles of the revised CIPFA/SOLACE Framework 2016 published by CIPFA in association with the International Federation of Accountants (IFAC) – Delivering Good Governance in Local Government. The Authority has also complied with the requirements of CIPFA's statement on the role of the Chief Financial Officer in Local Government. This Annual Governance Statement explains how the Authority has complied with the code and also meets the requirements of Accounts and Audit (England) Regulations 2015, regulation 6 which require the Authority to prepare an Annual Governance Statement.

### **2. The Purpose of the Governance Framework**

- 2.1 The governance framework comprises the systems and processes, culture and values by which the Authority is directed and controlled and its activities through which it accounts to and engages with the community. It enables the Authority to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, value for money services.
- 2.2 The system of internal control is a significant part of the framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the Authority's policies, aims and objectives, to evaluate the likelihood and potential impact of those risks being realised and the impact should they be realised and to manage them efficiently, effectively and economically.
- 2.3 The governance framework has been in place for the year ended 31<sup>st</sup> March 2020 and up to the date of the approval of the annual report and statement of accounts.

### **3. The Governance Framework**

The key elements of the systems and processes that comprise the Authority's governance arrangements include the following:-

- 3.1 The Authority has produced a Corporate Strategy setting out its objectives and there is regular performance monitoring in which achievement of the Authority's objectives is measured and monitored.
- 3.2 The Authority has established clear channels of communication with the community and stakeholders regarding the production of the Annual Report and consultation on the key priorities of the Service. This also encourages open communication.
- 3.3 The Authority facilitates policy and decision-making via regular Policy Planning Forums and Authority and Executive Committee meetings. An Audit and Risk Committee provides independent assurance to the Authority on risk management and internal control and the effectiveness of the arrangements the Authority has for these matters. The constitution of the Committees including the terms of reference is reviewed annually and available on the Internet.
- 3.4 The Authority ensures compliance with established strategies, procedures, laws and regulations – including risk management. The Authority also maintains and reviews regularly its code of conduct and whistle blowing policy. There is a comprehensive induction programme in place and information regarding strategies and procedures are held on the intranet, which continues to be developed. The Authority has a strong Internal Audit function and established protocols for working with External Audit.
- 3.5 West Midlands Fire and Rescue Authority will continue to enhance and strengthen its internal control environment through the review of current policies and procedures.
- 3.6 The Authority has corporate risk management arrangements in place which are supported by an approved Risk Management Strategy enabling Managers and other senior officers to identify, assess and prioritise risks within their own work areas which impact on the ability of the Authority and its services to meet objectives. To consider the effectiveness of the Authority's risk management arrangements is a specific term of reference for the Audit and Risk Committee and risk management is a specific responsibility of both the Chair and Vice Chair.
- 3.7 The Authority's Corporate Risk Register identifies the principal risks to the achievement of the Authority's objectives and assesses the nature and extent of those risks (through assessment of likelihood and impact). The Register identifies risk owners whose responsibility includes the identification of controls and actions to manage them efficiently, effectively and economically.

- 3.8 The Authority ensures the economical, effective and efficient use of resources, and secures continuous improvement in the way in which its functions are exercised, by having regard to a combination of economy, efficiency and effectiveness as required by the Best Value duty. The Authority plans its spending on an established planning cycle for policy development, budget setting and performance management through the business planning process. This ensures that resources are aligned to priorities and secures best value from the resources that are available.
- 3.9 The Chief Financial Officer is a key member of the leadership team, helping to develop and implement the Authority's strategy. The Authority's financial system is an ORACLE based general ledger and management information system, which integrates the general ledger function with those of budgetary control and payments. Financial Regulations and Contract Procedure Rules are approved and regularly reviewed by the Authority. A rigorous system of monthly financial monitoring ensures that any significant budget variances are identified in a timely way, and corrective action initiated.
- 3.10 The Authority's performance management and reporting of performance management continues to be improved with a more focused Corporate Strategy, the setting of priorities and is supported by regular performance monitoring. Corporate performance is reported on a quarterly basis and this process provides officers and Members with the opportunity to share knowledge and understanding about key performance issues affecting services.
- 3.11 The Authority within its committee framework has an Appointment, Standards and Appeals Committee to promote high ethical standards amongst Members. This Committee leads on developing policies and procedures to accompany the Code of Conduct for Members and is responsible for local assessment and review of complaints about members' conduct. The Authority also has a Scrutiny Committee which undertakes performance management functions and informs policy development.
- 3.12 The Fire and Rescue National Framework for England sets out a requirement for Fire and Rescue Authorities to publish 'Statements of Assurance'. Specifically, Fire and Rescue Authorities must provide assurance on financial, governance and operational matters and show how they have had due regard to the expectations set out in their integrated risk management plan and the requirements included in this Framework. The Authority has approved the Statement of Assurance which is available on the Service's website.

#### **4. Review of Effectiveness**

- 4.1 The Authority has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The review of effectiveness is informed by the work of the statutory officers and principal managers of the Authority who have responsibility for the development and maintenance of the governance environment, the internal audit annual report and comments made by the external auditors in their annual audit letter and other reports.

4.2 Section unit business plans contain a variety of performance indicators and targets that are regularly reviewed.

4.3 The Authority's political governance arrangements, which are appropriately reviewed by officers, set out the responsibilities of both Members and senior managers. In particular the Authority has identified the following statutory post holders:-

- Chief Fire Officer
- Treasurer
- Monitoring Officer

In addition to the statutory posts, the post of Clerk to the Authority has been maintained.

4.4 The arrangements for the provision of internal audit are contained within the Authority's Financial Regulations. The Treasurer is responsible for ensuring that there is an adequate and effective system of internal audit of the Authority's accounting and other systems of internal control as required by the Accounts and Audit Regulations 2015. The internal audit provision operates in accordance with the CIPFA Code of Practice for Internal Audit in Local Government. The Authority's Audit Plan is prioritised by a combination of the key internal controls, assessment and review on the basis of risk and the Authority's corporate governance arrangements, including risk management. The work is further supplemented by reviews around the main financial systems, scheduled visits to Authority establishments and fraud investigations. Internal Audit leads on promoting a counter-fraud culture within the Authority.

4.5 The resulting Audit Plan is discussed and agreed with officers of the Strategic Enabling Team and the Audit and Risk Committee and shared with the Authority's external auditor. Meetings between the internal and external auditor ensure that duplication of effort is avoided. All Authority Audit reports include an assessment of the adequacy of internal control and prioritised action plans to address any areas needing improvement.

4.6 The Authority's review of the effectiveness of the system of internal control is informed by:-

- The work undertaken by Internal Audit during the year;
- The work undertaken by the external auditor reported in their annual audit;
- Other work undertaken by independent inspection bodies.

4.7 From the work undertaken by Internal Audit in 2019/2020 the Internal Audit has given a 'reasonable assurance' that the Authority has adequate and effective governance, risk management and internal control processes. This represents an unqualified opinion and the highest level of assurance available to Audit Services. In giving this opinion it is recognised that assurance can never be absolute. The most that internal audit can provide is reasonable assurance that there are no major weaknesses in the Authority's governance, risk management and control processes.

- 4.8 The Authority is able to confirm that its financial management arrangements conform to the governance requirements of the CIPFA Statement on the Role of the Chief Financial Officer in Local Government.
- 4.9 Audit Services have reported and advised on the implications of the result of the review of effectiveness of the governance framework by the sources noted above and that the arrangements continue to be regarded as fit for purpose in accordance with the Authority's governance framework. The areas to be specifically addressed are outlined in 5.5.

## **5. Significant governance arrangements within the Authority**

- 5.1 West Midlands Fire & Rescue Authority has a legal duty to provide an efficient, safe and effective fire and rescue service. The key priorities are:-
- Prevention – Safer and healthier communities
  - Protection – stronger business communities
  - Response – dealing effectively with emergencies
- 5.2 These form the basis of the Authority's Corporate Strategy known as The Plan 2019-2022 which sets out the outcomes and priorities based on the Community Safety Strategy. The five-minute attendance standard lies at the heart of the Service Delivery Model. The model shows how staff provide the core prevention, protection and response services to make the West Midlands safer, stronger and healthier.
- 5.3 Grant Thornton, the Authority's External Auditors, published the Audit Findings Report for its 2018/2019 audit work which reported an unqualified opinion on the financial statements. It also issued an unqualified value for money conclusion stating that the Authority had proper arrangements in all significant respects to ensure it delivered value for money in the use of resources.
- 5.4 Based on audit work undertaken during the year an Annual Internal Audit Report was presented to the Audit and Risk Committee on 27 July 2020, Audit work which was completed in 2019/2020 included:-
- Risk Management
  - Fixed Asset Accounting
  - Accounts Receivable
  - Accounts Payable
  - Budgetary Control
  - Payroll
  - Governance
  - Data Protection / IT
  - Freedom of Information
  - Partnerships

5.5 As a result of these audits the following was identified as the main issue:-

### **Payroll**

A review of the payroll process was undertaken to ensure that the Fire Service had appropriate controls in place to mitigate the risk of fraud and error in the calculation, recording and payment of the payroll. We identified two issues of significance, the first of which is a re-iteration of the recommendation made in last year's report relating to:

- the People Support Services section did not have formal procedure notes which detailed the process for obtaining and evidencing approval for new starters.
- end dates for employees with temporary contracts were not recorded, which could lead to the overpayment of salaries to these individuals

5.6 The issues outlined above, together with any other issues highlighted in the Annual Internal Audit Report have been raised with relevant managers and actions have been taken to achieve improvements.

5.7 As part of the Finance Settlement for 2016/17, an offer was made for a multiyear funding settlement. Any Authority wishing to take up the four year funding settlement to 2019/20 was required to set out their proposals in an Efficiency Plan to qualify for the four year settlement from April 2016. The Authority considered and approved the Efficiency Plan which was submitted to the Home Office.

5.8 In February 2020, the Secretary of State for Ministry of Housing, Communities and Local Government (MHCLG) confirmed the Authority's funding settlement for 2020/21, which was a one-year settlement only. In the Secretary of State for MHCLG settlement announcement, there was no indication of further funding levels beyond 2020/21. In planning for 2021/22 onwards, a reduction of 2% was assumed to the overall core funding. It should be noted that this is a very provisional figure and there is the potential for the scale of reductions to be of a greater magnitude than this base assumption. Every 1% reduction in core funding represents a loss of circa £0.5m funding for the Authority.

5.9 With the anticipation of cuts to government funding continuing into future years, the Authority faces considerable financial pressures which could result in difficulties to deliver an efficient and effective service, which in turn would increase the risk to the communities of the West Midlands. A key aim for the Authority is to therefore identify and deliver further Service efficiencies to ensure the ongoing stability of the Authority's financial position.

### 5.10 Covid-19 Governance Impact

During March 2020, the Coronavirus pandemic resulted in a nationwide lockdown and an emergency response, which had an impact on the Authority's "business as usual". This has and will continue to have an impact on the Authority's governance arrangements.

During the lockdown period temporary governance arrangements have been approved by the Chief Fire Officer to enable decision making to continue where needed, including:

- approval of the appointment of a deputy monitoring officer,
- approval of the WMFS key performance targets.

A number of meetings were cancelled during the early weeks of the lockdown period and arrangements were made for Authority Members to be kept informed through the use of weekly Authority briefings via video conferencing. For future meetings, the Authority will hold these virtually in accordance with the Regulations published by the Government allowing participation by remote attendance, during the period that physical meetings are not permitted.

Whilst business continuity arrangements have been in place the Authority's Audit and Risk Committee met virtually on 1 June 2020 and a further meeting is scheduled for 27 July 2020. An extraordinary meeting of the Pensions Board also took place virtually on 8 June 2020. A full meeting of the Authority, which would be the Annual General Meeting is planned for September 2020,

## **6. Certification**

- 6.1 To the best of our knowledge, the governance arrangements, as outlined above have been effectively operating during the year with the exception of those areas identified as requiring improvement. We propose over the coming year to take steps to address the above matters to further enhance our governance arrangements. We are satisfied that these steps will address the need for improvements that were identified during the review of effectiveness and will monitor their implementation and operation as part of our annual review.

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Greg Brackenridge  
Chair  
West Midlands Fire & Rescue Authority

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Phil Loach  
Chief Fire Officer

## **GLOSSARY OF TERMS**

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### ***Accruals***

Income and expenditure are recognised as they are earned or incurred, not as money is received or paid (see Debtors and Creditors).

### ***Accumulated Absences Account***

The estimated cost of any untaken employee benefits.

### ***Balance Sheet***

A statement of assets, liabilities and other balances at the end of an accounting period.

### ***Capital Adjustment Account***

The fundamental principal of capital accounting is that accounting for non-current assets is separated from accounting for their financing. This is one of two reserves that help to manage this separation. It provides a balancing mechanism between the different rates at which assets are depreciated and are financed through the capital controls system.

### ***Capital Expenditure***

Expenditure on the acquisition of a fixed asset, or expenditure which adds to, and not merely maintains the value of an existing fixed asset.

### ***Capital Receipt***

Money received from the disposal of land and other assets. Capital receipts can only be used to fund capital expenditure.

### ***Chartered Institute of Public Finance and Accountancy (CIPFA)***

The only leading professional accountancy body in the UK specialising in the public sector. It has responsibility for setting accounting standards for local government.

### ***Code – code of practice on local authority accounting***

The rules and regulations governing the information and layout of the financial reporting statement of the Authority.

### ***Creditor***

An amount owed by an authority for work done, goods received or services rendered but for which payment has not been made at the end of the year.

### ***Current Assets***

Items from which the Authority derives a benefit but which will be consumed or realised during the next accounting period, e.g. stocks, debtors, cash.

### ***Current Liabilities***

Amounts falling due for payment in the next accounting period.

### ***Current Service Cost (Pensions)***

The increase in the present value of a defined benefit scheme's liabilities expected to arise from employee service in the current period.

**Debtor**

A sum due to the Authority but not received at the financial year end.

**Deferred Liability**

Amounts owed to outside bodies to be paid in predetermined instalments over more than one accounting period; e.g. leasing charges.

**Defined Benefit Pension Scheme**

A scheme in which the rules specify the benefits to be paid and the scheme is financed accordingly.

**Depreciation**

The measure of the wearing out, consumption, or other reduction in the useful economic life of a fixed asset, whether arising from use, passage of time or obsolescence through technological or other changes.

**Emoluments**

These are payments received from employment, usually in the form of wages, salaries or fees.

**Employee Benefits**

This is the net cost of any untaken benefit e.g. annual leave at the end of the financial year. This figure is shown in the Provision for Accumulated Absences and Accumulated Absences Accounts. The difference between the amounts held on the two balance sheet dates represents the movement in the Comprehensive Income and Expenditure Account.

**Fixed Asset**

An item from which the Authority will derive a benefit over several accounting periods.

**General Fund**

The total services of the Authority, the net cost of which is met by Council Tax, NDR and Government Grants.

**Government Grants**

Assistance by government and inter-government agencies and similar bodies, whether local, national or international, in the form of cash or transfer of assets to an authority, in return for past or future compliance with certain conditions relating to the activities of the Authority.

**Heritage Assets**

Assets which are primarily held and maintained for knowledge and cultural purposes.

**Impairment**

A diminution in value of a fixed asset resulting from, inter alia, obsolescence or physical damage.

**Interest Cost (Pensions)**

For a defined benefit scheme, the expected increase during the period in the present value of the scheme liabilities because the benefits are one period closer to settlement.

***International Financial Reporting Standards (IFRS)***

The set of accounting standards that has been introduced across the private and public sector from 1<sup>st</sup> April 2010.

***Inventories***

The value of those items of raw materials and stores the Authority has procured to use on a continuing basis, but which are not used at the balance sheet date.

***Liabilities***

Amounts due to individuals or organisations which will have to be paid at some time in the future. Current liabilities are payable within one year of the balance sheet date.

***Long term Borrowing***

The total amounts borrowed from external lenders for capital purposes but not repaid at the balance sheet date.

***Long term Debtors***

Amounts due to the Authority to be paid in predetermined instalments over more than one accounting period; e.g. car loans to staff.

***Materiality***

An item is material if its omission, non-disclosure or mis-statement in financial statements could be expected to lead to a distortion of the view given by the financial statements.

***Minimum Revenue Provision***

An amount that is considered prudent which must be set aside from revenue as provision for the repayment of loan debt.

***NDR***

Rates which are levied on business properties.

***Net Book Value***

The amount at which non-current assets are included in the balance sheet, i.e. their historical cost or current value less the cumulative amounts provided for depreciation.

***Net Realisable Value***

The open market value of the asset in its existing use (or market value in the case of non-operational assets), less the expenses to be incurred in realising the asset.

***Non Operational Assets***

Non-current assets held by the Authority but not used or consumed in the delivery of services.

***Operational Assets***

Non-current assets held and occupied, used or consumed by the Authority in the delivery of services for which it has either a statutory or discretionary responsibility.

***Past Service Cost (Pensions)***

For a defined benefit scheme, the increase in the present value of the scheme liabilities related to employee service in the prior periods arising in the current period because of the introduction of, or improvement to, retirement benefits.

***Payment in Advance***

Amounts actually paid in a given accounting period prior to the period for which they were payable

***Precept***

The amount levied upon local authorities in the West Midlands by the Fire Authority.

***Provisions***

Amounts set aside to meet future liabilities arising from past events but the exact amount and date on which it will arise is uncertain.

***Receipts in Advance***

Amounts actually received in a given accounting period prior to the period for which they were receivable.

***Related Party***

The Authority is required to disclose material transactions with related parties, bodies or individuals that have the potential to control or influence the Authority or to be controlled or influenced by the Authority, related parties are deemed to include:

Central Government.

West Midlands Local Authorities.

Members of the Authority or parties related to them.

Chief Officer or parties related to them.

***Reserves***

Amounts set aside to meet future contingencies but whose use does not affect the Authority's net expenditure in a given year. Appropriations to and from reserves may not be made directly from the revenue account. This is a crucial distinction between provisions and reserves.

***Revaluation Reserve***

The fundamental principal of capital accounting is that accounting for non-current assets is separated from accounting for their financing. This is one of two reserves that help to manage this separation. It records unrealised revaluation gains arising (since 1<sup>st</sup> April 2007) from holding non-current assets.

***Revenue Expenditure***

Revenue Expenditure is money spent on the day-to-day running costs of providing services. It is usually of a constantly recurring nature and produces no permanent assets.

***Revenue Support Grant (RSG)***

A grant from central Government towards the cost of providing services.

***Temporary Loans***

This represents money borrowed for a period of less than one year

***Useful Life***

The period over which the Authority will derive benefits from the use of a fixed asset.