

# **WEST MIDLANDS FIRE AND RESCUE AUTHORITY**

**8 APRIL 2019**

## **1. ROUTE TO MAYORAL GOVERNANCE UPDATE – APPROVAL OF STATUTORY ORDER AND PROPOSED CONSTITUTIONAL DETAIL**

Report of the Clerk

RECOMMENDED THAT:

- 1.1 the Authority note the resolutions of the West Midlands Combined Authority (WMCA) on the 22 March 2019 and in particular the submission of the final Draft Statutory Order, received from the Home Office on 9th January 2019, to lay in Parliament.

## **2. PURPOSE OF REPORT**

- 2.1 To inform members of the decisions taken at the WMCA Board meeting on the 22 March 2019 with the intention of progressing the transfer of the governance of the West Midlands Fire and Rescue Service (WMFS) to the Mayoral WMCA as previously agreed.
- 2.2 To provide detail on proposals accepted by the WMCA Board to deliver additional assurances within the Constitution and through a Chief Fire Officer Framework of accountabilities as developed between West Midlands Fire and Rescue Service and the Combined Authority.
- 2.3 Outline the indicative timeline and next steps subject to this decision.

## **3. BACKGROUND**

- 3.1 The extensive background to this item is set out in previous Authority and WMCA reports.
- 3.2 A strong evidence base has established the direction of this governance change which has included a multi stakeholder

‘Future Governance Working Group’, consistent engagement with the Fire Authority and Local Authorities, joint working between the WMCA, West Midlands Fire and Rescue Authority (WMFRA) and the Home Office. This culminated into the development of a governance review and scheme which, following public consultation, formed the basis of a submission to the Home Secretary as set out below in paragraph 3.4.

- 3.3 The benefits of the Mayoral WMCA governance model provides substantial opportunities for the joint transformation of public services to West Midlands communities, providing value for money in the delivery of public safety. The benefits can be broadly summarised under four main themes: public safety delivered through a broad range of responses to emergency services, a workforce to support collaborative services and reduce vulnerability, continued improvement and transformation, and operational independence.
- 3.4 At the 25 May 2018 WMCA Board meeting it was agreed that the Scheme be submitted to the Home Office to enable the development of the draft Statutory Order. Following receipt of the draft Statutory Order, specific proposals set out in the report to progress key local ‘asks’ were confirmed at the 14 September 2018 Board meeting. The Chief Executive and Monitoring Officer of the WMCA were given delegated authority to consent to the laying of the Order in Parliament, subject to the outcome of the final local constituent council cabinet meeting on 19 September 2018.
- 3.5 The proposed final Draft Statutory Order (**APPENDIX A**) from the Home Office was sent out to each Constituent Council, the WMCA and WMFRA on the 9 January 2019 with a request to provide consent. The proposed Order however contained an amendment that led the Chief Fire Officer to advise that the Order not be consented to on the basis that the change was too significant and compromised the intent of the proposed governance changes.
- 3.6 The single albeit significant change in the proposed Order received back from the Home Office, was in Part 2, Section 7, regarding delegations of Chief Fire Officer Functions by a Mayor. The title for this section was altered from ‘Functions

of the Chief Fire Officer' to 'Delegation of functions to the Chief Fire Officer.' Furthermore 7 (1) was amended to 'The only arrangements the Mayor may make under section 107D(3)(b) of the LDEDC Act 2009 in relation to fire and rescue functions are to authorise the exercise of the following functions by the Chief Fire Officer....' It was felt that this change, particularly replacing the use of 'must' with 'may' in 7(1), compromised the intent of the proposed governance changes which had been consulted upon and previously agreed by Board members.

- 3.7 As a result of this change and the subsequent advice provided by the Chief Fire Officer the Order was not consented to by the Constituent Councils and the WMCA.

#### **4. RESPONSE TO PARLIAMENTARY PROCESS**

- 4.1 The Home Office have confirmed that Parliamentary Lawyers advising the Joint Committee on Statutory Instruments, have stated that the Order is required to be in its current form as a reflection of primary legislation. The current form is the final Draft Order and cannot be altered. As a result of this change, WMCA and WMFS officers have been working together to develop proposals to mitigate the amendment made to the Order.
- 4.2 There is a clear will to identify a solution to locally mitigate the amendment made to the Order. Therefore, following discussions with the Home Office, the below proposals were identified as local solutions to enable the transfer to go ahead.

#### **Constitutional Amendment to the Mayor's Fire Function**

- 4.3 In order to deliver additional assurances around the operation of a Mayor's Fire Function, a number of constitutional amendments are proposed which are detailed in full in **APPENDIX B**. These amendments provide the assurances required as to functions that must be delegated to the Chief Fire Officer by a Mayor, which were not able to be provided in the Draft WMCA (Fire and Rescue Functions) Order 2019 and are as follows:

- 4.3.1 Delegation of Operational and Organisational Fire Functions to the Chief Fire Officer:** The intention is to guarantee that the delegations to the Chief Fire Officer previously agreed to must be provided to the Chief Fire Officer as the person with the competencies to prepare and deliver the Integrated Risk Management Plan (IRMP).
- 4.3.2 Procedure to be followed in the event of any proposed changes to delegation:** The intention of the procedure set out is to ensure a robust process is undertaken when a Mayor wishes to amend any delegation of Operational and Organisational Fire Functions to the Chief Fire Officer. Any proposals would need full consideration through the WMCA governance processes including Overview and Scrutiny and Audit Risk and Assurance. The Chief Fire Officer would be fully engaged and consulted as a part of those processes and the final decision as to any changes would be for the WMCA Board.
- 4.3.3 Clarity that no other officer other than the Chief Fire Officer (or an officer delegated by the Chief Fire Officer) can undertake the functions as set out in the draft Order.**

#### Framework of Delegated Accountabilities

- 4.4** It is also proposed that an additional Framework of Delegated Accountabilities relating to the Mayor's Fire Function, a draft of which is attached as **APPENDIX C** be adopted into the Combined Authority constitution in addition to the amendments set out in 4.3. The purpose of this Framework would be to build upon the amendments proposed in 4.3 and to set out (in accordance with the WMCA Fire Functions Order 2019) how the functions of the Mayor, Chief Fire Officer, WMCA and Mayoral Fire Committee would be exercised in relation to each other and in support of delivering fire and rescue functions as aligned to relevant the legislative framework. Significantly this scheme of accountabilities sets out clearly how the Chief Fire Officer will enable the preparation and delivery of the IRMP, through an agreed Strategic Plan and Budget. The WMCA would become the Fire and Rescue Authority and as such would provide statutory officer roles through its staffing structure, however to support the Chief Fire Officer in the

delivery of delegated accountabilities and working directly with WMCA Statutory Officers, a Deputy Section 151 Officer and a Deputy Monitoring Officer and Clerk will exist as part of the WMFS structure.

- 4.4 It is the view of both the WMCA Officers and the Chief Fire Officer that these proposals in Appendix B and Appendix C outlined in paragraphs 4.3 and 4.4 above, provide the additional assurances required to ensure that the intent of the proposed transfer is maintained. This has subsequently led to the approval of the Order through the WMCA Board.
- 4.6 An explanatory guide to the WMCA constitutional framework for West Midlands Fire Service (WMFS) Fire Functions is attached at **APPENDIX D**.
- 4.7 In addition to the proposed constitutional amendments and scheme of delegated accountabilities, it is proposed that a commitment to reviewing Fire and Rescue governance arrangements is made to take place within the next Mayoral term. The purpose of any review would be twofold, firstly to ensure that the arrangements are working as intended and secondly, to examine whether there are further changes that can bring robustness and clarity to the Chief Fire Officer accountabilities.
- 4.8 At the WMCA September 2018 Board meeting a number of local mitigations to key asks were agreed by the WMCA Board. These are detailed in the September 2018 Board report and are not affected by the proposals within this report.

## 5. **WMCA APPROVALS AND NEXT STEPS**

- 5.1 On the 22 March 2019 the WMCA Board approved the following recommendations:
  - 5.1.1 The Final Draft Statutory Order received from the Home Office on 9 January 2019 was noted.
  - 5.1.2 The WMCA's consent to the laying of the Order in Parliament was confirmed.

- 5.1.3 The WMCA's acceptance of the proposals set out in the report to provide additional constitutional provisions and deliver a Chief Fire Officer Framework of accountabilities in order to provide the necessary assurances required following receipt of the Final Statutory Order was confirmed, subject to the approval of constituent councils.
- 5.1.4 The Chief Executive and Monitoring Officer of the WMCA were given delegated authority to approve the draft Order received from Government in agreement with the Chief Fire Officer and Chair of the Fire & Rescue Authority, should there be any further non-material changes before the Order was laid.
- 5.1.5 A commitment to reviewing governance arrangements within the next Mayoral term was confirmed.
- 5.2 The Home Office have identified a date of the 5 June 2019 to lay the Order before Parliament. Further discussions will take place during the parliamentary process to finalise a transfer date.
- 5.3 The timeline from here on in therefore requires the Board to (a) agree to the proposed local assurances outlined in this report, (b) consent to the Draft Order being laid before Parliament and to confirm its delegation to the Chief Executive and Monitoring Officer of the Combined Authority, to approve the draft Order received from Government should there be any further non-material changes before the Order is laid.
- 5.4 As we understand the Draft Order will not be changed further and so final Consent would then be requested from each Constituent Council by the Home Secretary, once consent had been received from all Constituent Councils it will then be laid before Parliament before receiving final sign off by the Home Secretary. If the requested approvals can be provided quickly this could lead to the Order being laid in June 2019 and possible transfer in October 2019.

## 6. **EQUALITY IMPACT ASSESSMENT**

In preparing this report an initial Equality Impact Assessment is not required and has not been carried out.

## **7. LEGAL IMPLICATIONS**

- 7.1 The legal implications have been included in previous reports to the Authority. The specific issues that were raised by the Home Office following formal submission of the Governance Review and Scheme are covered in the September 2018 Board report.
- 7.2 The proposed changes to the WMCA Constitution set out in this report, if agreed, will provide assurance to the Chief Fire Officer regarding the delegation of the operation services by the Mayor should these matters become Mayoral functions. Although the WMCA constitution is subject to change, the process set out in the proposed sections ensures that the implications of such proposals will receive full consideration as part of any change process.

## **8. FINANCIAL IMPLICATIONS**

- 8.1 The financial implications have been included in previous reports to Authority. Specific issues have arisen at this stage in relation to a number of points that were raised by the Home Office following formal submission of the Governance Review and Scheme.
- 8.2 The original timeline projected a commencement date for the governance transfer at the beginning of the financial year. As a result of the delay outlined in this report the 1 April 2019 commencement date is no longer achievable. If a commencement date is achieved which is part way through the financial year, there will be implications for the accounting processes for the existing Fire Authority and part year accounts will need to be prepared covering the period up to the relevant date. Discussions have already taken place to scope the relevant implications of this between WMCA and WMFS finance leads and external auditors. Additionally, the draft Order has identified Mayoral Fire Committee member allowances.

## 9. **ENVIRONMENTAL IMPLICATIONS**

There are no environmental implications highlighted in regard to this report.

## **BACKGROUND PAPERS**

WMFRA response to the Enable Closer Working between the Emergency Services

Consultation – the prelude to the Policing and Crime Bill (October 2015)

WMFRA Integrated Risk Management Plan Public Outcomes Report (20 February 2017)

WMFRA report - 'Route Map to Mayoral Governance' (20 February 2017)

WMFRA report – 'Route map to Mayoral West Midlands, Combined Authority Governance - a Reformed Fire Authority (RFA) and decision (10 April 2017)

WMCA Board (8th September 2017)

WMCA Board – WMFRA Governance Review and Scheme (8th December 2017)

The National Framework for Fire and Rescue Services England 2018

WMFRA report – Widening CFO Accountabilities 16 April 2018

Governance of WMFS Public Consultation Outcomes Report (25 May 2018)

WMCA Board (14<sup>th</sup> September 2018)

WMFRA Report – Route Map to Mayoral Combined Authority Governance (17 September 2018)

WMFRA Reports (18 February 2019) – Arrangements to Act in Matters of Emergency, Laying the Statutory Order for Transfer of



## Governance

WMCA Board report - Governance of the West Midlands Fire & Rescue Service – Approval of Statutory Order and Proposed Constitutional Detail (22 March 2019)

## **Appendices**

Appendix A - Draft West Midlands Combined Authority (Fire and Rescue) Order 2019

Appendix B – Proposed Constitutional Amendments to the Mayor's Fire Function

Appendix C – Proposed Scheme of delegated accountabilities

Appendix D – Explanatory Guide

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